

FINANCIAL TIMES

CHINA

Oil industry begins to feel its age

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Friday January 5 1990

World News

Taipei makes application for Gatt membership

Taiwan formally applied for membership of the General Agreement on Tariffs and Trade (Gatt) in a move likely to cause political turmoil in the world trading organisation.

China, whose efforts to negotiate renewed membership of Gatt have been rejected since the crushing of student protests in Tiananmen Square in June, has previously succeeded in thwarting Taiwan's efforts to join international organisations. Page 16

Lithuanian hopes

Lithuanian Communist party leaders said Soviet President Mikhail Gorbachev would not block their bid to leave the ruling Soviet Communist party. Page 16

Exxon attacked

Environmentalists attacked US oil company Exxon for a 2m litre oil spill in the waterway separating New York City and New Jersey that was first reported to be a minor spill of 18,900 litres. Page 4

Oil threat recedes

Crippled Iranian supertanker floundered in high winds and rough seas off Morocco but pollution experts said the threat of a major ecological disaster was receding. Page 4

Azerbaijani protest

Top Soviet Communist party officials flew to the border zone in the republic of Azerbaijan, in a bid to calm the current wave of nationalist protests and attacks on frontier installations. Page 2

Indonesian budget

President Suharto of Indonesia made a strong populist appeal in his annual budget speech, announcing greater welfare spending and a radical restructuring of the corporate sector. Page 4

Gandhi plans review

India's Planning Commission made a review of big industrial projects approved by the former Rajiv Gandhi Government. Page 4

Mexican drug haul

Mexican police shot down an aircraft carrying more than half a tonne of cocaine, killing two suspected traffickers and arresting two others.

Troop pull-out urged

Sri Lankan Foreign Minister Ranjan Wijeratne left for New Delhi to urge a quick withdrawal of Indian troops from Sri Lanka as rival Tamil groups were locked in fierce fighting.

Botha in Hungary

South African Foreign Minister P.W. Botha, on his first official visit to a Warsaw Pact country, held talks with Hungarian Foreign Minister Gyula Horn.

Rail crash kills 210

At least 210 people were killed and many wounded in Pakistan's worst-ever rail disaster on Wednesday night when a crowded passenger express slammed into a freight train at a rural station.

Khmer Rouge talks

Australian envoy Michael Costello held secret talks with Khmer Rouge leader Khieu Samphan in Bangkok.

Albania move

The pretender to the throne of Albania, South African-based King Leka, said his government-in-exile planned to start radio broadcasts to the Balkan state to prepare for an uprising against Eastern Europe's last Stalinist rulers.

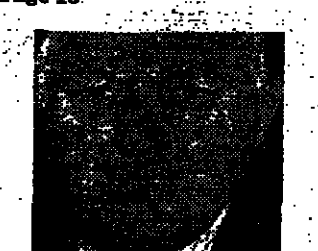
Tambo in hospital

South African nationalist leader Oliver Tambo arrived at a Swedish clinic for treatment following a brain scan.

Business Summary

Motorola packs power on to single superchip

The world's first "multi-million device superchip" — a semiconductor chip that squeezes the power of a supercomputer on to a tiny square of silicon — has been jointly developed by Motorola and TRW, teamed as contractors to the US Defence Department. Page 16



ALAN Bond, Australian businessman, fought back by issuing writs against the banks which put his Swan and Castle marine XXXX breweries into receivership. But almost all his empire is now up for sale, while business confidence in Australia has been badly hit. Page 17; Bond empire on the brink, Page 22

JAMEEL Group, one of Saudi Arabia's largest trading companies, launched a \$151.3m (\$248.5m) takeover offer for Hartwell, UK motor, oil and property company. Page 17

ENERGY: Winner of the battle between Mitsubishi and Asia Brown Boveri for Indonesia's \$500m Gresik power plant contract is expected to be announced next week. Page 3

SOVIET government is to expand production of condoms in the Soviet Union with the help of LIG, UK consumer and home products company. Page 17

RESOLUTION Trust Corporation, US Government agency set up to rescue and reorganise insolvent savings and loans companies, has introduced new rules to prevent repetition of the Lincoln scandal. Page 16

MOTORWAY contracts worth \$621m have been awarded to three Turkish companies by Turkey's State Highways Administration despite World Bank disapproval. Page 3

SWEDEN faces austerity budget with tighter controls on government spending and higher costs for consumers, says ruling Social Democratic party's newspaper. Page 2

BRITAIN'S regions have been allocated nearly £1.3bn (£1.55bn) by the EC over the next two years to help them overcome structural and employment difficulties in the run up to 1992. Page 8

FUTURES: London saw its lead of European futures industry eroded last year when it was overtaken in contract volume by the Marche a Terme International de France which traded a record 28m lots. Page 21

SOVIET UNION: Vnesheconbank, leading Western-Soviet management consultancy joint venture, is seeking with Ernst & Young to establish Vneshebank, first joint venture auditing firm in the Soviet Union. Page 3

WEST GERMANY's federal antitrust authority may object to a takeover by BSN, the internationally ambitious French foods group. Page 18

ITALY is to relax foreign exchange restrictions in a move to lift all curbs on capital flows by July. Page 3

DAF, Dutch commercial vehicle maker, boosted its net income by 16 per cent to £1.17bn (\$900m) in 1989 from £1.147m in 1988. Page 18

FRENCH government sold FF6.3bn (\$1.1bn) bonds at its regular monthly auction, providing a good launch to its new 10-year bond. Page 21

Bush justifies invasion as Noriega faces drugs trial

By Peter Riddell in Washington, Tim Coone in Panama and Henry Hamman in Miami

PRESIDENT George Bush yesterday claimed total vindication for US military action in Panama as General Manuel Noriega, the former Panamanian leader, faced drug charges in a Miami federal court.

There is now the prospect of a lengthy trial. Mr Noriega's lawyers have already challenged the jurisdiction of a US court to try him because he was brought to the US by coercion.

Panama's fugitive military leader handed himself over to US troops on Wednesday night outside the Vatican Embassy in Panama City where he had sought refuge for the previous 10 days. He was put on board a US military aircraft bound for Homestead Air Force Base in Florida by officials of the US Drug Enforcement Agency (DEA). He was formally arrested on the aircraft.

Panamanians reacted with joy to the news, dancing in the streets and embracing US soldiers after Mr Noriega's departure was announced. "The people feel a sense of peace knowing that the monster is leaving our land," said President Guillermo Endara, the former opposition leader who was installed by the US after the invasion.

Last night a senior aide of Mr Noriega left his refuge in the Vatican Embassy and handed himself over to US troops. Lt-Col Nivaldo Madrián, former head of Panama's criminal investigation force, was one of nine refugees left in the Vatican embassy after Noriega surrendered.



US soldiers carry the flag into the streets of Panama City yesterday as they join Panamanians celebrating the surrender of former president Manuel Noriega

President Bush and his advisers were treating the surrender of Mr Noriega as a great political coup — "the icing on the cake," according to Mr Dick Cheney, US Defence Secretary. Mr Bush said Mr Noriega's capture completed the objectives set when the US militarily intervened in Panama on December 20. Mr Cheney added: "This enhances the prospects that the Government of Panama can restore democ-

racy and hastens the day when we can remove our troops."

The US authorities firmly denied that any deal had been agreed with Mr Noriega. Mr Cheney said he believed the former Panamanian leader had been devastated when he realised that thousands of Panamanians were demonstrating against him outside the embassy.

The only requests made by Mr Noriega, to which the US

had agreed, were that he be allowed to surrender in uniform; that his family be notified; that he be allowed to make some telephone calls; and that he surrender to a general officer.

Mr Noriega was also assured that drugs charges against him would not carry the death penalty, while a State Department

Continued on Page 16
\$300m illicit fortune, Page 6

Bundesbank curbs rise of dollar

By Peter Norman, Economics Correspondent, in London

THE Bundesbank threw currency markets into confusion yesterday by unexpectedly intervening to sell the dollar, abruptly reversing a strong year rise in the US currency's value.

The action, which followed an inconclusive overnight attempt by the Bank of Japan to support the yen against the dollar, was the first significant currency intervention by the West German central bank since October. It stood in sharp contrast to the Bundesbank's tolerance of the recent rise in the value of the D-Mark.

The Bundesbank's move was supported by the Swiss National Bank, which sold dollars to a private company, and the Bank of England, which

bought yen for dollars on behalf of the Bank of Japan. However, it was not thought to have been co-ordinated in advance.

The impact of the Bundesbank's intervention was immediate. The dollar plunged 2 pennings and fell further in the afternoon on reports that the US Federal Reserve was asking dealers for currency prices. Although there was no sign of Fed intervention, the dollar was down about 4 pennings by the end of trading in London at DM1.682 while sterling gained 2 cents to £1.63. In New York at lunchtime, the dollar was quoted against sterling at \$1.6295 and at DM1.6835.

Bundesbank officials said that the German authorities had acted because they believed there was no fundamental justification for the dollar's 5 pennings gain to around DM1.73 since Christmas. Germany wants a strong D-Mark to combat inflation.

The dollar had moved ahead on signs that the US economy was more buoyant than previously thought and on the resulting belief that the Federal Reserve would be more reluctant to ease interest rates.

Analysts said that the Bundesbank may have acted promptly to halt the dollar's rally yesterday because it did not want to see a repetition of the US currency's strong gains in the early months of last year.

It was suggested yesterday

that some traders may have lost a considerable amount of money through the Bundesbank action. Some currency market economists had expected the dollar's rise to go unchallenged because at around DM1.73 the US currency was still close to the bottom of what is believed to have been the range of fluctuation permitted against the D-Mark under the February 1987 Louvre Accord.

One consequence of West German action to restrain the dollar could be a worsening of tensions among the currencies participating in the exchange rate mechanism of the European Monetary System.

Lex, Page 16; Currencies, Page 32

Canadian bank seizes Campeau shares after default on loan

By Bernard Simon in Toronto

CANADIAN entrepreneur Mr Robert Campeau's grip on his real estate and property empire was further loosened yesterday with an announcement that a Canadian bank had seized a large portion of his shares in his family company, Campeau Corporation.

Montreal-based National Bank of Canada said it had registered in its own name securities representing 29 per cent of voting rights in Campeau, following default on a loan provided to a private company controlled by Mr Campeau.

On the basis of existing voting rights, this makes National the biggest shareholder in Campeau. The securities seized by the bank were provided by Mr Campeau as collateral for the loan, which was advanced in late 1987 to support his purchase of extra stock in Campeau.

Rumours have circulated for some time in Toronto that Mr Campeau has been experiencing personal financial difficulties.

The securities consist of 13m common shares, with a current market value of C\$47.4m (\$40.8m), a series of convertible subordinated debentures, with a principal value of C\$60.4m, and 4m convertible subordinated preference shares.

Mr Campeau's stake in Campeau was cut to 43 per cent last September by the terms of a restructuring plan spearheaded by the Toronto-based real estate group Olympia & York developments. O&Y now has a 34.4 per cent fully diluted interest in Campeau.

Based on existing voting rights, O&Y's interest is about 25 per cent. National Bank said it had taken possession of the securities to "consolidate" its position.

The bank said it "does not presently intend" to dispose of the securities or to acquire a further stake in Campeau.

Mr Leon Courville, the bank's executive vice-president for corporate affairs, said yesterday the bank had consulted

neither Mr Campeau nor the committee set up to restructure Campeau's debt-burdened US retailing subsidiaries, Allied Stores and Federated Stores.

Mr Courville said the bank had taken over the securities to give it the ability to monitor and supervise the restructuring exercise.

Campeau's share price has fallen sharply as the difficulties at Federated and Allied have intensified.

The stock was trading at C\$3.45 at midday on the Toronto stock exchange yesterday, down 20 cents from Wednesday, and far below last year's peak of C\$22.25.

But National Bank's sixth biggest bank, said it did not intend, "at the present time," to raise its loan loss provisions as a result of losses it might suffer on the Campeau loans.

Campeau said it viewed the seizure of the shares as a private matter between Mr Campeau and National Bank. It refused further comment.

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MARKETS

STERLING	DOLLAR	STOCK INDICES
New York lunchtime: \$1.6295	New York lunchtime: DM1.6835	FT-SE 100: 2,451.6 (-12.1)
London: \$1.63 (1.61)	FF-F57535	FT Ordinary: 1,557.3 (-11.0)
DM2.7425 (2.77)	SP-F1.5425	FT-A10-Shares: 1,224.52 (-0.2%)
FR-F9.365 (9.4025)	Y143.50	DJ Ind. Av. 2,791.81 (-17.92)
SP-F2.5125 (2.54)	London: DM1.682 (1.7205)	S&P Comp 355.51 (-3.25)
Y233.50 (234.50)	FF-F5.745 (5.8775)	Yokohama Nikkei 38,712.88 (-202.99)
£ index 86.7 (87.0)	SP-F1.541 (1.578)	US LUNCHTIME
GOLD	Y143.30 (145.65)	FT-Funds 8.1%
New York: Comex Feb \$400.8 (396.4)	\$ Index 87.2 (87.2)	3-mo Treasury Bill: yield: 7.804%
London: \$395.75 (394.6)	Tokyo close: Y145.20	Long Bond: 101.2
W. SEA OIL (Argus)	US LUNCHTIME	Yield: 8.013%
Brent 15-day Feb \$21.25 (-0.75)	FT-Funds 8.1%	

Chief price changes yesterday: Page 17

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Taiwan's bid to join Gatt set to raise political storm



Chen Li-An, Taiwan's Minister for Economic Affairs, has applied for membership as a separate customs territory. As the world's 13th biggest exporter, Taiwan had full autonomy over its commercial relations. Page 3

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EUROPEAN NEWS

Moscow seeks to calm Azerbaijan border protests

By Quentin Peel in Moscow

TOP Soviet Communist Party officials flew yesterday to the Iranian border zone in the republic of Azerbaijan, in a bid to calm a wave of nationalist protests and attacks on the frontier installations.

Mr Rafik Nishanov, chairman of the Soviet of Nationalities in Moscow, and Mr Abdulrahman Vezirov, leader of the Azerbaijan Communist Party, were meeting leaders of the nationalist Azerbaijan Popular Front in Nakhichevan, the border enclave where thousands of demonstrators tore down fences and control towers over the New Year.

At the same time, there were reports of demonstrations of solidarity with the Nakhichevan protesters in Baku, the Azerbaijan capital, where demonstrators tore down fences and damaged monuments to leading figures of the Soviet Communist Party and attacked churches of the minority Armenian community.

The Soviet authorities are clearly taking the upsurge in nationalist sentiment in the republic extremely seriously, although Mr Gennady Gerasimov, the Foreign Ministry spokesman, insisted yesterday that "it is not a big international issue". Nevertheless, he confirmed that Iran had protested over the border demonstrations, calling on the Soviet Union to keep its side of the frontier in order.

Another independent report, from unofficial Soviet sources, said yesterday that the border protest had attracted Azerbaijanis from both sides of the frontier - and the Iranian border guards had opened fire on them.

"The chain of people who came from both sides stood together along the whole of this length of the border (in Nakhichevan)," according to Mr Ardyn Amirbekov, a corre-

spondent for Glasnost news service. "From the Soviet side there was no military resistance. Iranian border guards used their arms."

However, Soviet officials have reported only one casualty, of a man who died in a fight among the demonstrators themselves.

For once it appears that the Soviet media themselves may be exaggerating the extent of the Azerbaijan disturbances. "Riots in Baku have continued," according to Radio Moscow's Interfax news service yesterday. It reported the destruction of a monument to Stepan Shaumian, leader of the 20 Baku Commissars who died following the 1917 Revolution, and of a monument to Felix Dzerzhinsky, the founder of Cheka, forerunner of the KGB.

Mr Neil Kinnock, the leader of Britain's Labour Party, has been forced to postpone a meeting planned for later this month with Mr Mikhail Gorbachev because of the Soviet leader's apparent preoccupation with domestic political events, writes Philip Stephens, Political Editor, in London.

The visit, scheduled for January 16 and confirmed by the Soviet authorities only a few days ago, was deferred following a meeting yesterday between Mr Kinnock and Mr Leonid Zamyatin, the Soviet ambassador in London.

A statement released by the Labour leader's office after the meeting said that Mr Zamyatin had brought a personal message from the Soviet leader saying that he had decided to postpone contact with foreign politicians during January.

The postponement is an obvious disappointment for Mr Kinnock. He had hoped that an early meeting with Mr Gorbachev would enhance his international standing.

Worried France treads warily round issue of German unity

By David Marsh in Bonn

THE CRUMBLING of the Berlin Wall and growing links between the two Germanys have sent a fissure through the three-decade-old bond between Bonn and Paris.

The informal meeting yesterday in southwest France between President François Mitterrand and Chancellor Helmut Kohl is unlikely to have done more than take stock of the two countries' different strategic interests regarding the changes in Central Europe.

Despite a recent series of Franco-German divergences over defence, monetary questions and the development of the European Community, diplomats from both sides played down talk of serious strains between the two allies.

France is trying to tread carefully. It is clearly the junior partner in the economic relationship with Bonn. Yet it still has the military and diplomatic status of one of the four Second World War victors - including joint responsibility for eventual settlement of the "German question".

Paris plainly fears the economic and political consequences of too rapid a move towards reunification. But it is also haunted by the opposite worry of how German public opinion would react if the view took hold that the Western

allies were trying to close the door on German unity.

In sphinx-like statements during the past two months, Mr Mitterrand has made plain that he sees reunification as a matter for the German people to decide. But he has also insisted on the "sovereignty" of a separate East Germany, underlining basic French disquiet about the effect on the European power balance of a German merger.

Mr Mitterrand's messages on German unity have been carefully tailored to his audience. In Bonn at the beginning of November, he said he was not afraid of reunification, and suggested it could take place within the next 10 years as part of a "new European structure".

But during a visit to East Germany shortly before Christmas he underlined his support for the status quo based on "two German states".

He has been careful to point out the danger of a "chain reaction" spreading from East Germany to the Soviet Union itself. This would strengthen the centrifugal forces affecting the Soviet state and possibly lead to the downfall of Mr Mikhail Gorbachev.

Recent declarations by French politicians of wariness about reunification have a two-fold impact on West Ger-

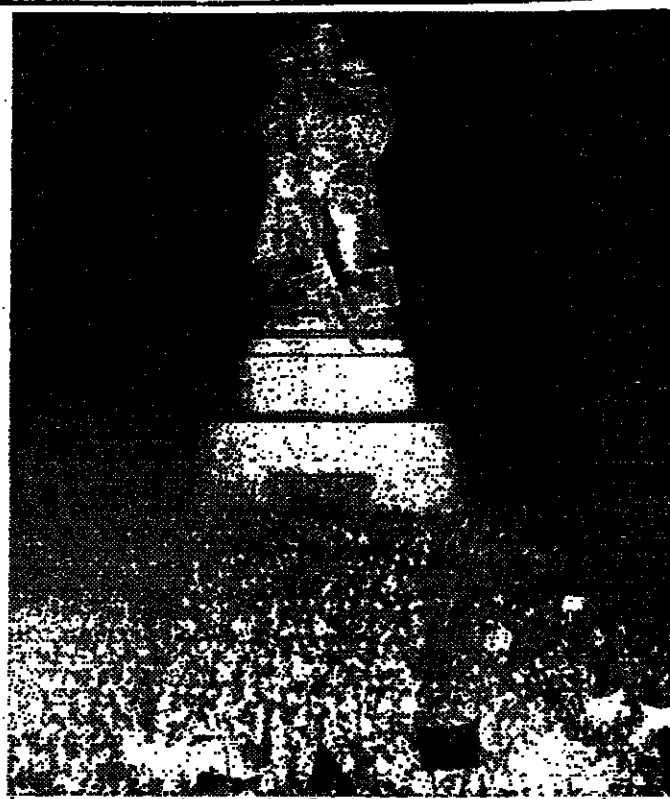
man public opinion. The statements emphasise the obstacles still standing in the way of unity - but also strengthen latent West German resentment that Bonn's neighbours are trying to block the route.

Publication of a document from the West German embassy in Paris on French attitudes towards reunification, leaked yesterday to the Frankfurter Allgemeine Zeitung, seems calculated to heighten this impatience.

The document, drawn up for the West German Government shortly before Christmas, emphasised the scepticism of the "French political class" towards the prospect of a united German state.

The report claimed that Mr Mitterrand was convinced that reunification would come, but that the French Government was "playing for time" over the question. It highlighted recent cautious statements on the issue from Mr Roland Dumas, the Foreign Minister, and Mr Jean-Pierre Chevènement, the Defence Minister.

German public opinion is highly sensitive to suspicions of foot-dragging by the Western allies over the German question. Mr Willy Brandt, the former Chancellor, Mr Theo Waigel, the Finance Minister, and Mr Alfred Dregger, the vet-



More than 100,000 East Germans take part in an anti-fascist demonstration at East Berlin's Soviet war memorial which was found smeared with fascist slogans a week ago

eran leader of the conservative parliamentary grouping in Bonn, have both addressed warnings to the allies over this issue.

Two well-known commentators, respectively, from left and

right - Mr Rudolf Augstein and Mr Johannes Gross - have pointed out the danger for Bonn's partners of treating their past declarations of support for German unity as mere lip service.

Portuguese Communists face crisis within party

By Patrick Blum in Lisbon

THE Portuguese Communist Party's expulsion this week of one of its leading advocates for reform is bringing to a head a growing crisis within the party.

The PCP remains one of the few hard-line Communist parties left in Europe after the dramatic political changes which have swept Eastern Europe, but pressure for change is mounting despite the party leadership's efforts to hold back reform.

Encouraged by events in

Eastern Europe, several PCP members are calling for change and challenging the party's veteran leader, Mr Alvaro Cunhal. Until now Mr Cunhal, 76, who has been the party's general secretary since 1961, has seen off his critics with relative ease.

The PCP's influence has waned since its heyday during the 1975 revolution when it came close to power and its decline has been accelerating. In the 1983 general election it won more than 18 per cent of

the vote and 44 seats out of 250 in the National Assembly. In 1987 its vote fell to 12.3 per cent with 31 seats. Party critics argue that a further erosion of support is inevitable without radical changes.

The latest challenge comes from Ms Zita Seabra, a former member of the party's political commission and central committee who lost both positions in 1988 for criticising the leadership.

Ms Seabra, 40, was a deputy in the National Assembly until

1987 and is a respected party militant. She was expelled on Wednesday after writing an article the previous day denouncing the party leadership which she said had failed to respond to international changes.

It had not condemned the massacre at Tiananmen square, and in July, shortly before the collapse of the communist regimes in Czechoslovakia and East Germany, it praised their economic successes and political life in the

two countries.

Ms Seabra's expulsion was immediately deplored by other party critics who are hoping that an extraordinary party congress due within six months will endorse their demand for reform.

But the first sign that things may be changing were provided by Mr Cunhal who admitted for the first time yesterday the possibility that he may step down in favour of a new party leader after the next congress.

Romania's new leaders prepare poll programme

ROMANIA'S National Salvation Front yesterday held its first nationwide meeting in Bucharest, amid increasing signs of returning stability throughout the country, writes Judy Dempsey in Brasov, Romania.

Committees of the Front yesterday met to thrash out a social and economic policy and to decide their programme for elections scheduled for April.

The Front will stand in the elections, but it remains unclear if it will evolve into a political party or remain as a broad-based and loose group of diverse political interests until after the elections.

But in Brasov, central Romania, once the home of the country's ethnic German minority, the Front has widespread popularity and seems intent on first meeting the most basic demands of the population, including food and heating.

Leaders of Poland's Rural Solidarity movement have

launched a protest against Government's economic policies, warning that they may bring a slump in food production, writes Christopher Bobinski in Warsaw.

The protest follows the introduction this week of an IMF approved plan to combat inflation which will hit farmers' incomes.

Prices of agricultural machinery, fertilisers, coal and fuel have more than doubled in the past few days while demand for food is already slackening as real wages continue to fall.

Mr Janowski, a Solidarity senator in Parliament recently elected to head the 250,000 strong movement said: "We cannot accept the enormous burdens being placed on farmers."

"The mood in the country

side is very bad and if it deteriorates it could threaten the stability of the State," he added.

Bonn housing boom

A boom in construction in West Germany, partly stimulated by the need to house East Bloc refugees, has helped to buoy industrial production figures for November. However, the immigrants have also become a burden on employment figures, writes David Goodhart in Bonn.

Industrial production was up 0.5 per cent in November compared with the previous month. And October and November combined saw a 5.1 per cent increase on the same months of 1988 while construction activity rose 7.4 per cent over the same period.

After the completion of only 200,000 homes in 1988 the figure is expected to pick up to about 260,000 for 1989 and 400,000 this year helped by an extra DM 6bn from the Government over the next four years for public and private housing. Unemployment rose over the 2m mark in December. Nearly 250,000 of the jobs were recent immigrants from the East Bloc.

Netherlands economy 'vulnerable'

By Laura Raun in Amsterdam

THE DUTCH Government's economic and social policies are delicately balanced in a mix which is vulnerable to slowing economic growth and rising inflation, according to its top economist, Professor Frans Rutten.

In his annual essay, which helps shape government policies, the economist pleads for moderate wage demands, lower taxes, better education, more modern technology and improved infrastructure. He also urges continued control of state spending and enlargement of the relatively small working population.

Mr Rutten's centre-left government of Christian Democrats and Socialists which took office in November after seven

Fanfare over Belgian budget sounds a doubtful note

By Tim Dickson in Brussels

BELGIAN BUDGET ministers have been bearers of bad news for so long now that it has become almost traditional to shoot the messenger.

Such a thought may bring a little comfort to Mr Hugo Schiltz as he assesses the deeply sceptical reaction to his triumphant announcement on Wednesday that the 1989 budget deficit turned out to be substantially lower than forecast, and that the infamous "snowball effect" whereby extra borrowings have been needed just to service existing loans has been halted.

This claim is of great political and economic significance for Belgium, where successive governments have been trying, largely in vain, to shake off the huge burden of debt incurred in the late 1970s.

Painfully negotiated public spending cuts have helped cut the budget deficit from a peak of almost 13 per cent of gross national product in 1982 to the 6.6 per cent just posted for 1989 - but over the same period outstanding debt as a proportion of GNP has jumped from 90 per cent to more than

120 per cent today, one of the highest levels of its kind in Western Europe.

Mr Schiltz's boast that he has ended the vicious circle is particularly galling for Mr Verhofstadt, leader of the opposition "shadow cabinet" and budget minister in the previous centre-right Government. Mr Verhofstadt has consistently implied that the present five-way coalition of Christian and Socialist parties - including Mr Schiltz's Flemish nationalist Volksunie - is not to be trusted with the country's precarious finances and that his own hard work in previous years is in danger of being undone.

His comments that the latest figures are embellished and "too good to be true" are nevertheless more than just predictable swipes at a political opponent. Most financial analysts are deeply puzzled by a 1989 budget deficit, which at BF397bn (\$5.24bn) is not only lower than the target of BF405bn set in March last year but a good BF50bn (£6.6bn) better than senior government ministers were predicting just a few days ago.

The main reason appears to be an exceptional and unexpected drop of BF61.7bn in the deficit to be financed in December a result which Mr Schiltz insists is not a coincidence. Independent commentators suspect may owe much to delayed expenditure by Belgium's regional governments and the Flemish and francophone communities.

Last year marked a transition of powers from central to regional government under Belgium's devolution programme and it is widely believed that for technical reasons the latter's cash spending last year was less than budgeted. The extent to which this is true, though, will only show up in the next few weeks as a more detailed breakdown of the deficit becomes available.

Quite apart from scepticism over the budget sums, Mr Schiltz's triumphant tone at Wednesday's news conference is being called into question. Last year's pay talks with the public sector unions were particularly fraught, with the Government consis-

tently citing the dire budgetary position as a justification for holding the line.

As one analyst observed yesterday: "There is a now a danger that the civil servants will feel that they have been misled, and that this year's pay bargaining and negotiations for additional spending cuts for 1990 will be all the more difficult as a result."

It is also perhaps something of a hostage to fortune for Mr Schiltz to make so much of the snowball effect in a year of quite exceptional economic growth. Thanks largely to the buoyant investment pattern of the past few years - an annualised 22 per cent in the first six months of 1989 according to Generale de Banque, and much higher than in competitor countries when measured in relation to GNP - virtually all the main economic indicators in Belgium are now looking healthy.

Real GNP growth is estimated to have been 4.4 per cent last year (after 4.2 per cent in 1988), inflation was up from 1.2 per cent to 3.1 per cent but is

still under control, while the unemployment picture has markedly improved with a fall from 10.6 per cent to 9.7 per cent last year.

"There is no guarantee, many say, that this performance can be sustained and a combination of lower GNP growth and a higher interest rate burden could put Mr Schiltz right back on the ropes this year."

Two credible theories about his performance were doing the rounds in Brussels yesterday. One is that with the Belgian franc under pressure in the European Monetary System (and held in place with the help of a 2 percentage point interest rate differential over the D-Mark), Mr Schiltz is looking for new ways to draw attention to the virtues of the Belgian currency.

The other is that he is seeking to strengthen his own position within the coalition ahead of this year's negotiations on the unfinished "third phase" of devolution. The outcome of that domestic battle, after all, will be of key importance to the Volksunie.

Throwing money at Poland could do more harm than good

Sir William Ryrie warns that there is much confusion about how the West can help Poland in its economic transition



Mr Lubbers: striving for "social renewal."

years of a centre-right coalition is striving for an ill-defined "social renewal" coupled with budget discipline and measures to shrink unemployment.

Prof Rutten, who is secretary-general of the Economic Ministry, believes that value-added taxes and welfare premiums should be cut to keep wage demands from surpassing the 2 per cent official forecast for 1990-94. He also issues a strong call for more people to work since only about half of the adult population has a job.

According to recent figures from the Organisation for Economic Co-operation and Development, growth in gross domestic product is forecast to slow to 2.9 per cent this year and 3 per cent in 1991 from 4.2 per cent in 1989. Inflation is expected to accelerate from 1.5 per cent in 1989 to 2.2 per cent in 1990 and 2 per cent in 1991, still the OECD's lowest.

Prof Rutten cautions against "euphoria" about an instant commercial bonanza for EC countries as a result of the opening of Eastern European and notes that competition will intensify in certain low-technology areas. Over the long term, however, Western Europe, including the Netherlands, should benefit, he adds.

EVERYONE wants to help Poland. Motives are mixed, to be sure, but if I were a Pole I would not worry too much about that. Assume the best motives and the most of the momentum before it weakens.

At the same time, the eagerness of Western governments to help, or to get the political kudos of being seen to help with billions of euro dollars or market economy aid and the eagerness of businessmen, officials and politicians pour into Warsaw; self-appointed experts offer advice; but there is much confusion about what the West can most usefully do to help Poland, and throwing money at the problem may actually hinder the process of change everyone wants to see.

The first and most urgent need, as Poland's new leaders recognise, is economic stabilisation, to bring the monetary situation, inflation and the balance of payments under control. Beyond that, what seems to be needed is a double process of change - from a completely controlled economy to a market economy and at the same time a radical improve-

ment in efficiency to raise living standards.

There is no good historical precedent for the first sort of change. This should make us all humble and hesitant with our advice. People who know a lot about how capitalist economies work should not imagine that they therefore know how to make the transition from communism. In Poland markets have been suppressed and distorted for half a century and most of the population has no recollection of such a world.

At the same time, economic man cannot be far beneath the surface. One has to believe that a decontrolled environment with the right incentives will lead to the emergence of entrepreneurs; the difficult question is one of time.

Drastic changes are needed to improve efficiency in the existing productive mechanisms - overhauling and whenever possible privatising state-owned enterprises - and one effect of this is bound to be a sharp reduction in the amount of labour employed. At the same time, new productive capacity has to be created quickly both to absorb the

labour laid off by the old enterprises and to raise national output. This calls for new investment which must be made under market conditions. It is obvious that this process cannot happen overnight and in the transitional unemployment may be substantial.

Poland already carries the burden of servicing some \$40bn of debt. We should be very careful about adding to this

Stabilisation is first; beyond that what is needed is the transition to a market economy and greater efficiency aimed at raising living standards

debt. If more is borrowed, it will be crucially important to make sure that the additions really do improve the productive capacity of the economy.

Three areas cry out for attention: ways of providing technical assistance Poland needs to transform its systems into those of a market economy; ways of encouraging the investment of private capital (domestic and foreign) in new productive capacity; and identifying areas where selective assistance to the government,

businesses, and privatisation of enterprises.

Forty-five years of communism have left Poland with very few people with experience in these fields; and the existing systems are very unlike those of a market economy. Privatisation, in itself, is a daunting challenge. It is not clear in many cases who legally owns the existing enterprises or has the right to sell them, and it is often difficult to tell whether a given enterprise is viable, on a market basis,

because all prices of inputs and outputs are artificial and proper accounts are lacking.

Assistance in these areas need not cost large amounts of money, but it is of crucial importance. Organisations such as the International Finance Corporation, the private sector arm of the World Bank, can be of help. One hopeful sign is that many people of Polish origin, living in Western countries, are showing an interest in contributing their skills.

The second need is private investment in new productive capacity. One danger which stems from the flow of large amounts of aid to the government is that the government may be tempted to spend it, the easy way, on the existing state entities and so discourage the emergence of a strong private sector. Of course, public investment to improve infrastructure is badly needed, too, and may have to be financed partly by foreign borrowing, for example from the World Bank.

But the key need is to encourage private investment both by Polish citizens (many

of whom have capital because the problem in Poland has been too much money and too little to spend it on) and by foreigners.

The Polish government's approach to this seems to be sound; but foreign governments and international organisations, in their well-intentioned eagerness to help the private sector, must be careful not to end up forcing easy money down the throats of budding enterprises and entrepreneurs. This will not produce good market decisions. Private investment must happen in its own time, within an environment as free and encouraging as the Polish government can make it, even if this means that the process turns out to be a bit slower than those who would manage and guide it.

Third, there must be ways in which grants to the Polish government, not loans, could be used for particular expenditures to assist the transition. General grants to support the budget should be avoided - they might run the risk of perpetuating the present pattern of government expenditure in which no less than a

fifth goes in subsidies to consumers.

For example, Western money could be used partly to provide temporary unemployment pay for workers making the transition from the old inefficient industries. Retraining and retraining would be another area. So would financing for the transitional costs involved in privatisation, as would an advisory service for new businesses. Grant financing might well be used for a massive environmental clean-up.

No doubt there are other such possibilities. The main thing is to ensure that whatever resources we supply to Poland are carefully targeted at purposes which will genuinely assist the transition.

Sir William Ryrie is executive vice president of the International Finance Corporation

Period of belt-tightening in prospect for Sweden

By Robert Taylor in Stockholm

SWEDEN FACES an austerity budget next Wednesday with tighter controls on government spending and higher costs for consumers, according to selective leaks published yesterday in Aftonbladet, the ruling Social Democratic party's newspaper. It says planned spending on child and pensioner care, as well as road

building and repairs, will be postponed. Subsidies on the price of milk will be removed. The leaks suggest that Mr Kjell-Olof Feldt, the Finance Minister, will introduce the toughest package since taking office in September 1983. The estimated SKr18a (\$900m) get surplus will repay interest on the national debt and not go towards social programmes.

The prospective austerity measures reflect growing concern in the Finance Ministry about the steady deterioration in the Swedish economy, which is expected this year to grow more slowly than that of any OECD country - 1.2 per cent compared with an OECD average of 2.9 per cent.

Consumer prices are projected to increase by as much as 8.2 per cent this year, more than twice as high as the OECD average, and the rise in wage levels will be even greater. Sweden's current account deficit is also expected to grow from \$8.9bn last year to \$9.5bn in 1991, which amounts to between 2.5 per

cent and 3 per cent of the country's gross domestic product. The next general election is due in September 1991 but next week's budget seems unlikely to do much to improve the popularity of the ruling Social Democrats, support for whom polls put at 35.5 per cent before Christmas, their worst performance for 70 years.

NOTICE
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WORLD TRADE NEWS

South Koreans flock to set up in the EC ahead of 1992

AN increasing number of South Korean corporations are investing in the European Community in preparation for the market integration in 1992. But risks as well as opportunities await them, AP-DJ reports from Seoul.

Analysts believe the South Korean move is correct but there are many inherent risks such as high production costs, low profits and strings attached to incentives. Hitherto, investments have been on a comparatively slight scale. By the end of last September, South Korean companies owned 69 projects worth \$49m in Europe, compared with 64 projects worth \$41m at the end of 1988, according to the state-owned Korea Trade Promotion Corp (Kotra).

Almost half the investments were in manufacturing, particularly electronics assembly. The three giant local electronics makers, Samsung Electronics, Goldstar and Daewoo Electronics, have completed or are constructing 11 electronics assembly plants and many other small and medium-sized companies are following suit.

Samsung Electronics now operates a VCR and microwave oven plant in the UK, and a color TV plant in Portugal. The company is now constructing a VCR plant in Spain, a color TV plant in Hungary and

another color TV plant in Turkey, all due for completion next year.

Goldstar now runs a VCR plant in West Germany and a microwave oven plant in Northern Ireland.

Daewoo Electronics has already dedicated one VCR plant in Northern Ireland and a microwave oven plant in France. The company's third European plant will be built in Hungary, the company said.

The three electronics giants will be able to produce a total of 1.3m VCRs, 600,000 color TVs and 600,000 microwave ovens this year in Europe.

Saehan Media is now building a video tape plant in Ireland for completion at the end of 1990 and Hattai Electronics is constructing a compact disc player and car stereo plant in France for completion early next year.

Following the rush to Europe of electronic assemblers, small parts makers, Samsung, one such company, is to set up a VCR-part plant in Northern Ireland, and other companies are following suit. These companies have selected different places and different items for their investments in Europe, but they have one thing in common - the strategy to prepare for the single European market by 1992 by way of those invest-

ments. Many believe the market unification will definitely raise trade barriers in the region to outsiders. South Korean companies, already suffering from tough trade sanctions by the EC, will find it more difficult to penetrate the united market, they say.

Most South Korean electronic exports to Europe, such as VCRs, color TVs, compact disc players, video tapes and car stereos, are currently subject to anti-dumping charges by the EC. Microwave ovens, another important export item, are now subject to quotas.

Expecting that the trade barriers will be higher after 1992, it is wise for Korean firms to invest in Europe now, says a Ministry of Trade and Industry official. But there will be such advantages as easier access to markets to be enjoyed by Korean-invested companies already there.

Responding to domestic firms' growing interest in Europe, many government or private organisations from the region have flocked to South Korea to lure investment. Among more than 60 delegations to visit South Korea this year to attract potential investors, more than half were from Europe, says Kang Yong-Soo, head of Kotra's EC investment division.

China tries to block French sale to Taiwan

CHINA has made a fresh attempt to block the sale of French frigates to Taiwan with a protest to Mr Roland Dumas, the Foreign Minister. French officials said yesterday.

The potential deal, reliably reported to concern six unarmed vessels worth about \$1.3bn, is aggravating the already bad state of Franco-Chinese relations.

Mr Dumas heard Peking's objections on Tuesday from Chinese ambassador Zhou Jue, officials said. Zhou had already lodged a protest with the Foreign Ministry at the end of December, they added.

"The French view is that these are only hulls with no armament fitted and so a contract would not be in breach of our restrictions on arms sales to Taiwan," one source said.

China, which does not recognise non-communist Taiwan, said on December 28 that it opposed any defence sales to its neighbour. "This would be a direct interference in China's internal affairs," a Foreign Ministry spokesman said.

French government sources confirmed that the inter-ministerial committee which vets arms exports had given the go-ahead for negotiations with Taiwan to start in earnest.

Western auditors seek Moscow links

By Enrique Tessleri in Helsinki

VNESHCONSULT, a leading Western-Soviet joint venture consultancy joint venture, is seeking with Ernst & Young to establish Vneshaudit, the first joint venture auditing firm in the Soviet Union in the next few months.

"We are also seeking to get Vneshaudit registered so that it will have the same status as Inaudit," said Mr Jussi-Pekka Hakola, senior manager of Okobank, a leading Finnish bank.

Inaudit, the sole auditing company registered in the Soviet Union, does not have a

very reputable name among Western-Soviet joint venture companies because it is undermanned and too bureaucratic.

"Most Western companies have to keep two accounting books - one that complies with Soviet Accounting Standards (SAS) and the other with their own country's," explained Mr Tapio Helle, an accountant for the US Coopers & Lybrand.

"Soviet accounting practices are more interested in volume than net-sale gains. This reality has been encouraged by state economic policy and by

five-year production goals."

Mr Helle also added that the Estonians, in an attempt to gain more economic autonomy from Moscow, are also talking about forming their own auditing company that would be independent of Inaudit.

Vneshaudit is only a small segment of a wider concept, according to Mr Hakola. "Through our Oko Trade International office in London, which was founded last month, we can now offer risk analysis, consulting and financial engineering to a Western company that seeks to do business in the

USSR or Eastern Europe. This happens through Vneshaudit and Vneshaudit."

The Moscow-based Vneshaudit, which was established in 1988, is made up of the Soviet Vneshtekhnica, an external trade firm that specialises in technology transfer and licensing. The Main Demonstration and Testing Computer Center of the USSR, Dialog, a US-Soviet computer joint venture with Hewlett-Packard, and Meca-Sov Consulting, comprised of Okobank and the Finnish consulting company Mec-Rastor.

Jakarta to announce project winner

By John Murray Brown in Jakarta

THE WINNER of the battle between Mitsubishi and Asea Brown Boveri for Indonesia's \$500m Gresik power plant contract is expected to be announced next week.

Final proposals for the 900 MW gas-fired plant in East Java were submitted last week to Mr Radius Prawiro, the economic minister.

There were earlier unsuccessful bids from Alsthom of France, Siemens of West Germany and General Electric of the US.

Gresik will be the first Indonesian station to utilise the more energy efficient combined cycle technology, which

harnesses gas turbines to feed a steam boiler.

A contract for the gas supply was signed last month between Pertamina, the state oil corporation, and PLN, the national utility.

The gas comes from an offshore field developed by Atlantic Richfield of the US.

It is one of a number of power projects under the current five year plan which targets \$4.5bn on power plants.

Financing will again be the key issue on Gresik. Mitsubishi is widely tipped as favourite to win the contract under a turnkey proposal and is expected to

utilise a large amount of soft financing.

However, industry sources say ABB which is collaborating on the deal with the Japanese group, Marubeni, offers better technology.

Mr Jusuf Habibie, Indonesia's research and technology minister, earlier called on all the bidders to submit alternative build, operate and transfer proposals for the Gresik project.

The contractor would be expected to run the plant for up to 10 years, recovering his costs through electricity tariffs.

Italy to ease restrictions

ITALY has approved a proposal which will relax foreign exchange restrictions in a move aimed at lifting all curbs on capital flows by July, AP-DJ reports from Milan.

Italians will be able to keep foreign currency obtained against the delivery of goods and services abroad in a domestic foreign currency account indefinitely. Currently, they have to exchange foreign currency holdings into lire within 120 days.

Under the proposal, residents still will not be able to keep for more than 120 days any foreign currency acquired against payment of lire.

Turkey's traders not all sold on new Eximbank

Jim Bodgener on the first year of state credit support for exporters

TURKEY's youthful Export-Import Bank has come a long way during its first full year of operation in 1989. But Turkish exporters still feel it has not compensated for the loss of tax incentives for exporting under the General Agreement on Tariffs and Trade.

The institution started its operations in the late spring of 1988 with pre-shipment and post-shipment short-term credits. Now the services it offers have expanded to include medium-term bilateral credit lines, insurance, and this year, a project-based credit system for concerns with exports of more than \$100m, called the Trade Corporate Companies (TCCs), of which there are about 20.

The latter scheme replaces a performance-based credit system, whereby companies received a 5 per cent premium on the amount of exports beyond \$100m. This service on a rolling basis financed exports last year totalling around TL1,600bn (\$428m). Combined, the post and pre-shipment schemes supported sales totalling another TL1,700bn.

In addition, Eximbank extended credit lines of \$300m (€187m) to the Soviet Union towards the 30 per cent cash portion of payments made for imports of Soviet natural gas. A memorandum of understanding has also been reached for a \$300m line of credit to the Soviet Union in support of turnkey contracts to be awarded to Turkish companies for the construction of about 15 projects for light industrial, food processing, and health equipment factories.

Starting with counter guarantee programs for continued financing in Libya, Eximbank has moved on with \$400m extended to Iraq. This was sealed in the autumn, when the Treasury agreed to cover Eximbank for political risk. Just before Christmas, a credit line valued at \$100m was agreed with Algeria while Turkey will probably offer credit lines of \$100m each to Poland and Hungary within the context of the European Community-orchestrated Organisation for Economic Co-operation and Development assistance package for restructuring.

This year, Eximbank could extend another \$1bn in medium-term bilateral credits, says its director, Mr Turgay Ozkan.

Ankara drives ahead with motorways programme

By Jim Bodgener

MOTORWAY contracts worth \$821m have been awarded to three Turkish companies by Turkey's State Highways Administration (KGM), despite World Bank disapproval. The state-run Public Participation Fund will provide 35 per cent of the financing now and 45 per cent on completion of the contracts.

The largest contract, for \$313m, has been awarded to Dogus Insaat. It is for two sections of motorway totalling 88km in the south-east from Fozanlı to Tarsus, and Tarsus to Mersin.

The next largest contract, worth \$277m, has been won by

its near-term funding will support another \$200-\$300m worth of exports. In addition, Eximbank will introduce assistance for small and new exporters which have difficulties tapping credit and also funding for marketing costs.

Turkish traders say these services, though helpful, hardly compensate for the lost tax rebate incentives - and Mr Ozkan agrees. For example, the funds extended in 1989 hardly make up for a quarter of the infusions from export tax rebates the previous year.

But export credits are a healthier and more selective, market-oriented way of financing exports, says Mr Ozkan, adding that the long-running scandal of "dummy" export claims by companies abusing the tax rebate system.

The new project-based system for larger companies would be a tighter way of administering funds, said Mr Mustafa Somersan, head of Meptas, one of the leading trading companies. But exporters were less pleased with it.

Export returns are expected roughly to match the total for 1988 of \$11,660m, compared with bumper growth of up to 25 per cent earlier in the 1980s. This growth rate upheld Turkey's international debt-servicing creditworthiness. But Mr Ozkan sees this as encouraging, in view of the lost rebates - and therefore of the "dummy" exports - and stagnation in the once-lucrative Iraqi market.

Some traders are not so sanguine. Their most pressing problem is not confidence, but the erosion of competitiveness from the slow-down in 1989 of previous rapid lira depreciation, the motor of exports from the early 1980s.

The lira had only devalued by around 22 per cent against the US dollar last year, said Mr Faruk Erkoç of the trading house Penta Dis Ticaret. Measured against domestic inflation of 70 per cent, this meant companies had to shoulder a 28 per cent foreign exchange loss in an industry such as textiles. "You can't make money manufacturing for export in these conditions," he said, "particularly when you have long-term supply contracts in countries like the US."

Nurul Insaat for the construction of the Toprakale to Iskenderun route in the south-east. Finally, a \$70m contract has gone to Bayindir Insaat for the construction of a route from Izmir to Uria in the Aegean region.

The World Bank has never liked Turkey's ambitious toll motorway programmes in the 1980s, considering the money might be better spent elsewhere. Its displeasure was partly the reason for the scaling down of a planned \$350m transport sector adjustment loan last year into a \$150m provincial highways credit.

Ahead in Information Services

1989 has been a key year for trading house C. Itoh, with the launch of a domestic satellite strengthening the group's edge in information services. President Isao Yonekura explained in an interview on 5th December 1989.

by Brian Robbins



Mr. Isao Yonekura, President, C. Itoh & Co. Ltd.

Robbins: Firstly, what was the outcome of Plan '88, your recent business plan?

Yonekura: In a nutshell, my overall appraisal of Plan '88 is that in qualitative terms we almost met our targets, but from a quantitative standpoint, we were behind in achieving our targets by one and a half years.

Specifically, from a qualitative standpoint, we have changed our organisational structure to respond to the broader changes seen in society - a more highly information oriented society, a globally oriented society - and also the impact of aging. We have started various projects to meet these changes, and in that respect we have met our targets.

But we were behind quantitatively. While we achieved the number one position among Japan's trading companies in terms of total trading volume, we could not achieve the same result in terms of either gross trading profits or operating profit.

Plan '90 Outlined

Now, we have launched Plan '90, covering the years 1989 and 1990. In this plan, we are trying to achieve the earlier quantitative targets that we set, but not met. The basic precepts of this plan are to achieve further structural reform, enrich management resources and reinforce our group oriented management.

As you know following the structural shift in the wake of the revaluation of the yen after the Plaza Accord of 1985, Japan has moved away from relying on exports in favour of domestic-demand-led economic growth. This shift is progressing powered both by capital investment and very active consumer spending. So we are moving to respond to this change, and this is one of the important pillars of Plan '90.

The second concept is a deepening of management resources. This is represented by the three M's of man, material and money.

Starting with money, or finances, we have moved to strengthen our equity base while continuing to boost earnings. Here, we issued warrant bonds earlier this year. Also, at the beginning of the year we issued 100 million shares, and we will continue to pursue fund-

raising options, depending on market conditions.

Staff Training Vital

In the field of management development, it is imperative to vitalise our management resources through continued training and improved resources. We have a variety of schemes underway to train and educate our staff both domestically and worldwide. We now have 188 offices in 85 countries. And, starting several years ago, we've been bringing around 40 of our foreign staff to Japan annually for training, as well as sending senior staff abroad to lecture in special training courses.

As well, from 1992 or 1993 we are planning to open a large new International Training Centre at Izumi, south of Tokyo near Mount Fuji, to be used both for training and recreation purposes, and as a guest house for VIPs.

Training and education of staff are important, but equally vital is the delegation of authority to our local staff - not only internationally, but also domestically within Japan as well. Reflecting this, we have an American ranked as managing director here at our Tokyo headquarters, although he is the chief operating officer of C. Itoh America Inc in New York.

Robbins: Earlier this year saw the launch of your first satellite. How is this venture progressing?

Yonekura: The first satellite was launched in March, and the second is scheduled for late December, and we have been surprised at the volume of spin-off business that it has generated. Already, many cable antenna TV (CATV) operations have been

launched, and big group such as NEC and Fujitsu have used our services for intra-company communications and the like.

Boom in Demand for Satellite Services

In addition, a religious organisation is using our satellite services as well as a big 'prep' school for university candidates. And there are other uses such as 'Aucnet' a new auction system for selling used cars. These new businesses have mushroomed, and there is much more interest in our satellite than we originally envisaged.

In particular, local media groups, especially TV, have been able to use our facilities.

As a result, we project that this venture will generate a surplus by the third year, with the accumulated debt paid off by the fifth year of operation.

Robbins: What about the new telecommunication services?

Yonekura: In terms of our competition with KDD, the existing international communications operator, we are involved in International Digital Communications Inc (IDC). Immediately after we announced the formation of this new service, KDD announced rate cuts, which have been implemented four times. This sort of thing seldom happened before there was competition.

With the lower price, although demand for international telecommunication services is rising, it will take longer for this service to become profitable.

At this moment, we are offering international telecommunication service between Japan and the US,

the UK, Hong Kong and Singapore. This will be expanded to another six countries by the end of next March.

We are also laying an optical fibre submarine cable across the North Pacific. Known as NPC, it will be completed by the end of 1990.

Once it is completed, IDC's flexibility in meeting growing and diversifying user needs will be increased dramatically.

Robbins: How do you intend to utilise the assets of the C. Itoh group more effectively?

Yonekura: Earlier, when I mentioned the basic precepts of our new business plan, Plan '90, I mentioned we are seeking to develop more group-oriented business. With the launch of our satellite, we have established several related subsidiaries and affiliates, permitting us to develop a more decentralised structure. With our new satellite service, JCSAT (Japan Communications Satellite Co., Inc.), for example, we have already established three new companies specifically in this area - Videosat Communications, Inc., Japan Satellite Communications Network Corp. and Japan Video Cipher Corp.

Stronger Group Cohesion

Along with adopting a more devolved management strategy, we are also seeking to move further downstream in our activities. Until now, we have been more oriented towards up-stream activities, but in order to be more closely track market movements, we need to move further downstream into the retail area and the like.

Take for the example a B-B-Q

restaurant chain, Anrakutei, which now has almost 100 outlets in the Tokyo area. We have taken direct shareholding in this company, and have sent some of our staff across as well. Similarly with another restaurant chain, Ton-Den.

Robbins: So it is safe to say that you are seeking to add value to your information resources and services.

Yonekura: Yes, that's it exactly. People may think that sogo shosha make money. But in the beginning there is information; with that information, we can make more goods and hence money. C. Itoh, for example, is known for its strong textile-related business. In traditional textile areas in Japan, we were the first sogo shosha to establish VAN telecommunications networks.

Robbins: Finally, what is your view for the outlook of the economy in the early 1990's?

Yonekura: The general trend is relatively predictable, but I'm not too sure of the continued strength of the economy.

Fair Weather Ahead

We at C. Itoh feel that the domestic boom has already peaked out. It began in November 1986, and it is already plateauing. The boom may extend into next year, but two years from now it is difficult to predict. There are some external influences as well if the oil price goes too high, for example, and also if the exchange rate changes too dramatically. If the dollar becomes too strong then tight monetary policy will be inevitable. Equally, if the dollar falls too far, then financial market instability such as Black Monday or the recent shock in October could result. Otherwise, we will enjoy stable conditions until next year. After that, only God knows. I don't, it is too far away.

Having said that, I feel that the broader macroeconomic trend for the next five to ten years will be quite buoyant, especially in light of the recent rapprochement between the USA and USSR, which means less defence spending and a reduction in the federal deficit in the US, with more spending on consumer goods in the USSR.

But I'm not a prophet, just an optimist.

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OVERSEAS NEWS

Populist Indonesia budget to boost welfare spending

By John Murray Brown in Jakarta

PRESIDENT Suharto of Indonesia yesterday made a strong populist appeal in his annual budget speech, announcing greater welfare spending and a radical restructuring of the corporate sector.

In a two-hour speech to parliament he announced a modestly expansionary budget calling for efforts to improve wealth distribution in the poorest provinces of South East Asian nations state. In a move recalling past socialist policies, aimed to defuse renewed public concern at the growth of the private sector, the 68-year-old former general also presented a new share ownership scheme under which co-operatives are to take a 25 per cent stake in private enterprises.

This follows similar policies which will force state companies to give up 5 per cent of their profits to what President Suharto described as an economically weak sector.

This latest move invites co-operatives to take up positions in foreign joint ventures. The budget, which comes into effect in April, projects increases in spending on the

poor and the provinces and a pay increase for the civil service. The 1990-1991 budget, project aid given by presidential decree - was also boosted.

The president, who has still to decide whether to stand for election again in 1993, announced increases for agriculture, education and health spending as well as transmigration and various village improvement programmes.

The budget envisages a 13 per cent increase in routine spending to 26 trillion Rupiah (\$2bn), including a 10 per cent pay rise for the 4.5m public employees and 500,000 armed forces. Also raised are the pensions of retired army officers, some of whom have been openly critical of the president.

In regional allocations, particular mention was made of Irian Jaya, Indonesia's poorest region and the site of recent civil disturbances.

The 1990-1991 budget, which has still to be ratified by parliament, looks a windfall 36 per cent rise in oil and gas revenues, and a 30 per cent boost to income tax collection. Local economists estimate better-

than-budgeted oil receipts in the current year may be as much as \$5bn. Again owing to the side of caution, the new budget is calculated on the basis of \$16.50 oil price, while international prices of some crudes this week were above \$20 a barrel.

At 12.7 trillion Rupiah, repayment on the country's estimated \$38bn foreign debt is again the largest item, accounting for about half the total routine budget expenses. In the coming year about 30 per cent of Indonesia's exports will go to debt servicing.

Offering more grounds for optimism, the deficit on the current account has fallen from \$1.5bn in 1988-89 to \$1.4bn in the current year, according to figures published this week. With further growth in non-oil exports in 1990-1991 it is projected to decline to \$1.3bn.

Indonesia's budget deficit is traditionally made up by infusions of foreign aid which in the coming year will decline to 8 trillion Rupiah, reflecting continued prudence on the management of the balance of payments.

Jerusalem newspaper hit by dispute over editorial control

THE Jerusalem Post, for years a leading voice of moderate English-speaking Israelis and diaspora Jews, is this week deep in turmoil over editorial control of the newspaper that has led to the resignation of the editor and the departure of more than 20 of its most senior staff, Hugh Carnegie writes from Jerusalem.

Yesterday, for the second day running, the Post was out with the front of its customary 12 and dropped its economic and business section, as a

dispute deepened between the editorial staff and Hollinger, the Canadian-based newspaper chain which bought the newspaper last year from Koor Industries, the debt-strapped, trade-union-owned group. The remaining journalists have threatened strike action.

At the heart of the issue is the fear of Post journalists that the paper's moderate stance, which has seen it in recent years in strong contrast with the government over policy towards the occupied West Bank and Gaza Strip, is

under threat from their new owners. Although its daily circulation in Israel is small - less than 30,000 - the Post's popularity with foreign diplomats, journalists and especially, through its weekly international edition, the American Jewish community gave it a profile and perceived influence far beyond its size.

The issue boiled over last week when Mr. Erwin Freedman, the editor, resigned in response to an assertion by Mr. Yehuda Levy, a former army officer

appointed publisher by Hollinger, that he intended at some time to take on the role of editor-in-chief.

This week, 20 top Post journalists, were dismissed after saying they would quit if Mr. Levy - who strongly denies wanting to alter the editorial stance of the paper - was not removed by the owners.

The journalists said yesterday they had the backing to establish a rival to the Post and planned to set it up within weeks.

EC's 1992 unsettles state-dominated Israel

When your chief trading partners talk openness, so must you, writes Hugh Carnegie

ZERO hour had passed for Israel declared Mr. Dan Gillerman, president of the Israel Chamber of Commerce, to a gathering of businessmen and government officials in Tel Aviv recently. Some may have quibbled with his sense of the dramatic, but few disagreed with the need for urgency.

The subject they were discussing has become - somewhat belatedly - a central concern in the development of Israel's hard-pressed economy, evoking an intense debate underlain with a dash of fear. It is the effect on Israel of the European Community's drive to establish an integrated internal market by the end of 1992.

There is real anxiety in industry and government that the country is ill-prepared for what may prove a watershed for the Israeli economy. The reasons are not hard to find. Prevented by years of conflict from trading, except in marginal, indirect ways, with most of its Arab hinterland and facing a great physical barrier in reaching its strongest ally, the US, Israel has increasingly turned to Europe, and in particular the EC, for trade. The EC is now by far Israel's biggest trading partner, but the trade is, from Israel's point of view, alarmingly lopsided.

In 1988, Israel drew 53 per cent of its imports - worth

\$7bn - from the community. It sent back a third of its total exports, but these still left a trade deficit with the EC of \$3.5bn. More than that, most imports were consumer and industrial goods, while exports comprised largely agricultural produce, chemicals and polished diamonds.

Mr. Avi Primor, Israel's ambassador to the EC and Belgium, likened EC-Israel trade to that between a colony of old and its imperial master. "This tendency will grow more after 1992 unless action is taken," said Mr. Primor.

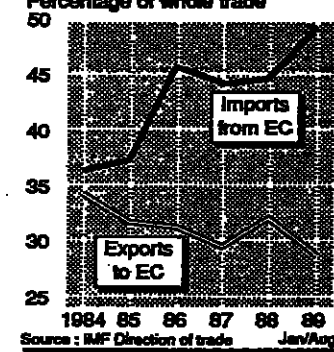
Here there is not much internal disagreement. But the debate does divide over what structural changes are needed within the domestic economy to better face the challenge of tougher competition in Europe. This essentially reflects the underlying issue of how far and how fast the Israeli economy should evolve from its state-dominated, socialist roots towards a more open, free market system.

People such as Mr. Gillerman believe 1992 dictates that reform must come faster if Israel is not to be left behind by its all-important European partner. Opponents, including some industrialists, say that with such a trade deficit already, Israel should not rush into further exposing itself to the might of EC industries.

The main immediate concern of the Government, however, is

Israel's trade with EC

Percentage of whole trade



Source: IMF Direction of Trade

to try to secure better terms of trade from the EC. It is seeking to upgrade its already preferential status - it has had a free trade agreement with the community since 1975 - to equivalence with the European Free Trade Association group of countries, especially to allow greater flexibility on local content in Israeli exports. This would give greater weight to the bid to exploit Israel's unique position in having free trade agreements with both the EC and the US.

The Government is also pushing hard for EC legislation to outlaw compliance by EC companies with the Arab boycott of trade with Israel, something Israel believes - despite EC scepticism - has greatly hindered the ability of its companies to trade.

A serious obstacle to these claims lies in the political relationship between Israel and the EC. Israel has repeatedly rebuffed EC calls for it to withdraw from the occupied territories and negotiate a peace settlement with the Palestine Liberation Organisation. Mr. Primor admitted that European ministers and officials have made it clear that the EC will take Israel's economic requests more seriously only if Israel takes the community's political stance on the Middle East more seriously.

The EC, which bluntly dismisses the parallel with EFTA, has also told Israel that many of its worries about 1992 are really worries about the increased competition Israel is facing from the expansion of the Community - and soon from eastern Europe. In particular, its traditional exports of citrus fruits and other fresh produce are under fire from the produce of Spain and Portugal - and from other EC associates such as Turkey. The message is that Israel has to look to itself to diversify its exports and compete more effectively.

Many of Israel's top companies have moved to bolster their position after 1992. Companies such as Israel Chemicals, textile maker Delta Galil - both major players in their own fields in the EC - Osem foods, Teva Pharmaceuticals and Scitex, the computer

graphics maker, have forged strategic links with other producers in Europe or set up production outlets in the community.

But the notion of moving production out of Israel is regarded by many as the last thing that should be happening at a time of high unemployment at home. Other important aspects of 1992 directly challenge areas where the Government has traditionally played a protective or interventionist role.

Israel high-tech companies, which to date have leaned mainly on the US defence market, are keen to take advantage of the opening up of public tenders in Europe, especially in telecommunications. This could help improve the quality balance of exports to the EC. But access to such contracts will require "reciprocity" of access to equivalent contracts in Israel.

"Are we prepared for this?" asked Professor Ben-Zion Zimmler of Bar Ilan University. "It means exposing Israeli industry more than we have done in the past."

Far from granting reciprocity, Israel's ministry of industry and commerce, under Mr. Ariel Sharon, the outspoken former defence minister, and other government departments continue to protect Israeli industry with a range of subsidies and non-tariff barriers.

Lebanese PM in move to block cash for Aoun

MR Selim al-Hoss, Lebanon's Prime Minister, moved to block funds reaching defiant Christian General Michel Aoun, asking France and the US yesterday to help prevent him getting cash to pay his 15,000 soldiers, Reuters reports from Beirut.

Mr. Hoss wrote to Mr. Roland Dumas, France's Foreign Minister, seeking help in efforts by Lebanon's Syrian-backed Government to retrieve \$15m (\$23.3m) said by a French paper, *Le Canard Enchaîné*, to be held in Gen Aoun's name in Paris. The general's wife also has power to draw on the money.

Besides the letter to Mr. Dumas, Mr. Hoss asked Mr. James Baker, US Secretary of State, to back Lebanon in recovering any money held by Gen Aoun in any US bank.

Hoss was trying to put pressure on Gen Aoun to force him to submit to the Government of President Elias Hrawi.

Gen Aoun, who says he is Lebanon's legitimate prime minister and does not recognise Mr. Hrawi, controls the Christian enclave and the presidential palace within it.

The general said that the money, in a Paris bank, was given by Lebanese residents abroad.

That money, and other accounts in US and Lebanese banks were to support what he termed his "war of liberation" against Syrian forces and not for his personal use, he said.

A senior official told Reuters that Mr. Hoss and his ministers decided on Wednesday that the public prosecutor would ask France's judicial authorities to freeze the account.

US denies role in Seoul coup

By Maggie Ford in Seoul

THE US Government yesterday issued a sharp rebuttal of statements made by former South Korean president Chun Doo Hwan in testimony to the Seoul parliament on New Year's eve.

Mr. Chun's testimony about the military killings in the provincial city of Kwangju and his 1979 takeover of power severely distorted the US role, according to a US statement issued in Seoul.

Washington takes exception to four main points in Mr. Chun's testimony:

- It describes Mr. Chun's reference to an alleged US role in the assassination of former President Park Chung Hee as "offensive and ridiculous".
- It says the US had told Mr. Chun that there was no evidence of heightened North Korean aggression in 1980.
- It complains that Mr. Chun's testimony selectively distorts US policy at the time, which was to call for restraint and dialogue to settle the Kwangju confrontation and to urge the continuation of movement towards democracy.
- It denies that the US ever supported Mr. Chun's military coup in December 1979, and accuses him of media distortion to create the illusion that he had backing from Washington.

US diplomats have complained bitterly over the last decade that Mr. Chun's Government had used the local media under martial law to divert blame for the wrongdoings of his regime onto the US.

Oil slick threat to Morocco lifts

POLLUTION experts said yesterday calm weather had lifted a two-week-old threat of oil damage to Morocco from a crippled Iranian supertanker after storms dispersed much of a huge slick near the coast, Reuters reports from Rabat.

Damage to oyster beds, rich fishing grounds, nature reserve and miles of tourists' beaches is now expected to be minimal.

Patrick Cockburn adds: Oil tanker owners will be able to obtain additional insurance for oil pollution of up to \$750m under an arrangement reached by the International Group of Protection and Indemnity Clubs which provides pollution cover for almost all the world's ocean-going tankers.



A kangaroo flees smoke and flames in the Albury area of central New South Wales. Fires have forced thousands of people from home; at least seven have been hurt.

Bankers regret Manila cabinet reshuffle

By Richard Gourlay

BANKERS in Manila expressed disappointment yesterday that President Corason Aquino's cabinet reshuffle this week included changes in the key finance officials involved in renegotiating the country's foreign debt.

Mr. José Fernandez, the Central Bank governor under former President Ferdinand Marcos who survived the change of Government and helped keep the country's debt policy firmly on a conciliatory course with the banks, moved aside on reaching the technical retirement age.

With the Government still reeling from the failed coup in December, there was regret that Mr. Fernandez did not choose to stay in his position and in the Cabinet until elections in 1992, but understanding of why he chose to go - given that he has recently felt obliged to travel to work in one of the Central

Bank's armoured cars. Mr. Fernandez is replaced by Mr. José Cuisia, a former head of a private bank who has been in charge of the country's social security system and was already on a government panel negotiating with foreign banks.

Mr. Cuisia is expected to be more combative with the bank creditors than Mr. Fernandez but is considered to come from the same school, advocating an honouring of the country's \$28bn (\$17m) of debt.

Mr. Vicente Jayme is replaced as Finance Minister by Mr. Jesus Estanislao, a former head of the Development Bank of the Philippines and Economic Planning Secretary. Mr. Jayme, who was weakened by illness throughout his term, moved sideways to a new position as Economic Co-ordinating Minister.

The cabinet changes are widely seen in Manila as a direct response to military pressure after the coup attempt, although the army did not demand specific cabinet changes. As a result, Mrs. Aquino is seen to be making changes in order to be seen to be doing something. It is far from clear that she has found a new formula likely to deflect future military adventures or to deal with problems of rising interest rates, inflation and food prices and her army's charges that the Government is ineffective.

Among the sweeping changes - nine top posts so far - there have been some notable losses. Out with the redoubtable Mrs. Miriam Santiago Defensor, former Immigration Commissioner, Land Reform Secretary and crusader against corruption in government, who coined the remark "I eat death threats". Out also are Mr. Reinierio Reyes, the Transport Secretary who had

made great strides in cleaning up the corrupt ports, Mr. Carlos Dominguez at Agriculture, and Mrs. Lourdes Quisumbing at Education.

Among the unknowns who move into the cabinet in the crucial Agrarian Reform Department is Mr. Florencio Abad, a congressman who has in the past voiced strong opposition to the continued American use of huge military bases after 1992 when the current lease expires.

Elevated to the position of chief military adviser to Mrs. Aquino and head of the Intelligence Service is General Mariano Adalen, a professional soldier who introduced partly successful counter-insurgency techniques in Mindanao.

He will be working with the Commission Investigating the coup, which Congress has just granted powers allowing it to look into bank accounts of suspected coup supporters.

Taiwan may let foreign workers in

By Peter Wickenden in Taipei

A CRITICAL shortage of labour in Taiwan may be alleviated if a bill allowing foreign workers into the country is passed by Parliament.

In the last 18 months the island's labour-intensive industries have resorted illegally to bringing tens of thousands of unskilled labourers from the Philippines, Thailand, Malaysia and even mainland China in order to meet deliveries.

The Government's 14 main infrastructure projects, which include an underground railway system for Taipei and a new freeway, are almost all behind schedule for lack of manpower.

The Cabinet yesterday approved a proposal from the Council of Labour Affairs that would allow employers contracted to government infrastructure and housing projects to bring in foreigners on government approval.

According to the proposal, the employment of unskilled foreigners must not affect employment opportunities for locals, or create social instability.

Qualified technicians would be allowed to work in Taiwan for three years with a possible one-year extension, and unskilled workers would be allowed to stay one year, with a maximum extension of one extra year. Employers would have to pay a bond to cover the cost of a return air ticket and repatriation expenses for each worker.

The Government is still resisting pressure to allow foreign workers in the private sector. It argues that the private population is homogeneous, and that social disorder and racial tensions might result in times of economic downturn.

Review of Gandhi plans

INDIA'S Planning Commission yesterday began a review of big industrial projects approved by the former Rajiv Gandhi Government. It appears that implementation of some of these will be postponed, E. K. Sharma writes from New Delhi.

The main reason, according to Dr. Arun Ghosh, a member of the commission in charge of industrial development, is the shortage of funds, together with the need to reduce the budget deficit and cut imports because of depleted foreign exchange reserves.

The present exercise in the Planning Commission is aimed

at revising the previous Government's development strategy so that the focus is shifted to agriculture and rural development.

A beginning will be made by formulating a plan for this year that will ensure that projects already under way are continued but also launch the new Government's economic strategy and priorities.

The draft of the full five-year plan for the period 1990-95 will then be prepared.

Dr. Ghosh's believes efforts towards modernisation in the industrial sector should continue, especially in basic industries and capital goods.

China's political winter begins to freeze out private sector

Business is tolerated as long as it fills the gap and does not make any money for its owner, writes an FT correspondent

IT USED to be one of the liveliest streets in Peking. But in recent months what foreign residents have dubbed Clothing Alley, a long street lined with small stalls selling clothing and dealing on the black market, has fallen on hard times.

Once a symbol of how successful individual businesses could be, today it represents all of the problems private enterprises face.

"Business is not good," sighed one frustrated entrepreneur. "We pay taxes several times a year, and we now have to register. Transportation costs have also risen." His problem is not unique.

Throughout the country, the Government has launched what amounts to a virtual attack on the private sector. From the small bicycle repairman or stall owner to the larger computer companies, all are feeling the impact of the Government's tougher stand towards private entrepreneurs.

The number of individually-owned enterprises fell from 14,54m at the end of 1988 to 12,34m in the middle of

last year, according to the estimates of diplomats. And the number of people employed in private business dropped from 23m Chinese to 19.4m during the same period, according to the official English-language China Daily newspaper.

At a time when Peking is re-emphasising central planning and tighter government control, private enterprises are being subjected to severe restrictions. Although they are allowed to continue to co-exist with the larger state-run organisations, General Secretary Jiang Zemin said in a speech recently that state enterprises were being given priority and should never be permitted to be abolished.

Private businesses are also suffering from the Government's retrenchment policy, which has been implemented to control inflation and bring excessive growth under control. With the current squeeze on credit, private enterprises have greater difficulty getting bank loans, and have less access to raw materials, energy and transportation facilities.

In addition, the Government is also imposing stricter auditing and tax collection, and forcing companies to register.

The Government's position has shifted dramatically from a year ago. A recent article in the People's Daily completed a study of the earnings of individual entrepreneurs. It concluded that some of their gains were legitimate, but should be regarded as "unreasonable". In contrast, the former Communist Party chief Zhao Ziyang, private entrepreneurs had long tax holidays and were cited as good examples of market-oriented businessmen. The Chinese press even printed articles attacking the principle of egalitarianism.

Although the tougher controls are politically motivated, analysts noted that the government had some legitimate concerns. Many private businesses have been evading taxes, failing to register, and unloading labour in unregistered sweat shops.

"There is increasing concern about what is going on in the econ-

omy," one analyst said. "The government is cracking down on the private sector for legitimate economic reasons as well."

The Government has put the brakes on one of the fastest growing and most efficient sectors of the economy. Its contribution to society has been overwhelming, supplying services and meeting consumer demands which the state sector has not been able to provide, analysts said.

Private business has grown rapidly, filled niches and acted as an agent to development, providing less than 1 per cent of the country's gross domestic product in 1989 rising to nearly 4 per cent recently.

The private sector encompasses a broad range of enterprises and touches all sectors of society, not only individual bicycle repairmen, but even companies with 500 or more employees. Banks, hotels, dairies, computer software manufacturers, car repair shops, and restaurants are among those companies

that can be privately run.

But most private enterprises are primarily found in the service sector and are located in the coastal provinces of Jiangsu, Fujian, Zhejiang, and Guangdong, which has access to capital from Hong Kong and Taiwan. The entrepreneurial spirit did not fade in the sixties and seventies in these provinces and they are "natural seedbeds for private enterprise", one western diplomat said.

In Peking, however, the attitude towards private enterprises has always been distinctly different from elsewhere. A certain scepticism towards entrepreneurs has tended to prevail, with private enterprise being viewed as a form of corruption and political heresy.

While many have always operated on the fringes of the economy, in order to stay in business they have been forced to pay kickbacks to corrupt local government officials or police. In the past, this practice protected many businesses. One observer said that the Government seriously wanted private businesses

to pay taxes, then it should crack down on corruption.

Since the Tiananmen Square massacre in June, the Government has attempted to win over public opinion, and the crackdown on the private sector has become a popular issue, much like the anti-corruption campaign. An obvious target, private entrepreneurs generate much social envy because of their high incomes. People appear sympathetic to moves to control private enterprises.

None the less, the Government is unlikely to eliminate this sector because it performs valuable public functions. It acts as a stimulus to economic growth, and if it were abolished, China would face even greater unemployment and a sudden decrease in available services, analysts said.

While Peking has not officially said what the role of private business is, it appears that "it's acceptable within clearly defined limits as long as people don't make too much money out of it," one western diplomat said.

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"That this world
under God
shall have a new birth
of freedom."

Inscription on the Liberty Bell
in Berlin



The Liberty Bell in
Schöneberg City Hall
in West Berlin is a
gift presented by the
American people in
1950 after the Berlin
blockade.

1989 will go down in history not as a year,
but as an epoch.

What seemed unimaginable for decades
has happened almost overnight. The bells
of freedom have begun to ring out on
the other side of the Wall – in East Berlin,
in Eastern Europe.

We are witnessing one of the greatest
democratic revolutions ever: the demonstra-
tion of the will of man for freedom – a will
that is stronger than concrete and steel.

But without the support of the Western

Allies and their ceaseless work for peace
and freedom, these seeds of liberty could
never take root in Eastern Europe.

It is now up to all of us to take this historic
opportunity to turn hopeful expectation
into reality for people everywhere. We at
Daimler-Benz are ready to support this
development.

And now, at the beginning of a new
decade full of hopes and chances, let
us all have the strength to meet the
challenges and responsibilities of freedom.

DAIMLERBENZ

AMERICAN NEWS

● THE NORIEGA AFFAIR: PANAMANIAN CELEBRATE AS US SEES FINAL JUSTIFICATION FOR INVASION

Happy end to Panama panto

By Tim Coone in Panama

IN THE glare of car headlights, a US soldier in full combat uniform, his helmet hanging on his wrist, runs down a main street of Panama City, waving aloft a large US flag.

Panamanians cheer him. Car drivers sound their horns. From balconies people bang pots and pans. Other US soldiers are kissed by Panamanian girls. The last act of Panama's 30-months' political crisis has come to an end. General Manuel Antonio Noriega, the country's military strongman, surrendered on Wednesday night to US troops surrounding his last refuge, the Vatican Embassy in Panama City. He was immediately whisked away to Howard Air Force Base where he was banded aboard a waiting US military aircraft which flew him to the US.

Overnight, a new fashion has appeared: young Panamanian men and women wear streaks of camouflage war paint on their faces, mimicking the style of the US troops. Pro-invasion T-shirts are being sold in dozens. One bears the slogan "I survived Operation Just Cause" - an unintentionally macabre comment on the heavy civilian casualties of the invasion. In Panama it is once again business as usual.

Near Gen Noriega's former headquarters the stench of dead bodies and burned buildings hangs in the air. US Army bulldozers have begun clearing away the rubble of hundreds of homes destroyed in the invasion. New apartments have been promised for the neighbourhood's 18,000 refugees. The task of reconstruction has begun.

Panamanians are already feeling disappointment however in the cautious approach



Exuberant Panamanian exiles waiting outside the gates of Homestead Airbase in Florida to cheer the arrival of Gen Noriega

being taken by senior US officials now in Panama to assess the country's aid requirements. Mr Lawrence Eagleburger, the US Deputy Secretary of State, told reporters in Panama a few hours before Gen Noriega's surrender that no figures had been discussed with the new government of President Guillermo Endara.

"We are in a listening mode," he said. He ventured only to say the US planned to be "actively engaged as the new government shifts priorities to the development of the private sector."

When asked if he recognised any US responsibility for the invasion, Mr Eagleburger said: "I do not accept the point of the first question and therefore

have no reason to discuss the second."

A Panamanian Chamber of Commerce estimate puts the looting damage and losses at \$2bn.

The main criticism now being levelled at the US Government is over the failure of US troops to deploy rapidly in Panama in a law-and-order role after the invasion. Looters rampaged through the city unchecked for several days.

One message which has been emphatically put to President Endara's Government is that co-operation with President George Bush's war on drugs is now being expected. "Narcotics control will be a critical issue in our relations," said Mr Eagleburger.

Talks were also held on the future of Panama's offshore banking centre and there is little doubt that the two issues

are linked. Panama's banking secrecy laws may now face modification to enable US authorities to trace drug dealers and drug money launderers operating through Panama.

It remains unclear whether any deal was struck to secure Gen Noriega's surrender, who had taken advantage of the Vatican Embassy's diplomatic immunity to avoid capture by US troops. General Maxwell Thurman, the head of US forces in Panama, said on Wednesday night: "No deal was done here."

According to Vatican Embassy sources, Gen Noriega apparently wanted assurances that he would not face the death penalty and would receive a fair trial. He also requested that a US general accept his surrender. These conditions were apparently acceded to.

On Wednesday afternoon, a demonstration of more than 10,000 people gathered outside the Vatican Embassy calling for Gen Noriega's surrender or seizure.

Questions remain regarding the constitutionality of the US move to take Gen Noriega directly to the US, bypassing the Panamanian authorities.

Besides the drug trafficking and racketeering charges he faces in the US, he also faces murder charges in Panama. President Endara's Government however was reluctant to take charge of the deposed military leader.

Such constitutional questions, and the act of the invasion itself which violated the 1977 Panama Canal Treaty, are liable to create future diplomatic tensions between the US and other Latin American countries.

Noriega surrender caps US success in Panama

By Peter Riddell, US Editor, in Washington

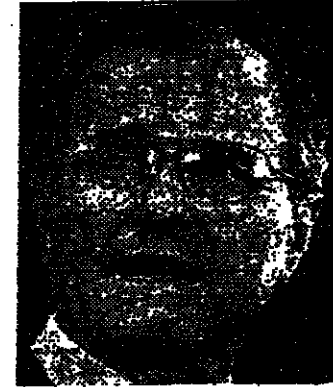
ALL THE US objectives in militarily intervening in Panama on December 20 have now been achieved with the surrender of General Manuel Noriega to American authorities. President George Bush claimed in his televised statement late on Wednesday evening.

So they have been in the limited sense of the aims Mr Bush set two weeks ago of safeguarding the lives of American citizens, helping to restore democracy, protecting the integrity of the Panama Canal treaties and bringing Gen Noriega to justice.

Amid the sense of elation and triumph in Washington yesterday Mr Dick Cheney, the Defence Secretary, was able to promise that within the next few days there would be a precise timetable for bringing home the rest of the 13,000 troops sent to Panama, of whom 2,000 have so far returned to the US. This is in addition to the 12,500 permanently stationed there to protect the canal.

So victory has been declared and the boys are coming home. But there are longer-term political questions which cannot be so neatly resolved - about the trial of General Noriega, about the prospects for the Endara regime, about relations with the rest of Latin America and about the broader impact of such military action on the US's standing.

None the less, in the short-term, and domestically, the operation is a considerable success for Mr Bush. He has been seen to have acted decisively, disposing of the "wimp" slur he faced as a presidential



Bush: considerable success

candidate two years ago. Gen Noriega has been ousted and, eventually, captured, for all the legal doubts about his transfer to the US and the questions of extra-territoriality.

The military operation, despite some mistakes, went more smoothly than other recent US actions such as the Grenada invasion in 1983. And the cost - in American, if not Panamanian, lives - is not seen as excessive with 23 US servicemen dead and 300 injured.

There are a number of US critics of the intervention but they remain in a minority. The polls suggest that Panama now is definitely a plus for Mr Bush. Consequently, American public opinion is apparently ready to back the Bush administration in brushing aside the at times heavy-handed tactics of US troops in Panama.

The operation resulted in the deaths of around 700 Panama-

nian troops and civilians and the wounding of more than 2,000, with more than 13,000 people displaced from their homes.

Moreover, there have been a series of incidents, notably the forcible search of the Nicaraguan Ambassador's residence in Panama City, as well as regular examinations of the Cuban Ambassador's car, which not only violate US laws protecting embassies but also international law on diplomatic relations.

Mr Bush's apology for the Nicaraguan affair was half-hearted - describing it as "a screw-up" - though few tears have been shed in the US where the Sandinista regime is unpopular. But, apart from the direct impact in further worsening relations with Managua before February's elections, the incident sets tricky precedents in view of the vulnerability of US missions overseas.

In Panama itself, the actions of the US troops underline how it is they, rather than the Endara Government, who have been in effective charge.

There has so far been little lessening in the public hostility of other Latin American countries to the US action. Only El Salvador and Dominica sided with the US in the key United Nations vote, with just Honduras and Costa Rica abstaining. Still, with Noriega's capture, critics may see the urgency of economic and political support from the US reasserted itself.

Peru has already changed tack and said it may send someone to the Colombian drug summit in mid-February.

Risk factor looms large in trial of general

By Lionel Barber in Washington

DESPITE the euphoria surrounding the arrest of Gen Noriega, there are obvious risks in bringing the ousted Panamanian despot to stand trial in the US.

These risks apply to President Bush, who dealt with the general while CIA director and Vice-President under Mr Ronald Reagan; but they also extend to the Drug Enforcement Administration and the Central Intelligence Agency who used the wily general as an informant for at least 15 years.

The Federal indictments in Miami and Tampa, Florida, accuse Gen Noriega in effect of renting out Panama to Colombia's Medellín cocaine cartel for smuggling drugs, laundering money and harbouring fugitives. Gen Noriega was able to commit such crimes because he was Panama's de facto ruler. In the early 1980s, when he consolidated power, the US turned a blind eye because he was serving Cuba and Nicaragua in a three-way intelligence game. Yet despite these doubts, the DEA continued to use General

Noriega, commending him on several occasions for helping to fight the "war on drugs". He was, it seems, simply too good an informant to drop.

Gen Noriega's defence team will make much of this symbiotic relationship. Attorneys can also be expected to tie up any prosecution case with requests for classified CIA material (which is why most forecasts suggest the case could take 12 to 18 months to come to trial).

Such manoeuvring can be a significant threat to the prosecution, as shown by the mixed Federal success in securing convictions against Lt Col Oliver North in the 1986 Iran-Contra scandal. In the trial, Col North argued that Reagan approved of his actions to funnel weapons secretly to the Contra rebels in Nicaragua. When his requests for classified material were turned down by the US Justice Department, the presiding judge ruled that Col North's defence was unduly hampered and dismissed key charges.

Similar concerns have led to charges being dropped against Rear Admiral John Poindexter, the other prominent Iran-Contra defendant, who is still waiting to stand trial (and who might also rely heavily on the material to offer about the US relationship with Noriega).

Addressing potential embar-

assments yesterday, Mr Richard Thornburgh, US Attorney General, said the authorities had reviewed their case and concluded that "nothing has come to our attention that will cause difficulties". But he noted that under the law he had discretion to turn down requests for sensitive material.

The Miami indictment alleges that Gen Noriega engaged in a broad-ranging drug-trafficking conspiracy between 1981-86, along with 18 other defendants including a member of the Medellín Cartel. It alleges that he exploited his position as intelligence chief by offering safe haven to drug traffickers in return for more than \$4.6m in pay-offs.

The Tampa indictment charges that Gen Noriega and two other associates received more than \$1m in bribes from marijuana smugglers who used Panama as a trans-shipment base and laundered the profits through Panamanian banks between 1983-4.

The next question is the strength of the Federal indictments against Gen Noriega.

Although the full case has yet to go public, it is clear that the charges rely heavily on the testimony of accused drug smugglers. As Mr Richard Thornburgh, former US Attorney

in Florida who until recently led the prosecution, said: "This is to be expected when you're dealing with a case involving narcotics traffickers."

Some of the smugglers gave testimony in 1988 before the Senate foreign relations committee. Others such as Mr José Blandon, a former political adviser to Gen Noriega, have given vivid accounts of the general's dealings. These include the 1984 seizure of a cocaine laboratory in Darien Province by Panamanian Defence Forces which in turn led to an assassination threat against the general by the Medellín Cartel. The dispute was allegedly settled by President Fidel Castro in a meeting with Gen Noriega in Havana.

Perhaps the key witness is Gen Noriega's former personal pilot, Mr Floyd Carlton, who was arrested in the US and began testifying against him in 1987. There are reports that Mr Carlton was serving as an undercover DEA agent even while acting as the general's pilot - which as one TV commentator mused yesterday might have allowed the US to bag their man without the bother of sending 24,500 troops to collect him in Panama.

Suggestions that US troops discovered documents incriminating Gen Noriega seem wide of the mark. Officials say there is "no smoking gun". Moreover, as the defence team

argued last week, such evidence may be inadmissible under the Fourth Amendment which upholds individuals' rights against unreasonable search and seizure.

The larger question perhaps is the prospect of Gen Noriega having a fair trial in the US. Publicity has poured out in torrents ever since the 1988 presidential campaign, when the Democrats tried to link Mr Bush to Gen Noriega and paint him as soft on drugs.

Mr Bush escaped, mainly by coming out publicly against a State Department deal - said to have been supported by President Reagan - to drop the drug indictments against the general in return for him leaving power and seeking asylum in a third country. Since then Mr Bush has described Gen Noriega as a "drug dealing dictator" and various other epithets which suggest he, at least, has made up his mind about the Panamanian's guilt.

Finding an unbiased jury will, as Mr Thornburgh, conceded be "quite a challenge". It took weeks in the Iran-Contra trial, but eventually the jury dug up 12 men or women who had either never heard of Col Oliver North or who never watched the TV news. But then Iran-Contra was an undercover operation, not a US invasion, and the trial was held in Washington DC.

Miami hype greets the general

By Henry Hamman in Miami

TWO LIGHT aircraft circled Miami's federal courthouse yesterday, each trailing a banner. One read "Rye Rye, Tony" the other "Rest this old Fidel fella".

This is how Miami greeted Gen Noriega on his first day as a US prisoner. How are the mighty fallen.

The general was being held in a cell inside the courthouse, where he was to be brought before federal district judge William Hoeveler for a preliminary hearing on drug charges.

But there was little sign - other than the planes and a crowd of journalists - that the Panama drama had moved to Miami. From being the star attraction in Panama City, first as the country's military strongman, then as a fugitive, holed up in his temporary refuge in the Papal nunciature, Gen Noriega has now become an actor in someone else's drama.

At least until he takes the witness stand.

His new home lacks the rings of troops, trucks and barbed wire which surrounded the Vatican embassy. The officer in charge of the Miami Police Department's three-person contingent outside the courthouse, Sgt Harold Goodman, said he had few worries about security. "The biggest problem," he said, "is the media." There was little news being made in the hours before the hearing, so when a few Panamanian exiles showed up they were besieged by the scores of journalists.

Argentine banks reopen to emergency reforms

ARGENTINE banks and exchange rate dealers will open today for the first time in six days after the Government ordered drastic monetary reforms to reduce the amount of australs in circulation. Reuter reports from Buenos Aires.

The stock exchange will remain closed until Tuesday due to the monetary restrictions, a communiqué issued by the bourse said.

Market dealers expect the austral to firm in the short term and interest rates to fall, following Mr Antonio Erman Gonzalez's, the Economy Minister, announcement on Monday that the Government will give depositors long-term dollar-denominated bonds in return for their short-term time deposits.

Mr Gonzalez said his emergency proposals to brake a hyperinflationary snowball was intended to reduce the amount of australs in circulation in order to strengthen the currency.

The austral closed at 1,940 against the US dollar last Thursday in highly anxious markets, while banks offered monthly interest rates of up to 300 per cent for short-term time deposits.

At a news conference at Government House earlier this

week, Mr Gonzalez refused to forecast the interest rate level banks would be offering.

Mr Gonzalez predicted the dollar-denominated bonds that investors will receive in exchange for their cash deposits would soon rise in value on the secondary markets.

"We suggest investors don't rush to rid themselves of these bonds because they will soon have an interesting value," he said.

"The principal aim of the reform... is to defend the austral, which is every Argentine's duty, is our sovereignty, and represents every Argentine's work," Mr Rodolfo Rossi, the President of the Argentine Central Bank, told the news conference.

Six days without banking services has left Argentine consumers and businesses starved for cash, a situation the government hoped would force people to sell their dollar holdings in order to push up the austral.

The austral dropped 47 per cent against the dollar in December due to falling market and public confidence in the Government's ability to close the public sector deficit, which traditionally has been financed through inflationary measures.

Christmas sales boom for US retailers

By Karen Zagor in New York

CHRISTMAS proved better than expected for a number of US retailers, in spite of fears that an unusually high level of pre-Christmas promotional activity would cut into profit margins.

Real sales growth for the sector rose 3.4 per cent, according to Mr Walter Loeb, a principal at Morgan Stanley in New York. Mr Loeb had expected growth of no more than 2 per cent.

A number of big department stores, including J.C. Penney, Woolworth and Dayton Hudson, did better than most analysts had expected. Although there was not a dramatic increase in consumer spending,

retailers had planned conservative for the season and expectations were low, said Mr Jack Seibold, a retail analyst at Solomon Brothers in New York.

J.C. Penney, the third biggest US retailer, saw sales improve 9.7 per cent to \$2.7bn (£1.7bn) in the last five weeks of the year. Woolworth's five-week sales were up 11.2 per cent to \$879m and Dayton Hudson's sales gained 15.1 per cent to \$2.41bn.

Impact of promotional sales did the most damage in the New York city area, where big department stores had to compete with a liquidation sale at B. Altman, and with heavy

price cuts at troubled Campeau Corp's Federated and Allied stores, including Bloomingdale's.

"One of the most interesting aspects of this season is that the promotions didn't have a meaningful impact on retailers in the rest of the country," he said.

This view was supported by Mr Kenneth Mackie, chairman and chief executive of the Minneapolis-based Dayton Hudson group. "Our business was slightly less promotional than last year," he said. "We finished the month with our inventories clean."

Sales at The Gap, one of the strongest speciality retail

chains, jumped 22 per cent to \$266m in the five-week period. The company said promotional activity in December had less of an impact on merchandise margins than in the previous month.

The jury is still out, however, how the sector will fare in 1990. Mr Seibold expects to see modest growth this year, with continuing weakness in durable goods likely to make the first half softer than the second.

Meanwhile Campeau has yet to find a buyer for Bloomingdale's, and the company said yesterday it was negotiating to sell its interests in five US shopping malls.

Rapid demise for the 'miracle' cholesterol fighter

By Roderick Oram in New York

PERHAPS it was the effect of President George Bush, or perhaps it was just adverse consumer reaction. But psyllium, an Asian grain and the latest rival to oat bran as a miracle cholesterol fighter, had a rapid demise.

General Mills, a leading food group, confirmed yesterday it has withdrawn its Benet cereal containing husks of psyllium after poor demand in test marketing. One factor for the weak demand, analysts believe, was publicity about a government inquiry into the effect of psyllium in food.

Psyllium's capitulation came only days after oat bran won a ringing endorsement from President Bush. He was spotted on New Year's Day in a Houston hotel restaurant crumpling a Butterfinger candy bar over his bowl of oat bran cereal.

"Oh, nobody will notice," he said when another customer commented on his clever combination of a cholesterol-rich chocolate bar with cholesterol-fighting oat bran. The new Bush dish ranked with his pork rinds and Tabasco sauce revealed during the 1988 election campaign. Gen-

eral Mills had launched Benet early last year in some 13 states. Food industry experts said it gained only 0.5 per cent of the market, well below a level justifying its continuation.

Kellogg's, which recently launched its own psyllium cereal, Heartwheat, said it was too early to judge the product's success and had no plans to withdraw it.

Both companies have made health claims for the cereals which critics charged were edging towards the type of promotion normally associated with drugs.

E Europe contacts with IMF grow

By Peter Riddell

THE International Monetary Fund has had contacts with almost every East European country about possible membership or support programmes. The last covers every country except Albania and is in addition to the recently agreed standby credit for Poland and current discussions with Hungary.

A senior official said yesterday that the IMF was awaiting a formal application from the new Czechoslovak Government to revive its membership, which ceased in 1964. The IMF was prepared to act "as soon as possible" on an application given the "tremendous economic difficulties" there.

The official said that Bulgaria had "expressed interest" in IMF membership and there had been a few contacts with East Germany. "Friendly conversations, no more."

Romania has been a member of the IMF for more than 20 years, even though finance ministers of the previous Ceausescu regime were highly critical of the fund's policies at its annual meetings, notably on conditions imposed in structural adjustment programmes. An IMF team was due in

Bucharest shortly for the yearly consultations on Romania's economic policies. It will now discuss the country's serious economic problems.

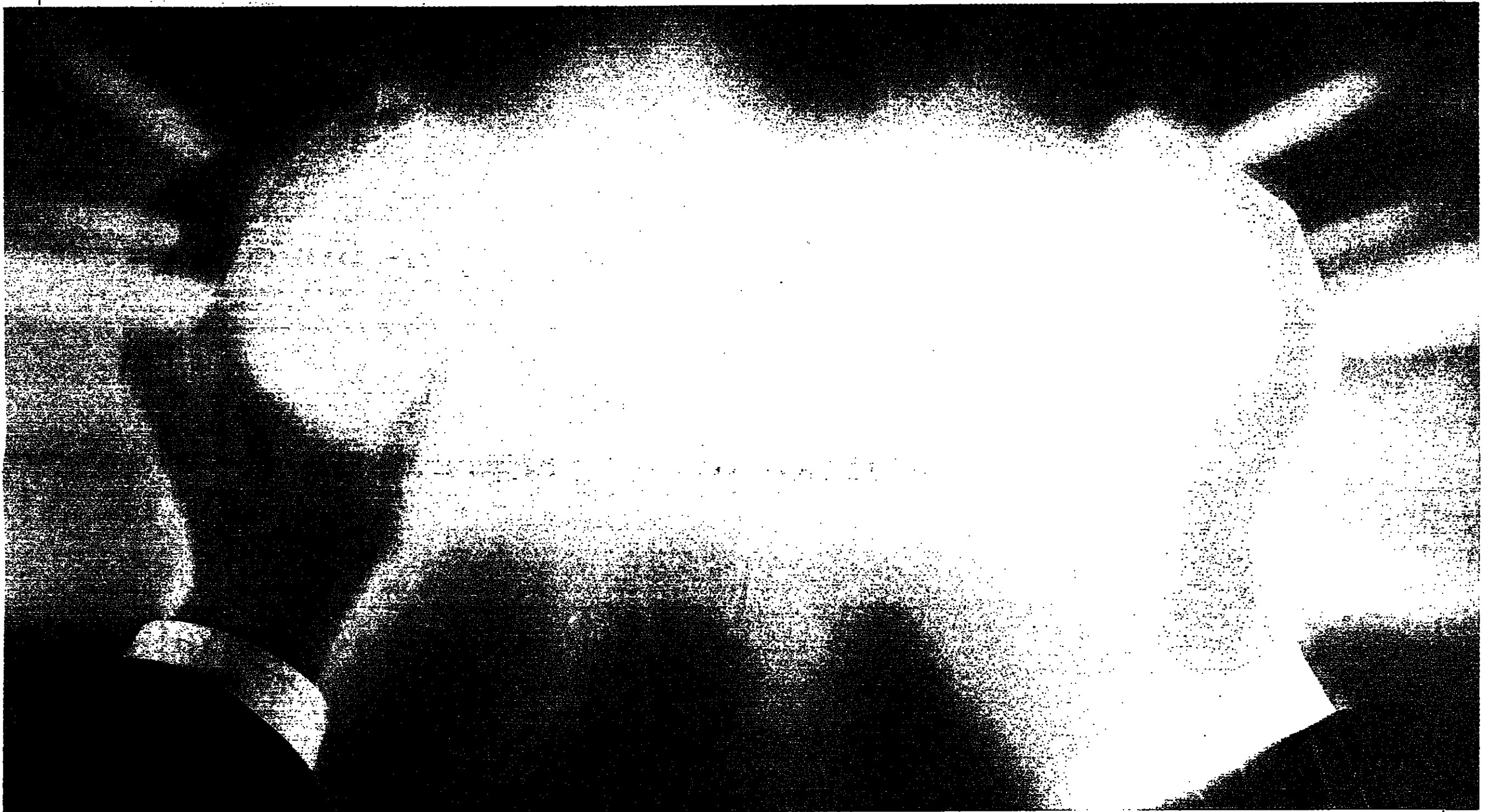
The IMF executive board will shortly give formal approval to a \$710m standby credit for Poland, and the official said yesterday that a follow-on loan would make sense in the second half of this year if the Polish authorities were taking strong and decisive measures.

Such a three-year lending programme might total \$2bn, according to some estimates. Resources committed by the IMF, Western governments and other lenders should be "adequate" to cover Poland's expected \$50m current account deficit during 1990.

The IMF is also involved in intensive negotiations with Hungary which are well advanced and are hoped to be concluded soon, though there are still some difficulties.

The IMF will apply the same principles to Eastern Europe as to the rest of the world, including eligibility for the Brady Plan on debt reduction, though the fund would also like to see help from Eastern bloc creditors.

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TECHNOLOGY

A cure for faulty medical donations

Much of the medical technology donated to hospitals in poor countries fails to function. The faults are often simple — a blown fuse, a defective electrical connection or just the operator's inability to install equipment properly.

The World Health Organisation (WHO) estimates that up to 50 per cent of medical equipment in developing countries does not work. This not only wastes donations from the industrialised world, but also absorbs a significant proportion of national health budgets.

In response, a group of global development agencies and educational institutions has created a training programme in the maintenance and management of biomedical equipment.

The WHO, which is one of the sponsors, wants to establish a global network of co-operating institutions leading to the training of instructors. Many universities and national health authorities in developing countries will participate.

The first joint training course in Paris has produced 18 graduates from such countries as China, India and Indonesia. Another course has been held at the Eastern and Southern African Management Institute in Tanzania, attended by technologists and health administrators from 15 countries.

Dr Mays Swicord, at the WHO's division of diagnostic, therapeutic and rehabilitation technology in Geneva, says that modern medicine increasingly depends on instrument technology.

In a discussion paper, he blamed the failure of hospital equipment in developing countries on shortages of technicians and spare parts, on poor instructions and inappropriate purchases or donations.

A nine-month course for French-speaking hospital maintenance technicians has been developed by the Higher International Institute for the Training of Health Personnel, part of the Hospices Civils of Lyon. A similar course for English-speaking technicians is available in Nicosia, Cyprus.

Thomas Land

As plastics recycling becomes a mainstream activity, Peter Marsh reports on progress in the Netherlands

No longer a throw-away product

Septoe's junk yard or a gleaming chemicals factory? The plant run by Jan van den Goorbergh in the Netherlands is a bit of both.

The factory, which is among the world's largest facilities for recycling plastics, belongs to Reko, a subsidiary of DSM, the Dutch chemicals company.

It takes the detritus of society — plastic bottles, old laundry bags, agricultural and industrial packaging — and turns it into shiny pieces of plastic ready for re-use in anything from gate posts to car parts.

Van den Goorbergh has managed the plant, in Beek, since 1981, giving him a rare depth of experience in a business which has been transformed from a fringe industry into a mainstream activity for many of the world's biggest chemical companies. Their sudden interest stems from the pressure exerted by increasingly "green" consumers and politicians.

Hardly a day goes by without someone of importance complaining that only a tiny proportion of the 80m tonnes of

plastic produced each year is recycled. Much of this plastic mountain — up to a third of it in many countries — comprises discarded packaging. At present, the bulk of this waste finds its way into landfill sites.

Leaders in the \$150m-a-year plastics sector are worried that the growth in environmental consciousness could hurt their industry. Consumers may resist buying heavily packaged goods and some parts of the US are considering imposing taxes on packaging.

This explains the frenetic scramble in the past year — by such groups as Du Pont, Arco and Dow, of the US, and Hoechst, Bayer and BASF, of West Germany — to announce recycling projects. They hope this will demonstrate their green credentials and reduce the political pressure.

Van den Goorbergh views this sudden concern for the environment with a certain detachment. A mechanical engineer who has also studied economics, he has been involved in plastics recycling since 1976 when DSM asked him to investigate the idea.

Five years later the project



Jan van den Goorbergh with rolls of plastic recycled from the debris behind him

got off the ground with the establishment of Reko and the company's first factory near DSM's main chemicals site at Heerlen.

The Reko plant recycles 20,000 tonnes of plastic a year and has annual sales of about £1.35m (\$11m). It is planning a £1.16m expansion by the end of 1990 which should increase capacity to 30,000 tonnes.

An important part of the recycling process is the initial separation of different kinds of plastic. Reko works with three types of material: low-density polyethylene, polypropylene and polyethylene terephthalate (PET), all of which enter the plant in separate shipments.

While many other recycling plants in Europe handle polyethylene and polypropylene, Reko claims to be the continent's only facility catering for PET, which is mainly used in

transparent bottles for soft drinks.

In the area of PET recycling, Reko's 4,000 tonnes a year capacity for reprocessing this plastic (which should rise to 7,000 tonnes at the end of 1990) is small compared with the 100,000 tonnes of PET recycled each year in the US.

Most of this plastic in the US, however, finds a new use in low-grade applications such as filler material in clothing and containers. Reko says its process can provide material for higher value uses (see below).

Van den Goorbergh says that setting up and running the Beek plant has been a great managerial and technical challenge. "There is much more complexity involved than in most other areas of industry. As well as having to think about a wide range of applica-

tions for your finished products, you also have to consider a very broad stream of suppliers of the raw material."

He deals with about 30 regular suppliers of waste polyethylene and polypropylene and about 15 for PET. In each case, what he pays for the raw material has to be set against the price he will get for the finished product, which is typically 25 to 50 per cent less than that paid for the equivalent virgin plastic.

Van den Goorbergh says: "When we first started, we hid the origin of our materials. We did not want to say they were recycled, but stressed the quality. Now we have found that attitudes have changed and we use the concept of recycling as a promotional tool. It makes people feel good if they are buying something they feel is helping the environment."

Building up ICI's science without an ivory tower

By David Fishlock

With a research and development budget exceeding £800m a year, ICI outstrips all other UK companies in its financial commitment to science.

After a decade of considerable change when Sir Charles Reece was director of research and technology, his successor, Peter Doyle, has set about building on Reece's achievements, which included abandoning the central research laboratory.

One of the themes pursued by Doyle in his first year in the job has been to persuade all company scientists that research must be coupled with business objectives. Another is "corporateness": the notion of tapping good science freely wherever it arises in the company, rather than risk the isolation of research in some central "ivory tower".

In pursuit of these aims Reece pioneered science strategy groups, bringing together senior ICI research managers with a common technical interest. Doyle came from the company's bio-science side, which now accounts for more than 50 per cent of the research and technology budget.

The bio-science group of research managers, drawn from such areas as pharmaceuticals, crop protection and plant breeding, is regarded by Doyle as a model of how to combine widely spread corporate expertise. Among other tasks, the group tries to judge whether the company is recruiting enough scientists of the right calibre to fulfil longer-term commercial targets.

One of the other areas identified by Doyle as crucial to business development is materials science. This is the bedrock of such ICI activities as advanced composite materials (such as carbon fibre reinforced plastics), paints and polyurethanes, films and data storage, as well as traditional polymers and fibres. The strategy team is chaired by Peter Holdsworth, research director of ICI Films at Wilton.

Chemical synthesis is another example. ICI activities range from the synthesis of gene probes, which sell in

quantities measured in billions of a gram, to the synthesis of commodities such as ammonia selling in kilotonnes. To ICI, a vial of gene probe is worth much the same as a tonne of ammonia.

The synthesis and catalysis strategy group is chaired by Alan Calder, senior research manager of ICI Colours and Fine Chemicals in Manchester. Another group deals with process technology. "If I've an area of concern, it is that ICI has tended to take process technology for granted," says Doyle.

As he sees it, process technology should take over when the research work is scaled up, enabling the change from kilogram quantities to market quantities. At this stage such factors as investment, process optimisation and environmental impact loom large. All too easily, some key pieces of technology can fail to transfer, hobbling the project.

Doyle says the rising tide of concern for the environment has added impetus to the launch of his process technology strategy group, under the chairmanship of Hugh Donaldson, operations director of ICI Colours and Fine Chemicals.

Doyle cites the ICI project to replace chlorofluorocarbon (CFC) aerosol propellants with the ozone-friendly hydrofluoro-alkane as a test of the group's ability to bring all its technological resources to bear on a major investment.

Where does the boundary lie between process technology and what ICI understands as engineering? The knack is to make sure there is no boundary, says Doyle. "The engineers are anxious to be involved early."

Doyle says ICI is selling "effects" rather than chemicals; biological or electronic effects, for example.

Many of the effects of greatest interest to ICI are physical ones. To focus research thinking he has set up a physics strategy group under the chairmanship of Ian Kirby, research manager of ICI Nitro's Explosives Company — which has created some of the most dramatic physical effects.

A PET method designed to increase purity

REKO's technology for recycling polyethylene terephthalate (PET) is designed to increase the purity of the resin in the finished material.

The Dutch company has signed a deal with Johnson Controls, a plastics bottle maker based in Milwaukee, to transfer its technology to the US to help Johnson start a recycling operation in Michigan.

By ensuring a high degree of purity, Reko says its finished material can be sold for higher prices and used in more sophisticated applications than is the case for much of the PET recycled elsewhere.

The world's biggest recycler of PET is thought to be Wellman, of New Jersey, which reprocesses it for a variety of applications, such as filling material for sleeping bags.

The basic technique for plastics recycling is separating the raw material from other waste; cleaning; granulating; heating; and producing the reprocessed plastic as chips or extruded sheets.

Reko's plant deals with 60m PET bottles a year, delivered by many of Europe's big bottling companies which have started to collect from consumers via deposit systems. The groups

include the German and Dutch divisions of Coca Cola, of the US, M and S of Holland and Hero of Switzerland.

A fundamental part of the Reko process is that it accepts only specific bottle types as raw material. These conform to standards laid down to facilitate PET recycling.

Reko uses a patented process in the early cleaning stages, involving hot water and a vibration-based collection system. This separates the PET in the bottles from other debris such as labels, glue and dirt.

Jan van den Goorbergh, Reko's managing director, says that the PET pro-

duced contains only 30 parts per million of impurities. According to him, this degree of purity is roughly 30 times better than the accepted level in recycled polyethylene or polypropylene.

Reko produces its final PET resin in the form of chips, which are sold to conventional plastics converters. They use the material for such products as car components and packaging.

Van den Goorbergh says he buys the PET bottles for £1.05 (16p) a kg and sells the chips for about £1.17 a kg — roughly half the price of the equivalent virgin material.

FT LAW REPORTS

Digest of Michaelmas Term cases

From October 27 to November 15

TESAM DISTRIBUTION LTD v SCHU-MODE TEAM GMBH AND ANOTHER

(FT, October 27)

Tesam carried on business in London as an importer and distributor of shoes. The defendant bank and Schu-Mode, a supplier of shoes, carried on business in West Germany and neither had a seat in the UK. When Tesam failed to pay a bill of exchange drawn on the bank, the bank successfully applied to set aside the writ and service under RSC Order 12 rule 8, on the grounds that the proceedings ought to have been brought in Germany, and that the English court had no jurisdiction. On allowing Tesam's appeal on the basis of contract claim, the Court of Appeal stated that the dispute was whether there ever had been a contract between Tesam and the bank. The European Court had authoritatively decided that a dispute as to the existence of a contract did not deprive a national court of jurisdiction if it would otherwise have under article 5(1) of the 1968 Civil Jurisdiction Convention (see *Effer v Kammer case* 38/81 March 4 1982). A claim under article 5(1) was thus not dependent on the court's first satisfying itself that the contract existed and was a matter which the court had power to determine under article 5(1).

Re INTERNATIONAL TIN COUNCIL

(FT, October 31)

In an appeal by brokers and bankers that the member states of the International Tin Council should be made liable for the ITC's debts, the House of Lords held that the ITC could not exercise the capacities of a body corporate and at the same time be treated as if it were an unincorporated association. The International Tin Council (Immunity and Privileges) Order 1972 brought into being an entity which must be recognised by the UK courts as a legal personality distinct in law from its membership and capable of entering into contracts as principal. Moreover, Parliament could have imposed some liability for the debts of the ITC on the member states. But the Order had imposed no such liability, and, in the absence of express parliamentary provision, a contract entered into by the ITC did not involve liability on any person who was not party to the contract.

ATTORNEY-GENERAL OF TUNISIA v PHILATELIC DISTRIBUTION CORPORATION LTD AND OTHERS

(FT, November 1)

In contempt proceedings against a company director for breach of a court order, the Court of Appeal stated that where a company was ordered not to do certain acts or give an undertaking to like effect, a director who was aware of the order or undertaking was under a duty to take reasonable steps to ensure that it was obeyed. If he wilfully failed to take those steps and the order or undertaking was breached, he could be punished for contempt (see *RSC Order 45 rule 5(1)(b)*). "Wilful" was used to distinguish the situation where he could have reasonably believed that some other director or officer was taking those steps.

TURNER v MANX LINE LTD

(FT, November 3)

Manx Line was lessee of a Linkspan which was a floating roadway from car ferry to shore. It insured the Linkspan and clause 3 covered the assured "if by reason of interest in the vessel," he became liable to pay in respect of "(c) loss or damage to any harbour, jetty, or wharf." Manx Line argued that the Harbour Board's claim fell within clause 3(c) when the Linkspan broke away from its anchorage in heavy weather and damaged Harbour Board property. Dismissing an appeal by a Lloyd's underwriter and upholding Manx Line's contention, the Court of Appeal stated that "by reason of" and "interest in the vessel" should be construed in a broad rather than in a narrow sense. The court should see whether there was some nexus between the assured's liability and his interest in the vessel and it might be as owner or lessee or bailee. But he might also be interested in the vessel as its operator or user and there was no reason to exclude those which the assured might incur as operator or user rather than as owner or lessee.

THE MATHRAKI

(FT, November 7)

Under a contract for the sale of high sulphur fuel, Clause D provided: "Sellers to give the buyers minimum three working days' notice of nomination." The issue was whether the nomination was in

time. The notice was sent and received after 17:00 but before midnight. The plaintiff seller, Vitrol, contended the nomination was valid because it was given before midnight, leaving three calendar working days before the end of the delivery period while the buyer, Philbro, contended that by reason either of construction or implied terms, the contract required notice to be given before 17:00 which was the end of the working day. Finding for Vitrol, Mr Justice Evans stated that it frequently occurred that nominations were made, received and acted on after 17:00 London time. The evidence therefore did not support a contention that a 17:00 deadline was necessary to make the contract work. With regard to whether there was a custom of the trade to the opposite effect, the evidence generally showed that when a nomination was received after 17:00 London time, the buyer accepted it under protest, then passed it on to his buyer.

TATE & LYLE INDUSTRIES LTD v DAVID MCKEE (LONDON) LTD

(FT, November 8)

In an application for leave to appeal against an arbitrator's interim award in a dispute over renovation of a sugar refinery, Hirst J ordered that the application be transferred for hearing by the official referee, who refused leave. Tate & Lyle's request for a re-listing of the application before a commercial judge was then rejected by the judge and Tate & Lyle appealed. Dismissing the appeal, the Court of Appeal stated that the test for transfer to an official referee was appropriateness — as flexible a test as one could imagine. Order 38 rule 1 (2)(a) described the kind of cause or matter which might be appropriate for determination by an official referee; but many matters having those characteristics were habitually determined in other courts, and rule 1(2) provided no exhaustive definition of matters which official referees might entertain.

JALNARNE LTD AND ANOTHER v RIDEWOOD

(FT, November 10)

By a conveyance, the vendors covenanted to construct an access road on the retained land while the purchaser was granted a right of way over it "at all times and for all pur-

poses with or without vehicles." While dismissing the vendors' argument that the physical characteristics of the access road limited the nature of the traffic brought on to it, the court none the less held that owners of dominant tenements could control visitors by withholding licences unless and until they behaved in accordance with the terms of the easement. Such control could be exercised, for example, by employing parking wardens, or stopping visitors at the gate until there were sufficient parking spaces. Moreover, in the present case, the owners were liable for being present at, and assisting visitors in, committing trespass and would be liable in damages and an injunction to restrain further trespass.

ALLIED TRUST BANK LTD v SHUKRI AND OTHERS

(FT, November 14)

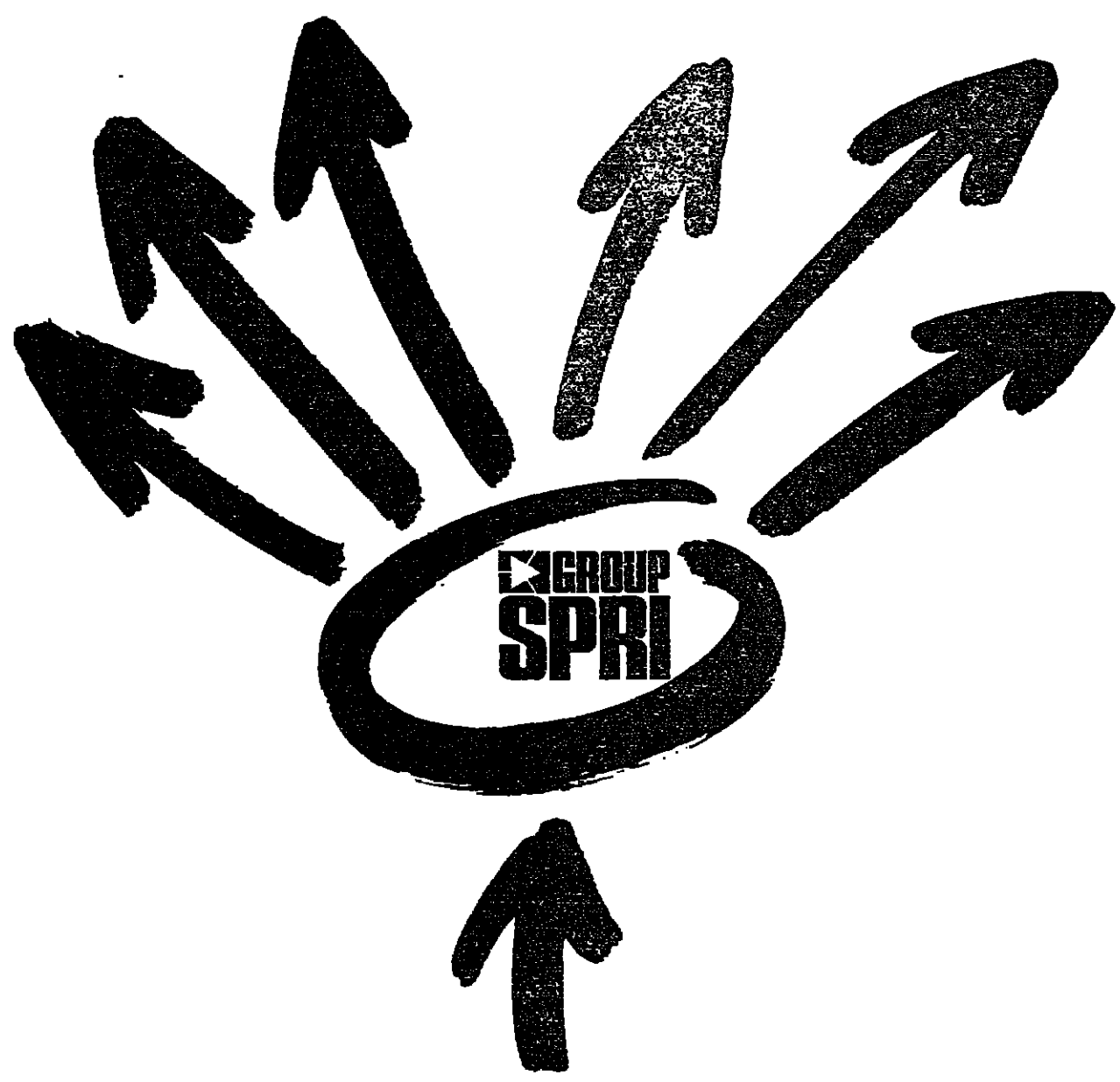
In *Derby v Weldon* (No 1) [1989] 2 WLR 653, Lord Justice Parker, echoing Lord Templeman's observations in *Spillada* [1989] 2 WLR AC 460, stated that the time taken in arguing Mareva injunctions should be measured in hours not days and that appeals should be rare. Where principles were involved full argument was required and appeals might be justified. In the present appeal and cross-appeal, however, no principles were involved and there were only two issues for consideration — good arguable case and non-disclosure and both dealt with pure questions of fact. If Parker LJ's warning continued to be ignored, the Court of Appeal would not hesitate to back Commercial or Chancery judges who took a strong line when confronted by applications that overburdened the courts with unnecessary details that could result in the courts becoming clogged with interlocutory applications and the postponing of trials.

Aviva Golden

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MANAGEMENT

Corporate culture

A shop floor transformed

Charles Leadbeater examines how SP Tyres, once part of Dunlop's European operations, has been turned round since its takeover by Sumitomo Rubber



Ian Sloss, manufacturing and personnel director (left), and John Mullen, production foreman. Charts track the progress of Mullen's small cell of workers in improving quality and productivity

John Mullen is proud of the 12 neatly drawn charts which festoon the wall in the textiles area he is in charge of at SP Tyres' factory at the old Fort Dunlop site near Birmingham.

With neat lines the charts track the progress made by the small cell of workers he leads in improving quality and productivity. The latest addition records how the cell has introduced a just-in-time system to reduce stock levels and work in progress.

Where once there would have been 120 rolls of textiles in stock awaiting processing there are just 11.

Mullen, who was recruited as a manual worker, talks confidently to Ian Sloss, the company's manufacturing director, about the cell's performance, emblazoned on the graphs. Their conversation is symptomatic of the way SP Tyres has transformed the once ailing factory.

The skills Mullen has learnt to lead the cell, such as statistical process control and quality management, have come from an extensive training programme.

His position as cell leader is testimony to the company's drive towards a less hierarchical management structure which gives more responsibility to a better trained shop floor.

The ease of his conversation with Sloss is an indication of the way the company's vastly improved employee involvement and communications programme has cut across traditional demarcation lines between workers and managers.

For there seems little doubt that SP Tyres has become a roaring success since the Japanese Sumitomo Rubber Industries took over the site after its acquisition in 1985 of Dunlop's European tyre operations.

SRI did not have the advantages of many other Japanese inward investors in the UK. Most of the buildings on the site date back to 1916. It could not select carefully vetted workers. Far from having a single union/no-strike agreement the company had to deal with a clutch of craft and general unions.

Yet production at SP Tyres is 50 per cent up on that of 1984, with a third fewer workers. Waste and warranty costs as a percentage of turnover have been more than halved. The company's market share in all product sectors has increased. An annual loss of £20m was transformed into a post-tax profit of £3.7m in 1988.

SP Tyres, which also has a factory in Washington, Tyne and Wear, and a retreading plant near Manchester, is well placed to benefit from recent major investment plans announced by Japanese car manufacturers Nissan, Honda and Toyota, seeking to establish a European base for the 1990s.

If the success is obvious, the causes are far more difficult to pin down. Why have British managers and workers been so much more successful under SRI's ownership than under the previous British regime?

According to Sloss the place was a shambles when he arrived at Fort

Dunlop after Dunlop closed its factory at Speke on Merseyside. He says: "It was run by unions on the one hand and bureaucratic accountants from London on the other, who thought managing was ringing us up to tell us how many tyres to produce."

There was a hierarchy of seven canteens. The manual workers' canteen had one of the most popular bars in the neighbourhood.

By the early 1980s the company was heading for bankruptcy.

The takeover itself had an effect on employee attitudes and performance. SRI was able to take harsh decisions over redundancies which the incumbent management felt unable to face.

Every worker retained knew that this was the factory's last chance. Yet the involvement of a Japanese company intent on making the plant a success also provided a sense of security after the years of cut-backs and insecurity about threatened closures.

SRI has invested about £10m a year in the site. Little of the improvement is attributable to the sweeping introduction of new technology, though. Some of the productivity gains are due to redundancies which cut the workforce from 8,500 in the early 1980s to about 2,500 last year.

But many of the changes have been much more qualitative. The most important was adopting a new approach to communication as the basis for management authority and credibility.

The details of the SP Tyres communication programme are fairly unremarkable.

There is a monthly team briefing, with information spreading down from the board room to the shop-floor. Three times a year board members meet groups of shop floor workers for question and answer sessions. The company has set up multi-disciplinary teams to tackle production problems.

What matters is how this dovetails with the company's approach to management. Information can flow freely only if barriers are removed. Effective communication demanded that the status symbols of the old Dunlop days — such as separate car parks — were removed. Changes were introduced: everyone now wears the same uniform.

As Gerry Radford, the company's chairman, explained in a recent presentation to the Japanese Chamber of Commerce: "This is not some eccentric part of Japanese culture, imposed from SRI's headquarters in Kobe. It genuinely makes everybody feel part of the same team and more at ease with each other in communicating ideas. Communication is not merely through the spoken or written word, but through our whole style of behaviour."

Sloss stresses the importance of continual informal discussion, which is borne out by the relaxed way he chats on first name terms with workers in the plant.

Yet he believes communication can

be improved. "The formal briefing meetings do not give people much room to voice their opinions. We need to develop more two-way communications."

The apparent informality belies SP Tyres' determination. Its approach to training is a clear example. The company's extensive quality training programme started in 1986 with about 1,000 staff being trained in statistical process control. It has since been extended to involve all staff, from sales and marketing to accounts, in a total quality programme. Sloss explains: "After the initial programme we realised about 85 per cent of our quality problems were not on the shop floor."

Yet contrary to the conventional wisdom that companies need to take a more systematic approach to spending on training, there is no training budget and Radford admits he has no idea how much is spent on training.

This is because most of it is done relatively inexpensively in-house by multi-disciplinary teams, led by senior managers. These teams take responsibility for training other members of staff, often in areas outside their occupational expertise. A production engineer might find himself training others in quality concepts.

With its new management style based on communication as the foundation, the company is moving on.

An aborted attempt in the first years after the takeover to introduce quality circles will be resurrected;

there is widespread confidence that it will be a success.

Just-in-time production will gradually spread through the cells in the factory, as will more new technology. Sloss says: "You can only do these things when attitudes are right. Now we can really make best use of just-in-time and new technology to improve quality and increase output."

A factory which was once obsessed with union based industrial relations will also witness important changes in collective bargaining. Although union membership remains high the scope of collective bargaining has been considerably limited.

In 1985 Sloss dealt with seven unions in 11 separate negotiations. Last year the number of negotiating groups was reduced to three.

The influence SRI has had on SP Tyres' development is difficult to establish.

The parent company based in Kobe, Japan, exerts very little direct influence. There is only a small Japanese management team in the UK, with three board members and a small number of production and technical advisers.

Sloss says the Japanese have been very important in setting out clear strategic goals, for instance in stressing the importance of communication, developing talent in-house, quality and employee involvement. The Japanese have also taught the British about the importance of planning. Sloss says: "They tend to take much longer planning a decision, making sure they have thought through all the angles. Then once they have made a decision they stick to it."

But the Japanese also constantly push and prod the company on details. A team of three young Japanese production engineers tours the factory suggesting all sorts of minor improvements to plant layout and production systems. Japanese managers come to the UK to advise on issues such as material waste management.

After a recent car accident involving a senior British executive, the Japanese also advised on the details of the safest car seating and travel arrangements to minimise the risk of accidents among senior managers.

But much of this detailed advice is intended to stimulate the British to develop their own ideas, rather than to instruct managers in the SRI model for manufacturing. The company's West German and French factories do not work in the same way as the British sites.

This may change in the next few years as SRI's approach to internationalisation develops through a review intended to develop a pan-European manufacturing strategy.

Anyone visiting Fort Dunlop, one of the historic sites of British manufacturing, hoping to leave with a neatly packaged answer to manufacturing problems will leave disappointed. SP Tyres' success under SRI's tutelage is not due to a model for success but a subtle yet powerful blend of factors.

Eastern promise

Robert Gibbens on a Canadian MBA

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The McGill Business School is the only one in Canada to belong to the Programme for International Management, a network of 20 international management schools which exchanges students and teachers. McGill's Business School has a high percentage of foreign students — about 27 per cent of the 2,300 full and part-time students, from 32 different countries.

Dean Wally Crowston, formerly head of Administrative Studies at York University, Toronto, says: "We will begin to challenge some of the standard approaches used in North America."

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Service level agreements, London, February 14. Fee: £285 + VAT. Details from The Informatics Resource Centre, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, London SW18. Tel: 01-871 2546. Fax: 01-871 3866.

Leadership for technical managers, Stockholm and London, February 21-23 and March 2-4. Fee: £1,450 and £795 + VAT. Details from ICS Publishing Co, ICS Education Centre, Trafalgar House, Hammer-smith International Centre, London W6 8DN. Tel: 01-748 6667. Fax: 01-748 5005.

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Speaking with confidence, London, March 19-20. Fee: £545 + VAT. Details from Monadnock International, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, London SW18. Tel: 01-871 2546. Fax: 01-871 3866.

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THE PROPERTY MARKET

A bridging year in prospect

By Paul Cheeseright

QUIET for the first half, gentle somnolence over the summer holiday period and a reawakening in the last quarter. This may be how the property market will behave in 1990.

The property industry will be taking the economic policy medicine conjured up by the Government just like everybody else. That medicine of high interest rates and its effect on retail performance and on investment plans has already induced a state of caution on the market. Take-up of space in the City of London market, for example, was 20 per cent lower than the six monthly average.

There is little reason to suppose this caution suddenly will disappear. This year will not be as exciting as the previous three, but it need not be as bad as some had feared.

The Financial Times survey of 22 independent economic forecasting groups has indicated that although the immediate prospects are far from rosy, there will be no recession. Rather, the 1989 growth

of gross domestic product will be 1.4 per cent and in 1991 growth will be 2.4 per cent. Interest rates should drop a couple of percentage points by the end of the year and inflation will come down from 7.7 to 5.5 per cent. This is a trifle more optimistic than the Government's own forecasts.

The movement of the larger economy is likely to ensure that, even if demand for space is not dampened, the desire to enter into new commitments will be restrained at least until the last quarter. By then it should be clear whether the Government's treatment has worked. On the optimistic assumption that it has, the confidence which has been seeping out of the market ought to start seeping back.

All of this suggests that 1990 will be a bridging year. For 1987 and 1988, returns in the property industry were very high. They were less high in 1989, as the accompanying Investment Property Database shows, but still comfortable. This year the returns, as

a direct result of the movement in the economy, will continue to slow but ought to average out at a not unrespectable 12 or 15 per cent.

If next year, the economy starts to grow again, then the property industry ought to grow with it, although there might be some time lag. There are a variety of factors which could inhibit a return to the conditions of 1987-88.

First, the market has fully to absorb the surge in rents that started in 1986. Higher accommodation costs mattered less when the economy was more buoyant. At a time of restraint, such costs become more sensitive. While little might be done about rent reviews on existing tenancies, the movement of rents to levels undreamt of three years ago is a significant factor in delaying expansion plans at a time when profits may be under pressure. This has been clearly seen in the retail sector.

Second, retail and office tenants especially are faced with the prospect of higher costs

because of the introduction, from April 1, of the uniform business rate on the basis of a new property revaluation. That extra cost has to be borne by somebody, even if phased in. And on premises taken up after April 1 there is no phasing. At the very least this will make tenants less ready to accept the new rental levels.

Third, the escalation of rents has brought in its wake a sharp rise in development activity throughout the country, starting in the City of London and spreading outwards. New buildings are becoming available. They, and the buildings which become vacant because occupiers are moving, will have to be letting before developers enter into new commitments.

Already there is more choice for tenants. The level of enquiries for new premises suggests there is plenty of potential demand. What is more difficult is translating demand into a deal.

But Debenham Tewson & Chinnocks has noted that supply and demand in the City - first into the surge of development and the first likely to topple into oversupply - is less out of kilter than it appears at first sight. In the third quarter of 1989 available supply was the equivalent of average take-up over 15 months; in the

1989 third quarter it was the equivalent of 11 months.

With the market slowing it becomes more difficult for occupiers to dispose of the accommodation they already hold. This is a deterrent to expansion. Obviously each market is different, but the general principle of more accommodation becoming available holds good.

In short, these factors emphasise the not very original notion that the property industry's traditional cycle is on the downward slide. But if the economic pundits are right, then the slide down, the lumpy ride along the bottom, should not be as prolonged as it was in the early and mid-1980s.

From this two other sets of considerations follow. The first relates to the property shares market. Even when the market was rising to a new peak the sharp disparity between share price and asset values.

Apart from that, it is a fair assumption that, with returns dwindling, the market will continue to believe there is little in the property sector to excite interest and that shares over the next few months will remain sluggish.

The second set of considerations relates to the investment market, the most notable recent factor of which has been the readiness of the domestic



The City: less out of kilter than it appears

Alan Harper

cially-extended companies seek the shelter of the more powerful and as overseas buyers or domestic syndicates exploit the sharp disparity between share price and asset values.

The market has taken a very detached view of property ever since interest rates started to climb and only becomes excited in the special situations of a takeover. There could be more of those this year as the weaker and finan-

institutions to sell and the readiness of foreigners to buy.

It is widely predicted that, as yields widen, the domestic institutions will be encouraged to come back into the market; they are simply waiting in the wings with their checkbooks ready. But it was freely predicted over two years ago that they would want to take advantage of the higher returns from property and buy in. This they did only to a very limited extent.

The underlying deterrent of the lack of liquidity in property investment and the relatively short term view taken

by many funds suggest that an injection of finance to take advantage of an upturn in late 1989 or 1991 will be attractive only to those relatively few larger funds which traditionally have kept a sizeable stake in property.

Foreign investment has tended to be less sensitive to the ebb and flow of immediate market factors, but foreign interest is small. The main local preoccupation in 1990 will be how to hold on in the face of the high cost of money. Smaller players will find it difficult.

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LEGAL NOTICES

Registered in England and Wales

Company No 1976875

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Dargate, New Faversham, Kent

NOTICE IS HEREBY GIVEN, pursuant to section 42(3) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above-named company will be held at:

Cork Quay, Shelton House, 3 Noble Street, London EC3N 7DQ

on 3 January 1990 at 10.30 am for the purpose of having laid before it a copy of the report prepared by the administrative receiver(s) under section 43 of the Insolvency Act 1986.

The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors' committee by or under the Act.

A proxy form is enclosed. Creditors whose claims are wholly secured are not entitled to attend or be represented at the meeting. Other creditors are only entitled to vote if:

(a) they have delivered to us at the address shown below, no later than noon on 5 January 1990, written details of the debt they claim to be due to them from the company, and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986; and

(b) there has been lodged with us any proxy which the creditor intends to use on this or her behalf.

Please note that the original proxy signed by or on behalf of the creditor must be lodged at the address mentioned; photocopies (including telex copies) are not acceptable.

Date: 21 December 1989

C J HUGHES & R M ADDY

Joint Administrative Receivers

Cork Quay, Shelton House, 3 Noble Street, London EC3N 7DQ

LEGAL NOTICES

AJ DUNNING & SONS LIMITED (IN RECEIVERSHIP)

Registered number: 224871

Nature of business: Construction and Small Works

Trading classification: 25

Date of appointment of administrative receiver(s): 15.12.89

Name of person appointing the administrative receiver: Lloyds Bank plc

Joint Administrative Receivers (Office holder numbers 9002/8338) of Cork Quay, 9 Greyfriars Road, Reading RG1 1JG.

SOUTHAMPTON MARINA AND TOWN QUAY DEVELOPMENT COMPANY LIMITED (IN RECEIVERSHIP)

Registered number: 1907565

Nature of business: Property Development

Trading classification: 30

Date of appointment of administrative receiver(s): 15.12.89

Name of person appointing the administrative receiver: Electra Property Finance Limited

Joint Administrative Receivers (Office holder numbers 9002/8338) of Cork Quay, 9 Greyfriars Road, Reading RG1 1JG.

STUTTARD AND CURRIE LIMITED (IN RECEIVERSHIP)

Registered number: 726147

Nature of business: Painters and Decorators

Trading classification: 35

Date of appointment of administrative receiver(s): 15.12.89

Name of person appointing the administrative receiver: Lloyds Bank plc

Joint Administrative Receivers (Office holder numbers 9002/8338) of Cork Quay, 9 Greyfriars Road, Reading RG1 1JG.

AIRLOAD ENGINEERING LIMITED

Registered number: 1542124

Nature of business: Manufacturing of pneumatic conveying equipment

Trading classification: Engineering

Date of appointment of administrative receiver(s): 15 December 1989

Name of person appointing the administrative receiver: Lloyds Bank plc

Joint Administrative Receivers (Office holder numbers 9002/8338) of Cork Quay, 9 Greyfriars Road, Reading RG1 1JG.

PRIMOGRAPHIC LIMITED

Registered number: 210088

Nature of business: Manufacturing

Trading classification: Printing

Date of appointment of administrative receiver(s): 15 December 1989

Name of person appointing the administrative receiver: Welsh Development Agency

Joint Administrative Receivers (Office holder numbers 058 and 141) of Cork Quay, Church Hill House, Church Hill Way, Cardiff CF1 4XQ

VRSC DUNNING DEVELOPMENTS LIMITED (IN RECEIVERSHIP)

Registered number: 811548

Nature of business: Purchasing Land and Buildings

Trading classification: 35

Date of appointment of administrative receiver(s): 15.12.89

Name of person appointing the administrative receiver: Lloyds Bank plc

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Nature of business: Management of Leasehold Property

Trading classification: 35

Date of appointment of administrative receiver(s): 15.12.89

Name of person appointing the administrative receiver: Electra Property Finance Limited

Joint Administrative Receivers (Office holder numbers 9002/8338) of Cork Quay, 9 Greyfriars Road, Reading RG1 1JG.

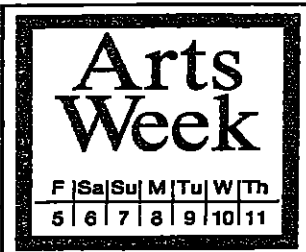
DUNNINGS HOLDING LIMITED (IN RECEIVERSHIP)

Registered number: 888343

Nature of business: Property Development

Trading classification: 30

Date of appointment of administrative receiver(s): 15.12.89



THEATRE

London

Jeffrey Bernard is Unwell (Apollo). Brilliant performance by Peter O'Toole as an alcoholic journalist who embodies a Falstaffian, nay-saying life force while committing public suicide by vodka. Keith Waterhouse has etched a fine play, the season's highlight, on Bernard's own writing. Ned Sherrin directs (437 2853).

The Good Person of Sichuan (Olivier). Magnificent National Theatre revival by wunderkind Deborah Warner of Brecht's great parable of moral ambiguity about a Chinese prostitute who can only do good by adopting a vicious disguise. If poverty is not compensated by political systems, what can an individual's compassion do? Witty new translation by Michael Hofmann. Fiona Shaw leads a fine cast in a play new-minted for the 1990s. Jan 11-18, Jan 22-Feb 3 (928 2232).

A Little Night Music (Piccadilly). Fine revival by Ian Judge, imported from Chichester, of Sondheim's 1973 schlagobers version.

OPERA AND BALLET

London

Royal Opera, Covent Garden. The revival of *Der Freischütz* brings back to Covent Garden the production's original conductor, Colin Davis, and leading tenor, René Kollo; the cast also includes Karita Mattila, Judith Howarth, and Hartmut Welker. English National Opera, Coliseum. The 1987 David Pountney magical production of *Hansel and Gretel*.

Paris

Théâtre de la Ville. The Wim Vandekerkhove and Thierry de Mey programme is followed by Jean-François Duroure with his improvisations in *Cosmo Nox* (48675442).

Barcelona

Gran Teatre del Liceu. Lorenzo Mariani's new production of Puccini's *Manon Lescaut*. (318 92 77).

Milan

Teatro alla Scala. Pier-Luigi Pizzi's production of Verdi's *I Vespri Siciliani*, with Kallen Esperian and Chris Merritt, and Roberto de Simone's version of

of a Bergman film. A beautiful score, composed mostly in waltz time, is touchingly performed by Lila Kedrova, Dorothy Tutin (her best work in years), Peter McEnery and Susan Hampshire (187 1118).

Another Time (Wyndham's). New Ronald Harwood play, directed by Elijah Moshinsky, about a white South African family in Cape Town and Maida Vale. Albert Finney plays father and concert pianist son across 35 years, suggesting that talent is a means of escape and a reason for not going back. Janet Suzman and Sara Kestelman are electrifying in support (367 1116).

M. Butterfly (Shaftesbury). Peter Egan has taken over from Anthony Hopkins as the tortured diplomatic hero in a Peter Shaffer-style "spectacle of ideas" dressed up in John Dexter's superb production as a metaphor of homosexual life. The transvestite tragedy proves less electrifying than in New York; the play is not very well but still worth seeing (379 5399).

New York

Heidi Chronicles (Plymouth). Wendy Wasserstein's award-winning drama covering 20 years in the life of a successful American by boomer goes from support for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1980s, accompanied by the musical and emotional favour of the period (239 6200).

Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical; it also introduces a new belter

in the Merman tradition, Tyne Daly, as the bossy, tireless and tenebrous Rose, who shamelessly leads her daughter into burlesque while rejecting a personal life for herself (246 0102).

Grand Hotel (Martin Beck). Tommy Tune, Broadway's present musical director, directs this remake of the Garbo film to at least shake the bones of this inert depiction of lives crisscrossing in an elegant, but somewhat random setting (246 0102).

Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musical in contrast with the elaborate original a decade ago emphasises the descent into madness of Bob Gunton as the demon barber of Fleet Street (239 6200).

Ennui (Broadhurst). Neil Simon's latest comedy is a self-conscious farce, with numerous slamming doors and lots of mugging but hollow humour. Christine Saranski leads an ebullient cast.

A Chorus Line (Shubert). The longest-running musical in the US has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions (238 6200).

Washington

Annie 2 (Opera House). The American theatre is not immune to sequelitis, which plagues the other arts, and here ordains a return trip to the orphanage for the musical's second act. The production is a highly stylised yet intense interpretation (in Swedish) by the Royal Dramatic Theatre from Stockholm, directed by Ingmar Bergman. Tokyo Globe Theatre (360 1151) Ends Jan 13.

Moll, *Don Pasquale* is a well done repertoire performance with Helen Kwon, Paolo Montarsolo, Mikal Melbye and Kurt Streit.

Cologne

Opera. *La Finta Giardiniera* is well sung by Michael Myers, Teresa Ringholz, John la Pierre, Janice Hall, Andrea Andonian and Daria Brooks. *Die Fledermaus* will be conducted by Andrew Greenwood.

Frankfurt

Opera. The week starts with William Forsythe's ballet *Parallax*. *Der Zigeunerbaron* is revived with Adalbert Waller, Willy Mueller, Ryszard Karwowski, Barbara Fuchs and Sona Cervenka, conducted by Volkmar Olbrich. The new *Ariadne auf Naxos* production is sung by Heide Döse outstanding in the title role.

Stuttgart

Opera. The successful Achim Freyer *Freischütz* production returns with Helena Döse, Toni Kraemer and Helmut Berger. Tuna. *Andrea Chenier* is conducted by Gian Franco Masini.

New York

Metropolitan Opera. James Levine conducts the first seasonal

Chicago

Driving Miss Daisy (Brilliant Street). The touching relationship between a dowager, played in this production by Dorothy Loudon, and her black chauffeur exposes the changes in the South over the past several decades (348 4000).

Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryers in a busy hairdressing establishment (363 8000).

Tokyo

Kabuki. The festive new year programmes (at 11am and 4.30pm) at Kabuki-za feature all the top stars, including several Living National Treasures. Among the highlights of the matinee is a famous scene from *Benten Kozō*, whose underworld hero dresses as a lady of rank to carry out a raid. Opens Jan 2 (541 3131).

At the National Theatre a triple bill featuring mainly younger actors and including Yanone (The Arrowhead), an evergreen new year favourite acted in the extravagant "aragoto" style. Opens Jan 3 (265 7411). Both theatres have excellent earphone guides in English as well as English-language programmes. Madame de Sade. Yukio Mishima's most famous play is an attempt at seeing Sade through women's eyes and is given a highly stylised yet intense interpretation (in Swedish) by the Royal Dramatic Theatre from Stockholm, directed by Ingmar Bergman. Tokyo Globe Theatre (360 1151) Ends Jan 13.

performance of *Così fan tutte* with Margaret Price, Tatiana Troyanos, Jerry Hadley and Thomas Hampson in Colin Graham's production. Nello Santi conducts *Turandot*, with Gwyneth Jones in the title role, Aprile Millo as Liu, Vladimir Popov as Calaf and John Mcurdy as Timur.

Washington

Washington Opera. Roman Turek's production of *Werther* premieres with Mark Thomsen in the title role and Deirdra Palmour as Charlotte, conducted by Cal Stewart Kellogg. Eisenhower (467 4600).

Chicago

Lyric Opera. Barbara Daniels is Rosalinda and Neil Rosenbloom sings Alfred in director Giulio Chazal's new production of *Die Fledermaus* conducted by Julius Rudel. Lyric Opera (332 2244).

Tokyo

Ballet. *Nutcracker*. Tokyo Ballet, with Yukari Saito, Naoki Takagishi, Miharu Nagai, Yoshiaki Nagahata. Tokyo Bunka Kaikan (725 8888).

ARTS

EXHIBITIONS

London

The Royal Academy. Inigo Jones, Architect - a full study and exquisite show of the intimate drawings and designs of the greatest of British architects, only excepting Sir Christopher Wren. Jones was architect to James I and Charles I, and Greenwich Hospital, St Paul's in Covent Garden and the Banqueting House in Whitehall remain to us as his masterpieces. Daily until February 25, except bank holidays.

The Hayward Gallery. The Other Story - an intriguing but uneven survey of the work in Britain since the war of artists drawn from cultures other than that of the western European tradition - weak in its socio-political and historical analysis but often strong in the individual work. Daily until February 4, except bank holidays.

The Barbican. A Golden Age - Art and Society in Hungary 1898-1914: in the light of the current ferment in Eastern Europe, with Hungary very much in the vanguard, it is salutary to be reminded just how active a participant she was in the European cultural commonwealth. In the great age of art nouveau, Hungarian applied art and design was second to none. Until January 14.

National Portrait Gallery. Camera Portraits from the Collection 1838-1909 - a necessarily brisk but delightful and intriguing survey-cum-150th anniversary celebration. Until January 21.

Paris

Grand Palais. Eros. Some 100 vases, medals, bronzes and jewels dating from Greek antiquity describe most explicitly the verve with which the god of love encouraged humans and gods alike in their unbridled pursuit of pleasure. Closed Tue, ends Feb 5 (42895410).

Musée d'Art Moderne de la Ville de Paris. Rupture (1871-1957) or The Invention of Abstraction. The subtitle of the vast retrospective sums up the progress of the Czech-born artist from Vienna-inspired symbolism to non-figurative canvases where glorious colours acquire a life of their own. 11 Avenue President Wilson, closed Mon, ends Feb 25 (47236127).

Le Louvre. Arabesques at Jardins de Paradis. The beauty and richness of nature is a leitmotif which runs through Islamic art from Spain to India, from the 8th to the 18th century. Over 200 exhibits, miniatures and manuscripts, textiles and ceramics show the unifying force of this inspiration which ranges from the decorative to the symbolic. Yet the traditional style of each of the Islamic countries adds a specific colour to nature's interpretation. Closed Tue, ends Jan 15 (40265317).

Photography. To mark the 150 years since the birth of photography the Centre Pompidou speaks of the invention of an Art, the Musée d'Orsay stresses its modernity (Quai Anatole France), Archives Nationales recount the genesis of this invention (90, rue des Francs-Bourgeois), Musée Carnavalet shows Paris daguerotypes (31, rue des Francs-Bourgeois), while the Centre National de la Photographie uses chronology to show its history (Palais de Tokyo, 16 ave Président Wilson).

Brussels

Palais des Beaux-Arts. Ludwig Wittgenstein and his influence on twentieth century art. Closed Monday, ends January 22.

Galeries Royales. 62a Avenue Louise. Works of Joseph Buys. Closed Monday ends Feb 17.

Musée Horta 26 Rue d'Amsterdam. Posters by the 19th century Engraver Armand Rassenfossé in the Atelier of Rort's splendid house/museum. Closed Monday ends Jan 14.

Musées Royaux des Beaux-Arts. Seventeenth century flower paintings: a selection from the museum's collection of Flemish and Dutch masters. Closed Monday, ends Feb.

Rome

Galleria Nazionale dell'Arte Moderna. Bertel Thorvaldsen (1770-1844). Sculptures, reliefs, portrait busts and drawings by the prolific and talented Danish artist who spent nearly 40 years of his working life in Rome. Neoclassic in style, his works are heavily romantic, but with a purity and simplicity of line which holds them just short of sentimentality. Ends Jan 28.

Braccio di Carlo Magno (St Peter's). Russian Icons. Over 100 icons of superb quality in an exhibition organised jointly by the Soviet Ministry of Culture and the USSR-Italy Association. The icons date from the 18th to the 18th century. Ends Jan 30.

Milan

Palazzo Reale. Fernand Léger retrospective includes over 150 works - paintings, watercolours and book illustrations. Ends on Feb 18.

Madrid

Caja de Madrid. Raoul Dufy. Works by French fauvist, well known for his lively use of colour and interest in varied forms of art, are on show in Spain for the first time. The exhibition includes paintings, watercolours, drawings, ceramics as well as fabric design, belonging to private collections and museums. Ends Jan 28.

Centre d'Arte Reina Sofia. Antonio Saura. Seventy works by the Spanish artist painted between 1966 and 1985. The exhibition focuses on four main themes: Ladies, Crucifixions, Goya's dogs and Multitudes. Ends March 19.

Palacio de Velazquez. Art in Latin America. The exhibition analyses the sources and development of art in Central and South America, from the wars of independence through to the present day. Ends March 4.

Frankfurt

Kunstverein, Markt 44. The Frankfurt Kunstverein is the first stop on a European tour of the works by the American sculptor Louise Bourgeois. After nearly 20 years unknown, she had her first retrospective in New York in 1983, organised by the Museum of Modern Art. The museum's director Mr Weiermair has organised the biggest retrospective to date with 130 sculptures and some early paintings by Louise Bourgeois, now aged 77. Ends Jan 28.

Schirn Kunsthalle, Am Römerberg 5. The Surrealists. Around 500 paintings, drawings, photos and objects are on display with works by Masson, Tanguy, Man Ray, Tzannich and Ernst. Until Feb 18.

Hanover

Sprengel Museum, Kurt-Schwitters-Platz. Der blaue Reiter (The Blue Horse). This museum is displaying around 61 pieces from its own collections as well as some additional paintings on loan from East Germany and by other artists who belonged to the same Munich-based group. Works by Wassily Kandinsky, Franz Marc, August Macke, Alexei von Jawlensky, Gabriele Münter and Marianne von Wertheim can be seen until Feb 11.

Kestner-Gesellschaft, Wurmstrasse 16. A retrospective of the Spanish painter Joan Miró (1893-1983), with around 120 works on loan from Spain. Ends Feb 19.

Cologne

Museum Ludwig, Bischofsgartenstrasse 1. The most comprehensive retrospective on Andy Warhol, who died in 1987, with around 150 pieces from New York. They can be seen only in Cologne until Feb 11.

Munich

Städtische Galerie im Lehmkuhlsbau. The most complete retrospective of the expressionist painter Karl Schmidt-Rottluff to date with almost 370 works from 70 private and public collections. After the Kirchner and Heckel exhibitions, this is the third significant project from one of the founding members of the Brücke group. Schmidt-Rottluff, who died in Berlin in 1976, was strongly attacked during the Nazi years.

Vienna

The Kunststube is host to Mercury and the Muses, a vast collection of artifacts, documents and objects from Leipzig, on display for the first time. The collection, ranging over four millennia, contains treasures from Ancient Egypt, Greece and Rome. The exhibition also contains European painting from the middle ages to the 19th century, including works by Casper David Friedrich. Ends Feb 18.

Museum für Applied Arts is hosting a large exhibition devoted to the works of Carlo Scarpa.

the Italian artist and architect. The theme is focusing on "The Other City". Until Jan 15.

New York

Pierpont Morgan Library. The library's superb collection on Gilbert and Sullivan, including autograph scores and libretti, letters and memorabilia, is the most comprehensive ever mounted on the Victorian operetta masters with more than 400 items on view. Ends Feb 18.

National Academy of Design. More than 180 objects from the Fitzwilliam Museum in Cambridge are making their way round America, giving a sampling of objects and paintings, among them works by Titian, Peter Paul Rubens and Rembrandt, under the theme of the increase of learning and other great objects. Ends Jan 28.

Metropolitan Museum of Art. A major exhibit of the works of Canaletto brings alive scenes of Italy in its secular glory. Though many are familiar, the exhibit makes the artist's vision a breathtaking panorama with touching attention to detail. Ends Jan 21.

Museum of Modern Art. Covering only eight years, from 1907 to 1914, Picasso and Braque: Pioneering Cubism consists of more than 350 works of the two artists during their fruitful collaboration before Braque left for war. Ends Jan 16.

Washington

National Gallery. Highlighting this decade's renewed interest in printmaking in America, the 100 prints comprise a special exhibit borrowed from the collection of Joshua P. Smith, among them works from major contemporary artists including Jasper Johns, Richard Diebenkorn and Alex Katz. Ends April 8.

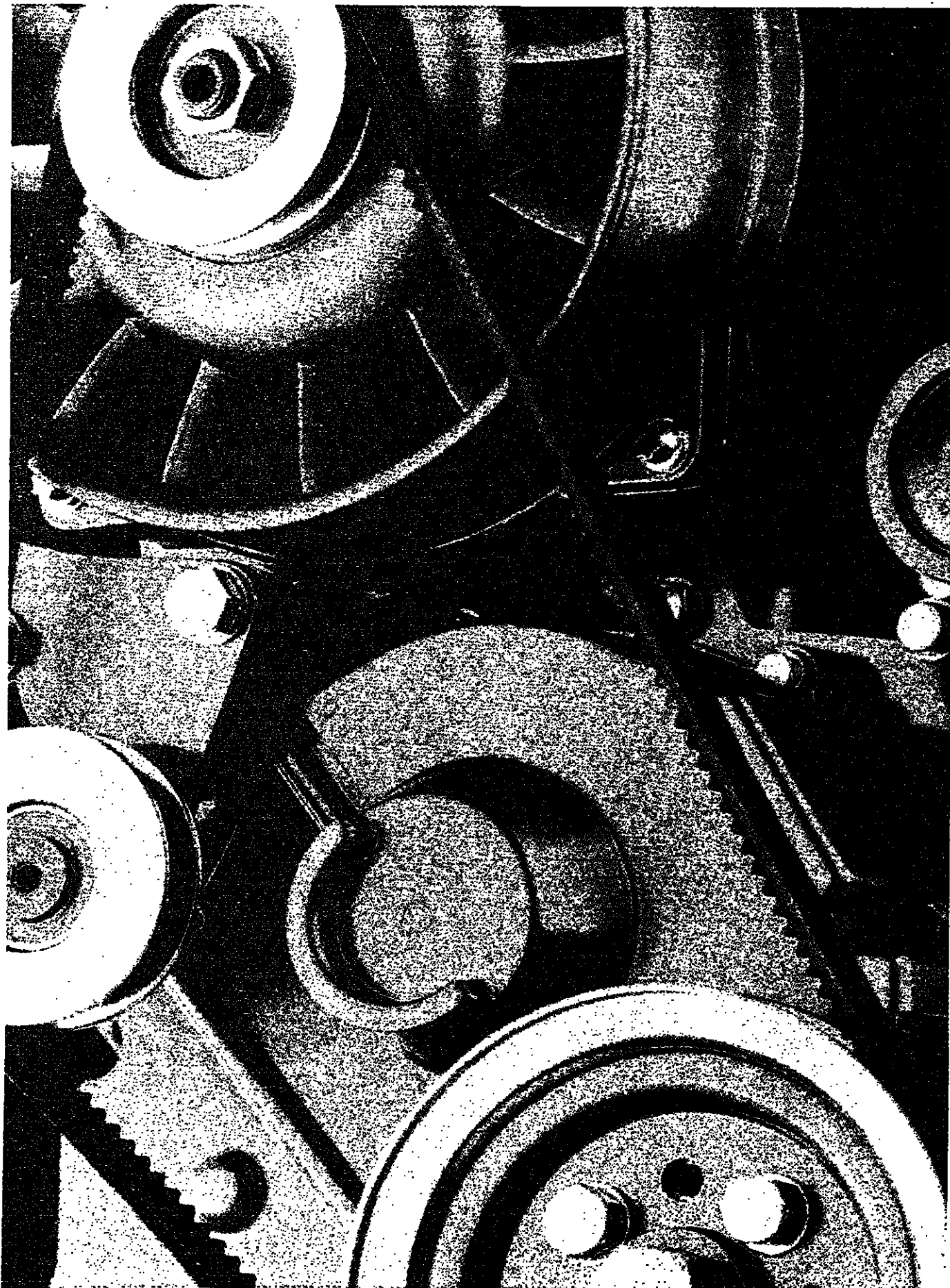
National Gallery. Almost three dozen paintings of the early 20th century German movements, Bauhaus, Neue Sachlichkeit and Blaue Reiter, lent by the Thyssen-Bornemisza collection, make a telling commentary on a part of the world again at the centre of attention internationally.

Tokyo

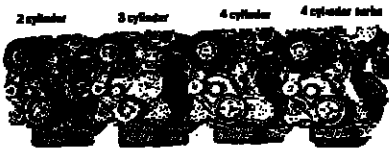
Bunkamura. The Museum. Major works from the Detroit Art Museum. El Greco, Goya, Rubens, Manet, Degas, Cézanne, Matisse, Picasso etc., more than 100 paintings from one of the largest public collections in the US. Closed Mondays.

Sezon Museum of Art. Ikebana. Andrew Wyeth: Helga. A selection from the many paintings and sketches Wyeth made of his favourite model over a 15 year period and not revealed to the world until 1986. A secret obsession or commercial ruse? Closed Mondays.

Samurai Museum. A selection of works from the museum's collection of Edo period artifacts: combs, ornamental hair pieces, exquisitely lacquered, make-up sets etc. The museum also has a tranquil library and a tea ceremony room to relax in.



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ARTS

Andreas Schmidt

WIGMORE HALL

The world seems suddenly rich in fine young Lieder baritones (and all of them regularly appear at the Wigmore Hall — one more reason to consider it London's most valuable concert hall). Andreas Schmidt, the young German who sang there on Wednesday, is already among the most prized, since his artistry is of a very special sort.

His lyric baritone is darker in colour than that of his German coeval, Olaf Baez, and richer in texture than that of his teacher, Fischer-Dieskau. It is wonderfully beautiful: the tone flows, unstrained and unfurled, across a wide compass and dynamic range, the phrasing is at once effortlessly musical and wholly free of artifice.

In a programme devoted entirely to Schubert and a clutch of Wolf's Goethe settings, one noted the marks of the master not in any immature reproduction of P-D interpretation, but in Mr Schmidt's diction, which presses both light and deep on every syllable and brings together notes and words with aristocratic refinement.

To have a German singing with mastery in his native language is to be reminded once again what a marvellous vehicle for singing that language can be. This artist's concentrated beauty of tone and line seems bound up, as it should be, with the style of his Lieder singing: he is a contained performer, who presers understatement, reserve, glancing hints of drama to anything more assertive or obviously colourful in the way of detail. In Schubert songs requiring easy physical exuberance, a sense of all fresco exhilaration, this fixed a certain limitation on the listener's enjoyment.

"Der Zwerg," too, was subtle and low-keyed where it called for a touch of melodrama — though it was admirable and even rather brave of a young singer to eschew large effects entirely rather than faking them. But in "Der Einsame" he was in his element, thinking tender, humorous influences, soft notes and rhythms with maximum eloquence, and inspiring Geoffrey Parsons at the piano to do the same (or vice versa: Mr Parsons was at his incomparable best). And in Wolf — notably the three "Harper" songs from *Wilhelm Meister*, uttered with quiet, searching intensity, a magnificent "Prometheus," and a superbly in-turned, line-shaded "Grenzen der Menschheit" — the match of performer to material seemed ideal. To witness Mr Schmidt's development in the field of Lieder promises to be a joy and a privilege.

The previous evening in the same hall the Duke Quartet, a young English group of enormous promise, tackled a big programme — the three quartets of Britten and Tippett, Schubert's "Death and the Maiden" — with impressive confidence and panache. The Tippett work was powerfully achieved: the sense of joyful exuberance in the playing answered the musical needs most satisfyingly. In Britten and Schubert the Duke have still to discover to the full how to be spacious and lyrical, to make every note — and every pause — telling: both composers suffered a certain breathlessness here, too, further artistic development offers exciting prospects.

Max Loppert

Some patchy and volatile nights at the opera

The year ended with the Arts Council in an axe-wielding mood. Max Loppert looks back at 1989 with mixed feelings

The operatic news report of 1989 is dominated by the event which provided the year's big bang finale: the Arts Council's decision, last month, to withdraw its subsidy from Kent Opera, the largest operatic touring company in Britain. I protested about that in the Weekend FT of December 23 and shall therefore spare the reader further splutters of outrage. But the decision does have the side-effect of casting a new and rather uncomfortable light on the activities of the other main British opera companies, not all of whom have shown themselves in prime condition during 1989.

Last year at this time I celebrated what then appeared to be distinct signs of artistic regeneration at the Royal Opera. What a difference a year makes. The bright sheen of optimistic promises, the determination to lift the house out of the slump of previous years, seemed to go from the programme of the house's new regime. I still retain the hope that its disappearance is only temporary — but by the end of the year a fair amount of pure faith was needed. "Patchy and volatile" is the phrase used by the Arts Council to describe Kent Opera's recent artistic record — and my goodness, if one wants a demonstration of the sense of those epithets, one has only to examine the record of new Royal Opera productions during 1989.

I read the Royal Opera scorecard thus. There was one wholly positive achievement — Graham Vick's glittering, glamorous, quite awesomely intelligent and well-defined staging of Berlioz's *Un re in ascolto*, a work that elsewhere my colleague Andrew Clements has deemed a "landmark in 20th-century opera, and one which (on three visits) simply dazzled and overwhelmed me with its beauty, wit, sumptuousness of vocal and instrumental sound, and poetic richness of content. This stands as the year's highest operatic peak, an experience that extended the boundaries and possibilities of the medium by returning to explore its roots in Italian verismo. When shall we hear and see it all again?"

Two bought-in stagings, *Albert Herring* from Glyndebourne and *Die Walküre* from Berlin, were both decently re-created — the Wagner so splendidly conducted by Bernard Haitink and played by the ROH orchestra as regularly to sweep the listener's senses above and beyond the depressing grey confines of Götterfriede's "Wotan's" opera.

And — this is the crucial part, alas — there were four wholly home-grown stinkers. *Oni fan tutti* (full of sour knockabout, inadequately cast) and the hideous "critical" treatment i.e. discontinuous in style and crassly insensitive in musical response, of *Donizetti*, two further episodes in the increasingly unrelentingly mediocre collaboration of John Nes Scharf and Jeffrey Tate; the unconsciously boring, clumsy, and (from the look of it) costly *Troatore* staging by Piero Faggoni; the house's Principal Guest Producer (for how much longer?), with Haitink an un-electrifying conductor and an ill-chosen cast honourably led by Plácido Domingo; and Cherubini's *Médée*, in all of which, especially the year's most spectacular disaster (the strained singing of Rosalind Plowright, here and also in *Il Troatore*, was a cause of deep sadness).

Against all that, there was a sense of solid, unflashy groundwork in revivals (the last appearance of the Visconti *Don Carlos*, the Tate-conducted *Rosencavalier*, the Haitink-conducted *Figaro*, the return of Celia Davis for exceptionally satisfying accounts of *La clemenza di Tito* and *Der Freischütz*) that made the situation, if anything, yet more "patchy and volatile."

John Cor's brief as overseer was admirably fulfilled in the jolly reworking of *Die Fledermaus*, with a bright new John Mortimer translation and sparkling performances from Giff Rhys-Jones, Thomas Allen, and Carol Vaness (who offered gloriously full-toned singing and handsome presence, in Strauss

and also in both *Tito* and *Figaro*). Other performers I recall with special gratitude during the year are Katia Ricciarelli (so vulnerable and touching in *Don Carlos*), Anna Sofie von Otter as a Saxtus of velvet voice and irreproachable style (in *Tito*), Jerry Hadley as an elegant *Rigoletto* Duke, James Morris's superlative singing as Wotan, and the entire cast of Berlioz's opera, magnificently led by Donald McIntyre.

While on the subject of "patchy and volatile," what on earth is going on at Welsh National Opera? This was the company that not long ago regularly shone the torch ahead, set all the British trends: it did not look or sound that way in 1989. A set of dim new productions (a silly re-jigging of *Ariadne auf Naxos*, a faceless *Seraglio*, a hopelessly blank "re-think" of *Der Freischütz*) plus an appealing but modestly sung *Somnambula* (I caught up with it on the WNO tour, and found myself liking Helmut Pollra's dream-landscaped production much more than most of my colleagues had at Cardiff) — none of this was exactly stirring stuff.

The presence of Charles Mackerras as conductor ensured the excitement of the *Frau ohne Schatten* revival; at other times (in *Ariadne*, for instance) he gave the impression of being on a superior version of conductor's autopilot — very superior, since it was Mackerras, but still not quite up to scratch. Audience numbers appear to have dwindled both during the Spring tour and the recent London visit. How much was overall money shortage to blame? People who know and care about opera at all levels of performance achievement know too that companies can undergo low periods as well as buoyant ones, and that the situation can change from one to the other without warning or simple explanation. It's a point the Arts Council would do well to ponder the next time it's in axe-wielding mood.

My three visits to Scottish Opera produced similarly mixed fare. The best was Richard Jones's triumphant

staging, at once wryly surreal and narratively faithful and simple, of *Das Rheingold*, lyrically conducted by John Maurer, and with Willard White, Felicity Palmer, and Bonaventura Bottone leading an excellent group of British Wagnerians (the next episode of this *Ring* comes in 1991, too long to wait). The good-middling was the British opera-house premiere of Weill's *Street Scene*, in the fussy David Pountney production that was taken on by ENO later in the year: I love the work with a passion, but regretted its failure, essentially production-caused, to come across at full strength. The rather tedious was Di Trevis's staging of *The Merry Widow* — not bad, but in this yawning work not bad isn't good enough.

By contrast, it was on the whole a brilliant year for English National Opera. One may not have welcomed unreservedly every new addition to the repertoire (e.g. Reinmann's barren, brutalist *Leah*) or admired every chosen production style (e.g. David Pountney's acutely self-conscious staging of *Falstaff*). Yet in almost every case, and even after episodes of doubt or regret, one ended up saluting some aspect of the decisive, convinced company execution — in *Leah* it was the no-holds-barred singing from the entire cast, in *Falstaff* the shuffling vocal ensemble under Mark Elder. Only the new *Onegin*, produced by Graham Vick, conducted by Elder — seemed to me an insufferably arty, enervated mess; and even then there was the consolation, albeit at a late stage, of Norman Bailey's unforced, effortlessly affecting Prince Gremin.

There were successful revivals of *The Turn of the Screw* (with Gillian Sullivan and Robert Tear), *Don Giovanni* (conducted by Jane Glover), and *The Magic Flute* (especially when Joan Rodgers joined the cast as a shining Pamina). The later performances of *Street Scene* were graced by a notably touching, strongly-sung Mrs Mauraunt from that under-used dramatic soprano Phyllis Cannan (who also unleashed



Covent Garden's one positive achievement: Graham Vick's glittering production of Berlioz 'Un re in ascolto'



Brilliant year for the ENO: David Alden's surreal staging for Verdi's 'A Masked Ball'

on the house a tremendous *Leah* (Goneril). The London run of *The Love for Three Oranges*, in the Rick and Jones staging first shown in 1987 by Opera North, continues in repertory as I write, and is a comic-opera experience of hilarity and pleasure quite unconfined.

Most talked-about, and rightly so, were the new productions of *A Masked Ball*, surreal, filled with film-noir menace and dream-world symbolism, and *The Return of Ulysses*, which set out to forge a link between the worlds of Homer, Monteverdi, and our own day. By David Alden's Verdi staging I was held in a state of mesmerised fascination, sometimes puzzled or troubled, always gripped to the stage. By David Freeman's luminously fresh and uncluttered one of Monteverdi I was profoundly stirred and moved — the seamless knitting into the dramatic experience of Paul Daniel's small period-instrument band and the blazing passion of Anthony Rolfe Johnson as Ulysses (surely the performance of his career) were in no small part responsible for the emotional power of the evening.

A company that can bring all this off is, indeed, an artistic enterprise with its priorities in proper order. Four visits to Opera North — for Massenet's *Manon* (in another delectable Richard Jones production, with Helen Field in the title role), *Figaro*, *La finta giardiniera*, and *Show Boat* — left a similar impression of sound health. The still undervalued early Mozart opera, in spite of the first-night clamour and excursions of stage-management suffered by Tim Albery's production, was delivered with extraordinary wit, time-travelling sophistication, and sympathy with words and music. And Ian Judge's production of *Show Boat*, a joint venture between Opera North and the RSC, is already a run-away hit; at the same time it undertakes a strictly serious exercise in artistic reversion. Sally Burgess (Julie), Bruce Hubbard (Joe), and Karla Burns (Queenie) are worth crossing oceans to see and hear.

In a year of so many superlative individual examples of the operatic singer-actor's art, I must still single out the Kostelnicka of Anja Silja in Glyndebourne's new *Jenufa*: this was one of the great performances of our day, and of festival history. The intensity of Silja's every utterance and gesture was searing, the moral focus unflinching and at times very nearly unbearable; and yet what one recalls most is the naked honesty of her bearing and vocal delivery, the stillness, the animal directness. Altogether Silja raised a fine, noble performance to heights that even Glyndebourne audiences must have found exalted.

The festival's first "period-instrument" *Figaro* was conducted by Simon Rattle and produced by Peter Hall, a collaboration of which great

things had been expected. In the event, it was a disappointment. The twice, orchestrally stodgy return of Gluck's *Orfeo* was something worse (in spite of Diana Montague's rapt presence and pure singing) — when, for heaven's sake, is Glyndebourne going to tackle this composer with the devotion and stylistic single-mindedness he deserves?

But balance was restored by the 1981 Britten *Death in Venice*, which came back to remind us of Sir Peter's halcyon days as an opera producer, by Felicity Lott and the cast (superbly moulded into an ensemble) and conductor (Graeme Jenkins) of a masterly *Arabella*, and by *The Rake's Progress* — Glyndebourne at its characteristic best. Mr Jenkins, chief conductor of Glyndebourne Touring Opera, set off the autumn stint of the younger-sibling company with a new look at Britten's *Death in Venice*: at once hard and tender, scenically not always ideal, but musically vigorous and gleaming, and led by Robert Tear as a lucid, eloquent, un-Pears-like (in the best sense) Aschenbach.

Other British opera travels took me to Manchester, and the Royal Northern College, for some impressively high-calibre Handel (*Alcina*) and Janacek (*From the House of the Dead*); to Belfast for Opera Northern Ireland's dapper, stylishly Gallic *Faust*; and to Birmingham for a WNO concert account of Janacek's *Osud*, in which Mackerras and company struck the sort of heaven-storming form one always expects of them.

In London it was a year of notably worthwhile concert opera. Rimsky-Korsakov's *Mlada* was given in hues of many colour by Michael Tilson Thomas and the LSO; the Orchestra of the Age of Enlightenment's Cherubini *Médée* served to introduce Elizabeth Connell's fiery heroine (pity we were denied her at Covent Garden); and for Massenet-lovers a discerning and hardy group, unflayed by the mockery of the unconverted — Chelsea Opera Group mounted *Thais*, wonderfully well conducted by Michael Lloyd and sung by Elizabeth Gale and Anthony Michaels-Moore.

Abroad, I was privileged to attend the English Bach Festival's brave Monte-Carlo staging, in careful "period" style, of Gluck's *Alceste*. At Drottningholm the summer festival launched a four-part Gluck cycle with a tremendous account of that entrancing and still gruesomely undervalued Grand Opera *aoant la lettre*, *Iphigénie en Aulide*. (The death of its producer, Göran Järvefelt, a few months later of an inoperable brain tumour at the age of 42 was one of the operatic tragedies of the decade.)

Vienna put on a once-in-a-lifetime Khovanshchina, conducted by Abbado and sung by Russian visitors with incomparable grandeur. At the

New York Met in April a *Ring* cycle of determined traditionalist theatrical style was possessed of some musical merit — James Levine's orchestra played superbly — but little dramatic life or interest. The July 14 Paris unveiling of the Bastille Opera amid bicentenary bellyhoo proved an occasion for both excitement and trepidation (the acoustics in the Grande Salle gave grounds for real alarm).

On the water's edge of Lake Constance the Bregenz Festival set in motion a David Pountney-Stefanos Lazaridis version of *The Flying Dutchman* of stupendous stagecraft and imaginative resource, a festival outing impossible to duplicate anywhere else in the world. The death of Herbert von Karajan 11 days before the start of the 1989 Salzburg Festival cast a large shadow over every Salzburg event; Georg Solti nobly took over the *Ballo in maschera* which Karajan was to have conducted, a super-luxurious spectacle of amazing mindless vulgarity made just bearable by Domingo, Leo Nucci, and the ever-remarkable Josephine Barstow (much missed in London during 1989: her only appearance was in the ENO *Makropoulos* Case revival). One looks forward to the post-Karajan era at Salzburg with considerable curiosity — and optimism.

A death that will have affected opera-lovers of all sorts and nations was that of John Pritchard (who this summer undertook another act of Salzburg rescue, by stepping in to conduct *La Cenerentola*). Not always the most energetic of opera-house musicians, he was a musician of extraordinarily various gifts, loved by singers and players alike; and on the right night — in, say, *Figaro* or *Costi*, *Capriccio* or *Intermezzo*, or Rosini and the bel canto Italians — he had few opera-conductor equals. He is much mourned.

The last word of 1989 must be reserved for that unquenchably youthful-spirited octogenarian genius, Michael Tippett. The premiere at Houston of *New Year*, his fifth opera, was exhilarating: it's a short, punchy piece, full of exuberant invention, dramatically purest Tippett in its mixture of realism and fantasy, and utterly unstaled by tiredness or easy self-repetition. It comes to the 1990 Glyndebourne Festival, where it will no doubt receive a more sleekly virtuosic reading — the Houston company appeared to find Peter Hall's elaborate production a stumbling-block to musical confidence — and where Helen Field's radiant heroine should blossom even more rapturously.

New Year is an artistic outpouring of honesty found optimism. It seems to me the ideal work to provide an operatic bridge between the decade just ending and the one about to begin. I can hardly wait to hear and see it again.

NAUTA DUTILH

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ARTS GUIDE January 5-11

MUSIC

London

Royal Philharmonic Orchestra conducted by Kazuhiko Kozumi, with Hiroshi Okada (piano). Tchaikovsky, Rossini and Beethoven. Barbican Centre (Fri). National Youth Orchestra of Great Britain conducted by Edward Downes, with John Lill (piano). Prokofiev, Rachmaninov and Dvorak. Barbican Centre (Sat).

English Chamber Orchestra conducted by Marcello Viotti, with Stephanie Golley (violin). Mozart, Mendelssohn and Schubert. Barbican Centre (Thurs).

Paris

Orchestre Colonne conducted by Václav Neždák, with Philippe Entremont (piano). Berlioz, Rachmaninov (Mon). Théâtre des Champs-Élysées (47220637). Franck, Rameau, Debussy, piano recital (Tue). Salle Gaveau (46620303).

Ruggiero Raimondi accompanied by the Moscow Academy of Music (Wed). Opéra de la Bastille (47048115/47048993).

Brussels

Belgian National Orchestra conducted by Ronald Zollman with Imogen Cooper (piano). Beethoven (Sun). Palais des Beaux-Arts.

Belgian National Orchestra conducted by Ronald Zollman, with Heinrich Schiff (cello). Ljadov, Shostakovich and Stravinsky (Thurs). Palais des Beaux-Arts.

Milan

Teatro alla Scala. Recital by bass Paolo Burchielli singing Tchaikovsky Glinka, Eschmannov and Mussorgsky (Mon) (809128).

Rome

Carlo Maria Giulini conducting Brahms German Requiem, with soprano Barbara Hendricks and baritone Andreas Schmidt. Auditorium in via della Conciliazione (Sat-Tues) (8541049).

New York

New York Philharmonic, Zubin Mehta conducting with Pinchas Zukerman (violin). Haydn, Beethoven (Sun). Zubin Mehta conducting Beethoven, Haydn, Weber, Bizet-Waxman (Thurs). Avery Fisher Hall (874 8770).

Washington

National Symphony Orchestra conducted by Mstislav Rostropovich. Tchaikovsky (Thurs). Kennedy Center Concert Hall (467 4600).

Chicago

Chicago Symphony Orchestra conducted by Myung-whun Chung. Bartók, Dvorak, Prokofiev (Thurs). Orchestra Hall (435 6666).

Tokyo

Japan Philharmonic Orchestra conducted by Ken-ichiro Kobayashi, with Asako Urushihara (violin). Dvorak, Tchaikovsky. Suntory Hall (Mon) (234 8911). Wiener Johanna Strauss Orchestra conducted by Alfred Escher, with Helen Donath (soprano). Suntory Hall (Wed, Thurs) (403 1290).

Laurie Booth

ICA THEATRE

The setting is null — the grey brick area of the ICA Theatre, which has always seemed more like a pre-atomic garage than a location for performance. Laurie Booth, now bearded, in grey singlet and trousers, alone. A "sound installation" by Hans Peter Kuhn, which means assorted noises. Brilliant lighting, by Booth, proving that a few lamps and a lot of imagination are all that is needed for decoration to stimulate an audience's perceptions and make a world for us. And Laurie Booth's own prodigious command of movement and his no less admirable ability to shape choreography that is dramatic, beautiful, intense in expressive means, rich in ideas.

For an hour on Wednesday night, Booth took us on a journey. He names this new piece — a reworking of dances he made last summer in New York — *Well Known Worlds*. But though we may recognise the provenance of certain attitudes — Indian dance; T'ai Chi; even Zapateado — the text seems more like a pilgrimage whose externals are far less interesting than the inner life, the spiritual perceptions, that fire and shape the movement. Booth is an astonishing virtuoso, his dance manner marked by exceptional control. Poses can melt slowly into curves and give way to sinuous

prestigious of activity; he has a master's command of physical tempo and of nuances of gesture. He walks, stamps, runs, lies prone, toys with balance, gazes motionless at us, and everything is potent dance. Movement forms are stated, mutate, repeat, yield up their possibilities in a dense fabric of dance invention.

Yet this can seem but a carapace covering some more powerful, contemplative world. Booth's use of poses from Hindu dance, the force of his personality and the commanding presence established by the movement, lead the viewer on to considerations about the spiritual traditions of dance as a means of worship and of purification.

By the evening's end, Booth has seemed like a seeker after truth whose voyage of discovery we have shared (without, alas, arriving at his state of understanding). We have, in the process, watched a performer touched with greenness, entirely sure in his physical and creative means. Amid the fatalities and flimsiness of the New Dance, Laurie Booth is a masterly performer and a maker of vividly theatrical dances. His appearances continue until Sunday.

Clement Crisp

FINANCIAL TIMES

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Friday January 5 1990

Troops out,
dollars in

THE US has got away with its invasion of Panama, but without grace and not without damage to some good principles of international law and behaviour. The surrender yesterday of General Manuel Noriega at least has the virtue of ending the first stage of the latest, and very uncomfortable, episode of American intervention in its own backyard.

The second stage, both in Panama itself and in the US, is going to offer no such clinical triumphs. It is now incumbent on the US to do all it can to restore some measure of viability to the Panamanian economy and to give substance to the claim, repeated again yesterday by President Bush, that it acted to restore genuine democracy. Panama may only have 2.2m people, but both are relatively monumental tasks.

Golden age

So was, off and on, the charismatic but hardly democratic Gen Omar Torrijos, but his rule, from 1968-81, is now seen as something of a golden age in recent Panamanian history. Under his tutelage, Panama developed a thriving offshore banking business and a big free trade zone, which together accounted for a quarter of gross domestic product. It derived a decent income from shipping flying the Panamanian flag of convenience. The service economy flourished above and beyond the needs of the canal. Health and welfare facilities were much improved, there was even some redistribution of income and a sense of Panamanian identity began to emerge. And Gen Torrijos had the army behind him. For these reasons, Panama did not suffer the convulsions of Nicaragua and El Salvador, much to the relief of the US.

This infrastructure is now in severe disrepair. The prosecution of Noriega on narcotics charges makes it unlikely that

the US would countenance the creation of another offshore banking centre through which drug money could be passed. The free trade zone has fallen on hard times, and so, though probably only for the short term, has the flag of convenience business. The invasion inflicted much physical damage to the capital.

But even the withdrawal of US troops from the streets of Panama and the expected avalanche of US cash, credit and expert advice may not be enough to justify President Bush's claim that he acted in part to restore democracy. For that to take hold, critical decisions on the future will have to be taken by Panamanians themselves, the question is which Panamanians.

Legitimate regime

The Endara Government can reasonably claim legitimacy. He beat a Noriega stooge in free elections last summer and has since been re-elected. It would not be fair to judge him on his actions, such as he were, in the extraordinary circumstances of an occupation. But it will be perceived, inside and outside Panama, for some time as a puppet regime. The army, which sustained for good and ill the last two regimes, is no longer a force for stability. With so little history of effective democracy in Panama, there is a risk that the present Government will come to resemble the inept oligarchy that preceded Torrijos.

For Mr Bush, too, some of the lessons of Panama will take time to digest. The lack of widespread international support for the invasion should remind him that the US has not been given a mandate from the world to go about "restoring democracy" wherever it chooses. Moreover, convicting Noriega in the US courts is going to be no easy matter.

As an exercise in regional hegemony by the American superpower the Panamanian adventure has achieved its stated objectives: an unpleasant dictator has been removed and the prospects for democratic government enhanced. But there are costs still to be counted, not least in the impact on the standards of behaviour which should govern relations between states.

No way out of
Nupe's trap

THE BRITISH Government has painted itself into a corner in its dispute with five public sector unions. The case for such a sensible evolution might have won some public support from the beginning. The initial offer was said to be worth more to London staff, but this weighting was not argued in terms of its ability to attract quality staff. The intense feelings generated by ambulance crews' carousing of their own roles with those of firemen and the police - all termed "emergency services" by the unions - could not be headed off.

Final offer
Matters worsened as railwaymen and local government workers received 8.8 per cent plus after a summer strike, and formulas linked to average earnings gave firefighters 8.6 per cent and the police 9.25 per cent. Shortly before Christmas Mr Clarke made the basic offer to the ambulance crews, making it 9 per cent over 18 months, plus bonuses for qualified paramedics. This is now said by the Government to be its final offer.

The Government should not have allowed itself to fall into this trap, but now that it has it has little option but to stick with the money it has put on the table, and take the political consequences. If it does not a pattern might have been set, first by the railway strike and latterly by the ambulance crews' disruptions, which would lead to further demands by the public sector unions. That said, it is unfortunate that the ambulance workers have been caught in the firing line. They are low-paid and deserve, at the least, opportunities to do better. Much could be done in planning the remuneration to be offered this year, particularly if it were given to a new pay structure based on acquired skills. There is a case for regarding the highly qualified among them as emergency workers, thus linking their pay to average earnings, in return for a no strike deal. The quality of Britain's public services will not be increased while financial rewards depend on the uncertain impact of the popularity of different groups of workers and their willingness to inconvenience the public.

A sensitive management, in close touch with its employees, might have seen the dispute coming. Since it began there has been much talk of differentiating staff and members of crews whose principal job is driving patients to and from hospitals. To be fair to the Government, Nupe is likely to have rejected

any early proposal for a "two-tier" service out of hand - but then, properly put, the case for such a sensible evolution might have won some public support from the beginning. The initial offer was said to be worth more to London staff, but this weighting was not argued in terms of its ability to attract quality staff. The intense feelings generated by ambulance crews' carousing of their own roles with those of firemen and the police - all termed "emergency services" by the unions - could not be headed off.

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Roger Matthews reports on the Vietnam that awaits repatriated boat people

The socialist pursuit of profit

To espouse Marxism-Leninism while practising Thatcherite monetarism and to advocate the importance of a market economy while declaring the inevitable victory of the proletariat might not seem an easy or logical path for any government to choose. But Vietnam has never been one for the soft option.

Any developing country which in little more than 20 years defeated the armies of both France and the US might be forgiven for trying to perform as an economic equivalent of walking on water. There is, at the most senior level in Vietnam, something akin to incredulity that a nation which achieved so much on the battlefield should be failing to match the economic performance of other lesser countries in the region.

The comparisons they make are not unambitious. There is no talk in Hanoi of trying to perform better than other nations which have a gross national product per capita of around \$200. Vietnam wants to be a proper tiger like Taiwan or South Korea, although it might settle temporarily for the status of a Malaysia or Thailand.

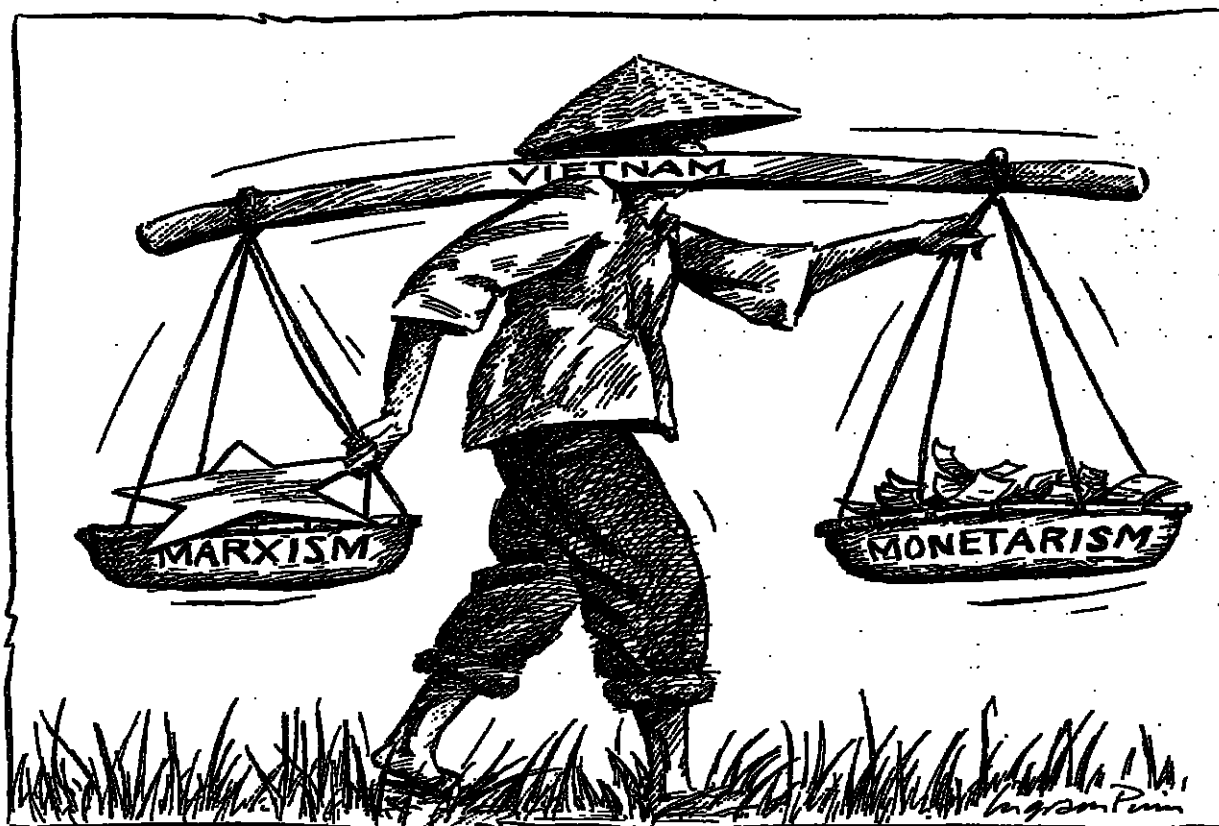
The septuagenarian leadership believes still that there is nothing basically wrong with the system. After all, Marxism-Leninism as practised under Uncle Ho (Ho Chi Minh) in what was then North Vietnam, delivered almost everything a revolutionary society could desire and was a beacon of hope to other peoples around the world. But, since the defeat of the French and the Americans and the reunification of the country, very little seems to have gone right for Vietnam.

The Communist Party of Vietnam has not, like ruling parties in the West, tried to put the past face on a bad job. It has revelled itself, indulged in an orgy of self-criticism, boasted about the achievements of socialism elsewhere in the world, and viewed with deep suspicion imperialism.

As part of the programme of restructuring, the inefficiency of centrally planned state industries has been castigated. A government report published this week confesses that these industries have displayed embarrassing inefficiency since losing subsidies and monopoly rights. "Cumbersome and inefficient managerial mechanisms and outdated technology" are blamed. The report adds that although the hard times peaked in May last year a third of state-owned industries still "cannot make it".

Managers have been instructed to operate their factories profitably, to find out for the first time what their customers want to improve productivity to concentrate on quality, and to get rid of surplus labour. So unemployment has soared, officially to 20 per cent but probably much higher. And interest rates have been pushed up to 12 per cent a month, to squeeze inflation from over 400 per cent a year to probably close to 20 per cent this year.

In Hanoi, a decaying architectural jewel of city, the visual changes which have taken place over the last two years are striking. Many men of working age are idling on the streets, hit small-scale capitalist activities, hitherto unknown, have mushroomed. Anyone, it seems, who has a room with access to the street has turned it into a three-table cafe or a shop which



might have nothing more to sell than five packets of cigarettes.

Small stalls abound on the pavements, lit at night by tiny oil lamps. An elderly gentleman, looking not unlike Uncle Ho, crouches by his stall, obeying the first rule of having something to sell, but after three days still not finding a buyer for his two dog-eared copies of Tarzan magazine.

Other stalls perforce offer lighter fuel alongside disposable lighters. Entire streets are given over to a particular product: so there is shoe street, inner tube street, tyre street, Wellington boot street, and cigarette street, all charging prices subject to the laws of supply and demand.

Competition is also emerging in the

The septuagenarian leadership believes there is nothing basically wrong with the system

service industry. At the Sofia restaurant, an improbable joint venture between the Bulgarian and Vietnamese Governments, waitresses determinedly shoo out any diners threatening to remain after 8 pm, while in one of the few private sector establishments, it is now possible to order reasonably priced French champagne at 9 pm.

At the State Commission for Prices business appears to go on more or less as usual. The weekly bulletin dictates that the retail cost of a Soviet-made inner tube is 4,000 dong, a Czech crank and sprocket wheel 24,000 dong, a pupil's exercise book 350 dong and a 21-inch Japanese television set 2.8m dong, or \$717 (\$447) - more than four years' gross salary for most people.

Officials might draw satisfaction from the recent elimination of queues, but it is principally because the black market has taken over. It is not that the state has renounced its role, sim-

ply that, as in Burma, it is lost for an answer to smuggling. At the border with China, trucks stream across, drivers ignoring officers on duty at the customs post. Officials say weekly that even if they do charge duty the traders just take the duty-paid stamps off and use them again on subsequent shipments.

The country has also been littered with illegal highway checkpoints, where unauthorised operators have been levying taxes, seizing goods and imposing fines. The Government this week ordered the removal of these checkpoints, which are common on the main north-south highway. They have obstructed the flow of goods and caused travellers serious losses, exacerbating the maldistribution of goods which the Government has identified as one of the country's most serious economic problems.

In Ho Chi Minh City (formerly Saigon), as far by air from Hanoi as Madrid is from London, the signs from the airport still direct arriving passengers to Saigon. And some of those qualities for which the city was noted before 1975 are beginning to re-emerge. Unlike Hanoi, where private enterprise is being learned, in Ho Chi Minh City it is being revived. It has acquired from the north a heightened capacity for self-criticism, a new official guide to investment brutally describes hotel managements as disorganised and service as negligible - but knows far more about *laissez faire* economics, trade and small-scale manufacturing.

One of the myriad, often contradictory challenges facing the central committee of the Vietnamese Communist Party is how far and how fast the south can be allowed to run, if as inevitably will happen, it widens the economic gap with the north. Hanoi's restructuring problems are greater because of the concentration of heavy industry there and because northerners, while eager to follow the same path to prosperity, have less first-hand knowledge of the mechanisms through which this can be achieved.

Conversations in Hanoi can range from the dutiful recitation of official policy to enthusiastic exchanges on the functioning of banking systems in the West or how joint stock companies might be quoted on some distant perceived stock exchange. But what seems to be lacking is the political will and drive exhibited, for example, by President Mikhail Gorbachev in the Soviet Union.

Vietnam's ageing leadership is looking westward with growing anxiety. The Soviet Union has funded Vietnam by at least \$1m a year for the past decade and made economically possible its military presence in Cambodia. But since September Vietnam has officially withdrawn those

The notion of service to the customer and also to the country has yet to take hold

troops and Mr Gorbachev is preoccupied with domestic affairs.

Thus Vietnam is increasingly finding that it has more in common with its old enemy, China. Seen from Hanoi, Mr Deng Xiaoping may have made errors, but - in the eyes of the Vietnamese leadership - he at least had the courage to correct them in Tiananmen Square. Mr Gorbachev, on the other hand, is compounding his errors almost daily and has already sacrificed the dominance of communist parties throughout eastern Europe. As Vietnamese officials recently pointed out, Asian communism is made of sterner stuff.

Mr Nguyen Van Linh, general secretary of the party was considered on his appointment three years ago to be a reformer. But he has been ailing since last autumn and will resign at the next party meeting to be held after Tet (the Vietnamese Lunar New Year) at the end of this month. His replacement is likely to come from

the small band of aged colleagues at the top of the party hierarchy, possibly Do Muoi, Prime Minister and vice chairman of the National Defence Council.

He may, like Nguyen, be a reformer in Vietnamese terms. He would therefore agree with Nguyen's comments at the Seventh Plenum of the Central Committee in August: "The Central Committee has clearly shown a high level of unanimity in not accepting bourgeois liberalisation, pluralism, political plurality and multi-opposition parties aimed at denying Marxism-Leninism, socialism and the party's leadership. We cannot fail to see that this is a reactionary political scheme of class enemies and enemies of the nation. We resolutely refuse to allow ourselves to be duped by the cunning scheme of the imperialists and reactionaries of all stripes."

If that smacks more of the 1930s than the 1980s, it needs also to be contrasted with the International Monetary Fund's praise for the achievements of Vietnam this year in alleviating some of its economic ills. Some diplomats in Hanoi believe that the fierce political tone of the speech was the price Nguyen Van Linh had to pay within the central committee for keeping the essentials of his restructuring programme in place.

But perhaps he just meant every word of it. The US Government chose to hear the words and ignore the actions, thus keeping closed most avenues through which Vietnam can gain access to desperately needed foreign capital and technology. It is part of Hanoi's calculations that international sympathy for the plight of its refugees in Hong Kong can be translated into sympathy for the plight of the country and thus exert further international pressure on Washington to amend its policy.

Foreign businessmen have been rather more impressed by Vietnam's economic changes than has Washington: the ratio between their arrivals and departures has narrowed in recent months. What they are finding is potentially interesting, but practically often confusing. The poorly paid bureaucracy has yet to enter into the spirit of reconstruction. The notion of service to the customer and also to the country has yet to take hold. Thus pilots of Air Vietnam set off down the runway regardless of whether passengers have found their seats, regional administrations ignore instructions from central government, and civil servants have to be paid by other civil servants to grant interviews to visiting journalists.

The danger is, as the Russians discovered and the Vietnamese admit, that these attitudes contribute to the apparent ease with which large amounts of money can be poured into a porous pit with no discernible long-term benefit to the nation. Logically, if the state is so incapable of coping, then the private sector should be given a greater chance. The ageing party leadership, fresh from its public confessional, believes, however, that somehow the state itself can run industry as if in a market economy and that, in contrast to eastern Europe, no political changes are required for this to happen.

It is up to western governments to decide whether Vietnam's 64m people, including those still thinking about committing themselves as refugees to the perils of the sea, are best served by denying their country the modest amounts of international aid which would encourage present economic trends to continue.

Wilson has a
flip side

Finance Ministers and officials dealing with Michael Wilson, the new chairman of the IMF's interim committee, will find there is another side to the prim, unflappable Canadian.

Wilson has shown his unorthodox side on a number of occasions in the past few months. He was spotted with his family at a Rolling Stones concert in Toronto, having befriended Mick Jagger during a Caribbean holiday.

Last month, a broadly grinning Wilson appeared on the front cover of a Toronto lifestyle magazine having his chin tickled by the blonde, mauve-gloved host of one of the city's rock music TV stations. The magazine's editor says that Wilson's office thought the picture, promoting a selection of expensive Christmas gifts, was "great and very funny."

One theory is that Wilson, 53, is trying to lighten his image as he confronts some of the hottest political issues since he became Finance Minister in 1984. In particular, a new consumption tax due to be introduced in January 1991 has unleashed a storm of criticism. And next month's budget is expected to be tough as Wilson wrestles with a deficit swollen by Canada's heavy debt service commitments.

Wilson worked in the securities industry before entering politics. He is showing his more casual side again this week. When the announcement of his IMF appointment was made, he was on a skiing holiday in the western US. No one would say precisely where.

Grave mistake

The West German Government is not, after all, putting up funds to look after the grave of Karl Marx in London's Highgate Cemetery. But, as was reported yesterday, it had every intention of doing so.

OBSERVER

The idea was suggested to Annemarie Renger, the vice president of the Bundestag, by a friend who had visited the site. She passed it on to Chancellor Kohl, who approved in principle, but sent it on to Hans-Dietrich Genscher, the Foreign Minister, for clearance. Genscher also agreed, subject to the West German Embassy in London saying that the aid was necessary.

Unbeknown to Renger when she made her remarks on Wednesday, the embassy had reported that it was not. "We are all in favour of Marx being nicely buried. He is," an embassy spokesman said yesterday. "Like Marxism," he added.

City voices

Noteworthy support for ex-Chancellor Lawson's ideas for an independent Bank of England last night from Sir Kit McMahon, a former deputy governor, now chairman of the Midland Bank.

In Thames TV's City Programme, he said that moves to switch the Bank's accountability from the Treasury to parliament "would be very much worth exploring." He also claimed that such a move - which he thought could come about in the context of European unification - "would be very strongly welcomed in the City".

Perhaps we have not heard the last of the Lawson initiative.

Absent King

For 12 days after the Iranian supertanker Kharg-5 was crippled off the coast of Morocco, in the early hours of December 19, a veil of official silence hung over the kingdom. Moroccan newspapers which mentioned the accident before Christmas were reduced to



"Anything you say will be taken down and used in evidence except the bits that incriminate us."

quoting foreign sources. A number of reasons help to explain the unwillingness of the authorities to speak out. Although the country has a variety of political parties and newspapers, many subjects remain taboo.

The main reason, however, was probably that King Hassan was absent from the kingdom between December 21 and Boxing Day. He was in France for the Euro-Arab summit convened by President Mitterrand. And when the King is away, very few decisions can be taken - even on what to publish.

Newer Scientist

Change is in the air at one of Britain's most successful weekly magazines. New Scientist is seeking a new editor, following the decision of Michael Kenward, who has edited the paper for the last 10 years, to concentrate on other writing activities.

The magazine is owned by Reed International and is

highly profitable. Kenward, a 44-year-old former nuclear physicist, presided over a period of considerable growth, taking the circulation to around 100,000. Yet there is a view within Reed that the full potential for the magazine has yet to be realised.

There is talk of changing the format to make some of the longer articles more appealing to the non-scientist and of expanding sales in the US.

It is argued that, with minor editorial changes and a boost in promotion, the magazine could repeat the success in North America in the past decade of The Economist. The latter was interested in buying New Scientist a few years ago, but Reed said no.

The field is wide open as to who will take over from Kenward. Among the favourites are David Dickson, a science journalist with extensive knowledge of the US and who recently became New Scientist's news editor. Another candidate is Tom Wilkie, the science correspondent of The Independent, who once worked for the magazine.

Two Reids

Bob Reid, chairman of Shell and chairman-designate of British Rail, not only has the same name as the man he will succeed. According to Reid, his staff newspaper, he also came from the same county.

"It is amazing. We both come from Fife, in Scotland, and have traced back to 1500 to see if there was any link in our families, but can't find any," says Sir Robert Reid, the outgoing chairman.

Options open

A joke was going round the British Cabinet yesterday: "What do you think you will be doing later in the year?" "I don't know. I might be spending more time with my children."

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Philip Stephens assesses the mood of the Conservative Government as it prepares for the politics of the 1990s

Search for the spirit of a new decade

On the eve of his defeat in 1978 the Labour Prime Minister, Mr James Callaghan, spoke of the "sea change" in British politics which subsequently swept Mrs Margaret Thatcher's Conservatives to power.

It did not matter in such circumstances what the Labour Party said or did. There had been an irresistible shift in what the electorate wanted and approved of.

Such changes, he guessed, happened only about once in every 30 years. The last was in 1945 when the voters unceremoniously ditched Winston Churchill in favour of Mr Clement Attlee.

But as Conservative MPs returning to Westminster next week cast their minds ahead, they might well wonder whether it is only in eastern Europe that the timescales for huge shifts in political opinion have become telescoped.

If Thatcherism caught the spirit of the 1980s, there is little in prospect over the next few months at least to ensure that the enthusiasm bubbles over into the new decade.

The future of disquiet on the Government's backbenches following Mr Norman Fowler's surprise resignation this week should subside fairly quickly - but for the immediate future much else looks grim.

As one beleaguered - and exhausted - Cabinet minister commented before the Christmas holidays, for the Government "1990 will be above all about survival".

Few, if any, of his colleagues doubt that there is a realistic alternative to the continuing tight grip on the economy promised by Mr John Major, the Chancellor. Above all else, a turnaround in the inflation, trade and interest rate outlook is regarded as the prerequisite for a fourth term in Government.

Nor, though, do they have any illusions that the prospect of high interest rates, of a further squeeze on living standards, of an austere Budget and of a return to rising unemployment will win them any friends in the short term.

Once that is overlaid with the introduction of the poll tax, the unpopularity of the health service reforms, internal divisions over immigration from Hong Kong and over Europe, then Labour's present seven or eight point lead in the opinion polls begins to look distinctly modest.

The poll tax, or community charge, was designed for an economic boom

- when soaring real incomes, income tax cuts and low inflation would soften the blow for the millions who lost out from the switch from domestic rates. Instead the bills will drop through the nation's letter-boxes in April after what is expected, at best, to be a neutral Budget, and when many of those with mortgages will be facing another large increase in their repayments.

This week's rumblings among Conservative MPs about the uniform business rate may pale into insignificance against the protest likely to greet the final figures for the poll tax.

The background to the Government's scheme to grant full British citizenship to up to 225,000 citizens in Hong Kong - a move guaranteed to provoke a serious rebellion from the right of the party - could hardly be less auspicious.

All this is depressing enough, but it is not just the prospect of a few months of bad news that is worrying backbench MPs and prompting a re-assessment of priorities among many senior ministers. The concerns run deeper, questioning whether the priorities that have so far ensured three consecutive election victories can any longer guarantee a fourth.

Defence is an obvious example. A central strength of Thatcherism has been the widely accepted claim that it alone has stood for a vigorous defence policy - in stark contrast to the "one-sided" disarmament offered by Labour.

The accelerating impetus towards disarmament prompted by President Mikhail Gorbachev and by the collapse of communist regimes in eastern Europe has undercut that crucial electoral advantage.

One senior minister recently found himself wondering aloud - albeit in discreetly hushed tones - how long the voters would accept the logic of spending billions of pounds for the nuclear fire-power offered by the Trident missile system. After all, he commented, "Aren't we supposed to be one of Mr Gorbachev's firmest supporters?"

The transformation of the defence outlook, running alongside the Government's isolation within the European Community over economic and monetary union, has raised wider questions about Britain's international standing, according to one senior party adviser.

Mrs Thatcher has won inestimable support from across the political spectrum from the perception that during

the 1980s she restored Britain's influence in the world. A fast growing economy, her special relationship with former President Reagan, her self-confidence and experience gave Britain a disproportionately influential place on the international stage.

With the economy turning down and with Washington now looking to a more politically integrated European Community to preserve stability, Mrs Thatcher can no longer take for granted a receptive audience.

There are new uncertainties also on the domestic front. The flurry of ministerial speeches emphasising the Government's commitment to the environment and to improved public services is an acknowledgement that the message of the 1980s has to be refined if not rewritten.

What is less clear is the extent to which the substance of policy will be adapted to the new language. Mrs Thatcher - though more of a pragmatist than she often admits - is not going to surrender the instincts and passions that have driven her policies since she won the party leadership in 1975.

As she made clear in her interview with the Financial Times last month, the liberal economy and individual freedom and responsibility are for her not neat marketing slogans but the very heart of her political approach.

Two separate but linked sets of ministerial negotiations later this year - over public spending and over the environment - should provide decisive clues as to how far she will broaden that framework to embrace the "quality of life" issues expected to dominate the spirit of the 1990s.

With the proportion of national income taken by public spending now down to below 40 per cent, many of the new generation of ministers have doubts about the Treasury's target of further successive reductions. Instead they are talking in terms of holding the ratio constant.

That would not mean abandoning the target of a 20p basic rate of tax - over time that could be financed out of the present Budget surplus. But as one minister put it: "Britain no longer feels like an over-tax society."

Nor is it easy to see how the Government's response to the electorate's concerns about the quality of public transport, about education and the health service can be met within the present Treasury straitjacket. But the second test will be whether Mrs Thatcher supports Mr Chris Patten, the Environment Secretary, in his



Mrs Thatcher: no longer able to take a receptive audience for granted

search for an approach to the environment which goes well beyond defence of the green-belt protection or anti-litter campaigns.

Through many measures - higher energy prices, pollution permits, and roads pricing - could be slotted into a free-market framework, a credible plan will require acceptance of a more interventionist and collective approach.

It will mean "green taxes", a big increase in spending on public transport, and a regulatory framework which treats wasteful energy consumption in the same way as emissions of noxious chemicals.

The signs are that there is a majority in the Cabinet both for a relaxation of the public spending rules and for an environmental strategy sufficiently radical to foreshadow a truly "green" general election manifesto. Mr Patten is being talked about as the most likely author of that manifesto.

Mr Major, of course, has still to prove himself at the Treasury. His task is to restore the Government's reputation for competent stewardship of the economy by squeezing down the inflation rate and the trade deficit.

In the words of one colleague, if he does not, "all the rest may turn out to be smoke and mirrors". But if the Chancellor looks like succeeding and if the Government puts substance into its new language on

other issues, then the gloom now engulfing the Conservatives may begin to lift almost as quickly as it descended.

There is no doubt that Mr Neil Kinnock has re-established the Labour Party as a credible alternative force in British politics. Few commentators are now confident enough to write off his chances in the general election due by mid-1992.

The combination of a shifting public mood, the transformation of the international outlook and the moderate brand of European social democracy now offered by Labour cannot be dismissed.

In private, senior Conservatives are willing to concede that Mrs Thatcher could lose the election. In any event, most are resigned to a much-reduced Government majority.

But for the moment at least parallels with 1979 look far from credible. To a significant degree, the Government's message has lost its resonance not because its ideas - about markets, about trade unions, about taxation - have been discredited: rather because so many of them have been absorbed into the political consensus.

The individualism at the heart of Mrs Thatcher's political philosophy looks unlikely to emerge as the spirit of the 1990s. But there are as yet few indications that, like Mr Callaghan, the Prime Minister is powerless in the face of an irresistible political tide.

LOMBARD

Japan: champion importer

By Ian Rodger

WHEN THE Japanese set themselves targets, they tend to exceed them, a phenomenon that critics of the country's recent import behaviour might do well to take more seriously.

In the 1950s and 1960s, Japan's plans aimed at boosting output at ambitious rates. Invariably, the targets were exceeded. For example, the 1961-70 plan envisaged 7.2 per cent annual growth, but the outcome was 10.4 per cent. Such performance is usually attributed to the cohesiveness of Japanese society once a consensus has been formed.

By the early 1980s, it became apparent that another kind of target was needed: for boosting imports. Not surprisingly, it has taken time for a consensus to form around this objective. But the notion that Japan will become the world's champion importer, which first emerged from the Ministry of International Trade and Industry last year, is already in the livery of official speechmaking, from the prime minister on down, while leading companies have announced ambitious plans to increase their own imports.

An example of the impact of the new consensus can be found in semiconductors. Under the terms of the 1986 agreement between Japan and the US, the Japanese welcomed the American expectation that the share of foreign made chips in the Japanese market would rise from 8.5 per cent to 20 per cent by 1991.

Within months it became clear that, while MITI may have welcomed such a development, Japan's chip users did not. As of the middle of last year the market share of foreign makers in Japan was still only about 11 per cent. Then suddenly, the picture changed. As a result of continued pressure and repeated contacts between Japanese users and US makers, the figure is beginning to rise more rapidly, reaching 12 per cent by November. Industry insiders are starting to forecast that the 20 per cent target might be met. If history is a guide, it will be exceeded.

The same tendency can be seen on a broader level. Japan has long been criticised for the low share of manufactures in its imports. As late as 1984, manufactured imports were only 2.9 per cent of GDP, compared with 8.5 per cent for the European Community. It has taken some time for Japanese manufacturers to realise that their old mercantilist ways are now counterproductive. But in the past year or so, things have begun to change. Based on figures for the first 11 months of 1989, manufactured imports are likely to rise to 3.7 per cent of GNP this year compared with 3.2 per cent last year.

These trends could still fade, but they do suggest that economists should be cautious in endorsing the popular view abroad that Japan's economy remains closed. In a Kodak-sponsored study published earlier this year, Rudiger Dornbusch and several other economists, concluding that the GATT cannot deal with Japanese protectionism, argued for an aggressive US trade policy. The same argument was made in the economic outlook published recently by the United Nations sponsored World Institute for Development Economics Research (WIDER). Unfortunately, both studies base their tough conclusions on statistics that are badly out of date. The latest figures in the Kodak study date from 1985, in the WIDER report from 1984.

It remains disquieting that structural changes in Japan's economy are still achieved as a result of efforts to meet targets rather than market forces. Recent history suggests, however, that once imports have been allowed in market forces take over.

Steel imports, for example, were negligible until 1987, when domestic shortages forced up prices, prompting the authorities to make the domestic cartel open the border. Today, even though the shortages are over, imports are holding their own and have reached a level (3 per cent) similar to that in the European Community market. Meanwhile, affluence and deregulation are breaking down the cohesiveness of society. It will probably become more difficult in the future for Japanese businessmen to consort to exclude foreigners - or to agree on targets.

LETTERS

Burmese leopard has not changed its spots

From Mr David Edmunds.

Sir, It is now a year and a half since the Burmese government massacred up to 3,000 people during anti-government demonstrations - almost as many as were killed in Tiananmen Square. As in China, the hardliners in Burma have prevailed. The leading party may now have a different name, but nobody seriously believes the leopard has changed its spots. It is widely assumed that General Ne Win, who led Burma for 26 years until the 1988 uprising, still holds the reins of power.

According to Amnesty International, since July 1988, when martial law was imposed - thousands of political prisoners have been taken, and

more than 100 of these have been sentenced to death.

Given this background, Chit Tun's article (FT, January 3) on the subject of Burma's "first free poll in 30 years" appears rather naive. As Chit Tun points out, the two leaders of the main opposition party, the National League for Democracy, namely Tin U and Aung San Suu Kyi were put under house arrest in July. Tin U has subsequently been sentenced to three years' imprisonment. The contemptuous attitude the government has shown the opposition parties is likely to be mirrored in its management of the May election.

David Edmunds,
192 Marlborough Road,
Oxford

EC committee work

From Mr Stanley Crossick.

Sir, F.S. Law (Letters, January 2) suggests that the European Community's Economic and Social Committee either be taken more seriously or abolished. I agree. The committee has been set up for some years recommended that the Committee cut back on that part of its work which mainly duplicates the work of the European Parliament and is rarely needed. Instead, the Committee should be used as an engine in the drive towards European integration.

The Committee has a unique structure, representing all the main interest groups in society, most of which are organised at European level. Its members and the groups they represent are valuable opinion-formers (or, as the French say, opinion multipliers) who can be harnessed cost-effectively, given political will by the member states.

Stanley Crossick,
Belmont EC Office,
Brussels

Responsibility for offshore financial business in Montserrat was negotiated

From Mr John Kelsick.

Sir, The FT article on the Montserrat bank row (December 15) misrepresents the facts. The main point of the objection of the Chief Minister of Montserrat to the proposed changes in the island's constitution was that article 45 gave the Governor the right to declare as enacted legislation which the Montserrat Legislative Council might either refuse to enact or which, in the Governor's opinion, it might enact tardily.

While Mr Osborne also objected to responsibility for the offshore financial sector being taken from the locally elected administration, he agreed that in any event responsibility for that sector should be controlled by a regulatory body

completely free of interference from both the locally-elected ministers and the Governor, while being responsible to the Governor in Council on policy matters.

At a meeting of the Montserrat Legislative Council held on November 28 1989, the inclusion of article 45 in the proposed constitution was condemned as being repugnant to the democratic process in Montserrat by Government members and two out of three opposition members of the Council. In taking that position, they expressed the views of a substantial majority of the people of Montserrat.

Following that meeting, Mr Osborne led a delegation to discuss the matter with the British Government. Following

Dividend balances best added to next payment

From Mr Robert J. Reid.

Sir, I sympathise with Mr Michael Gardiner's irritation (Letters, December 30) at having to make out pay-in slips for dividend balances paid by cheque, when electing for new shares in lieu of dividends.

With regard to its own shares, British Petroleum has recently resolved this situation by retaining the balance, with the shareholders' approval, in order to add it to the next declared dividend.

British Petroleum has also opted for quarterly dividend payments. I am most surprised that few other companies have followed British Petroleum's example, as I would have thought that the payment of quarterly dividends must be the greatest incentive yet to wider share ownership.

Most companies do contribute handsomely to charities, and the shareholder on receiving his dividend has the choice, if he wishes, to contribute to the charity of his own personal choice.

Robert J. Reid,
"Masrah",
101 Alexander Road,
Dunoon,
Argyll

Channel 4 news

From Mr David Lloyd.

Sir, Christopher Dunkley clearly watched a lot of television over Christmas. However, he is wrong to accuse Channel 4 News of coming off the air for the days when news from Romania was at its height.

Channel 4 News is not normally broadcast at the weekend. But because of the importance of the events in Romania, we cleared the schedule at very short notice for half an hour on the Saturday evening in order to bring viewers a special edition of the programme.

In fact, the only two days when Channel 4 News took a Christmas break were Christmas Day and Boxing Day, when most newspapers (including the Financial Times) also did not publish.

David Lloyd,
Senior Commissioning Editor,
News and Current Affairs,
Channel 4 Television,
60 Charlotte Street, W1

Basic balance

From Mr Jeremy Hale.

Sir, Ken Livingstone's figures (Letters, January 3) are incorrect. Japan's basic balance deficit averaged just above 1 per cent of GNP over the 1975-88 period, but fell to about 0.5 per cent of GNP during the first three-quarters of 1989. It did not, as Mr Livingstone asserts, rise to 2.5 per cent of GNP last year. Hence, Mr Livingstone's criticisms of my letter (December 28) are entirely invalid.

Jeremy Hale,
Goldman Sachs
International Ltd.,
5 Old Bailey, EC4

Barlow Clowes

From Mr Ernest Clarke.

Sir, The decision to compensate Barlow Clowes investors is turning a mere scandal into an absolute scandal.

It is wrong to take money from taxpayers, including the lower-paid, and give it to well-heeled people whose eagerness for high returns have unmatched by their prudence. Those at the bottom of the economic heap should not be made to pay to make good the losses of people who ignore the basic rules of prudence and moderation in investment.

Ernest Clarke,
5 Cheval Court,
335 Upper Richmond Road,
SW15

JAPAN AIRLINES

QANTAS

CHANEL

CARTIER

AIR INDIA

GULF AIR

WEDGWOOD

SONY

SINGAPORE AIRLINES

TWA

HERMÈS

SCOTCH HOUSE

AIR CANADA

PAN AM

LANCÔME

DUNHILL

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FINANCIAL TIMES COMPANIES & MARKETS

Friday January 5 1990

**TAYLOR
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Teamwork in Construction
 Housing Property Trading

INSIDE

BET near winning post in Hestair bid

BET, the services group, seems to be speeding towards victory in its £192m recommended cash bid for Hestair, the personnel services and consumer products company, as rival bidder Adia, the Swiss-based temporary help and recruitment concern, bowed out of the fight yesterday. Page 23

Diamonds hit the rocks

Sluggish economic conditions not only affect sales of down-to-earth items such as houses and clothes. Sales figures released yesterday by De Beers, the South African mining group which controls about 80 per cent of world trade in rough (uncut) diamonds, showed growth in demand for diamonds came to a halt last year, affected by high interest rates, an unexpected appreciation of the US dollar and a slowing down of global economic growth. Page 24

Not so bleak vision

Given the international capital markets' recent history, it would be forgivable to take a gloomy view of the future. Yet, says Stephen Fidler in the last of a series on the markets in the 1990s, this would not necessarily be correct. It is possible, without stretching credibility, to envisage an extremely positive economic backdrop for the 1990s against which the nimble in the international capital markets could thrive. Page 28

Harsh words on Spanish plain

The Kuwait Investment Office's attempt to regain control over Grupo Torras, its main investment vehicle in Spain, is the country's largest takeover bid, and is attracting criticism. Detractors say that offering shares in the KIO's aggressive property company, Prima Inmobiliaria, as one of the terms of the \$500m offer is not as attractive as it may seem because the company is overvalued, and they claim that Torras shareholders have not been adequately rewarded. Page 18

You can't please all the people...

One person's meat is another's poison. The thaw in the cold war, greeted with jubilation in Europe, has sent a shiver of fear through the US defence and aerospace industry. The Standard & Poor's aerospace index plunged 15.05, or more than 4 per cent, to 348.50 on November 20, the first day of trading after Mr Richard Cheney, US Defence Secretary, said that Pentagon spending from 1992 to 1994 would be cut by an average of about 5 per cent after inflation. Page 35

Oil on troubled relationships

China's oil fields are getting old. The country is one of the world's top six oil producers, but output is set to decrease over the next 10 years. Meanwhile, it has made new discoveries, but the technology needed to retrieve them is unfamiliar to the Chinese and may only be available from foreign companies, which the conservative oil bosses and government are reluctant to deal with. Page 24

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Chief price changes yesterday

FTSE 100	700	+ 12
FTSE 250	1100	+ 15
FTSE 350	1200	+ 18
FTSE 400	1300	+ 20
FTSE 500	1400	+ 22
FTSE 600	1500	+ 24
FTSE 700	1600	+ 26
FTSE 800	1700	+ 28
FTSE 900	1800	+ 30
FTSE 1000	1900	+ 32

London (Pence)

BOC Grp	320	+ 10
Cable & Wire	330	+ 12
Carson St Int	340	+ 14
Chatter City	350	+ 16
Continental	360	+ 18
Environ Int	370	+ 20
Fairline Boats	380	+ 22
Farmacia Italia	390	+ 24
Genetec	400	+ 26
Hartwell	410	+ 28
Heathrow	420	+ 30
Imperial	430	+ 32
Johnson	440	+ 34
Marshall	450	+ 36
Metallgesellschaft	460	+ 38
Metrol	470	+ 40
Metrol Int	480	+ 42
Metrol UK	490	+ 44
Metrol World	500	+ 46

Bond fights back with writ against banks

By Bruce Jacques in Sydney

MR ALAN Bond, the beleaguered Australian businessman, fought hard for corporate survival yesterday as the brewing arm of his empire filed a writ against the bank syndicate which last week placed it in receivership. Bond Brewing Holdings filed the writ in the Victoria Supreme Court in Melbourne, alleging that the syndicate led by National Australia Bank "wilfully conspired" to injure it. The writ is separate from the Bond group's continuing action seeking to have the court rescind the receivership order obtained against its domestic brewing operations, which makes Swan and Castle-maine XXXX lager.

The latest writ alleges that the banks engaged in "wrongful and unlawful abuse of the processes of the court" and that they had breached loan agreements. The Bond brewing interests had suffered losses as a result, and were thus seeking damages, with interest. Bond Brewing is also seeking permission to make a \$441m (US\$32m) interest payment to US noteholders which has been frozen by the court at the request of the banking syndicate.

The hearing into Bond Brewing's receivership was adjourned again yesterday, to continue today after an appearance by United States Trust Co, the trustee for the US\$100m loan to Bond Brewing. But the trustee company did not apply to be

made a formal party to the hearing. Meanwhile, the Perth Supreme Court is due to rule today on an application by the West Australian State Government Insurance Commission to have Bond Corporation Holdings, the group's quoted flagship, placed in provisional liquidation. The ruling was initially due yesterday, but the court last night sat for an extra three hours to take further evidence from both Bond and the commission.

In another development yesterday, Bell Group and JN Taylor Holdings, two of Bond's listed subsidiaries, replied to Australian Stock Exchange queries detailing their exposure to other parts of the group.

Taylor disclosed a total of A\$236.6m in loans to Bond companies. Its directors indicated that one of the loans, totalling nearly A\$63m, was to Dalhousie Investments, the Bond family company, and security was "being arranged" in the form of a second mortgage over several companies holding stakes in the Queensland Nickel joint venture.

Bell Group directors disclosed loans to Bond group companies totalling A\$17.1m, plus a deposit of A\$11m with Bond Corporation Finance. They said Bell had not granted any guarantees in favour of Bond Corporation or any of its subsidiaries or associates. Bond empire on the brink. Page 22

LIG to help Moscow boost condom output

By Andrew Hill in London

THE SOVIET UNION is to expand production of condoms with the help of London International Group, the UK consumer and condom producer. LIG, which makes Durex condoms in Britain and Banes condoms in the US, has won a \$5m (\$8m) contract to add two condom manufacturing facilities to an existing plant at Armavir in the Caucasus. The UK company said it believed the growth of Soviet condom production reflected Moscow's concern about the spread of AIDS.

"Availability of condoms has been extraordinarily limited and this is going to alleviate the situation somewhat," LIG said.

The new facilities should be complete in 18 months and will increase the annual production

capacity of the Armavir site from more than 300m condoms to nearly 450m a year.

Banes, LIG's Russian subsidiary, has been producing condoms in the Soviet Union in the last 10 years and will assign 10 engineers to the project. Once complete, the plant will be run by the Soviet Government.

LIG won the contract, which was signed with the Soviet government agency Technostamp, in the face of competition from Japanese and West European companies. The UK group confirmed it would be interested in carrying out similar contracts elsewhere in eastern Europe. But a spokesman for LIG added: "At the moment, I think other things are higher on their agenda than condom manufacture."

Berlusconi in Spanish TV row

By Peter Bruce in Madrid

AN AMBITIOUS attempt by Mr Silvio Berlusconi, the Italian television magnate, to enter the new Spanish commercial TV market was on the brink of collapse last night.

Berlusconi's main Spanish partner, the Anaya publishing group, accused his Madrid management of illegally soliciting advertising and sowing confusion among potential clients of their new television channel.

Mr Berlusconi, Anaya and Once, the Spanish charity for the blind, each own 25 per cent of Telecinco, one of three new commercial channels granted licenses by the government to start broadcasting on March 3.

Anaya yesterday placed advertisements in Spanish newspapers denouncing attempts by an unnamed advertising agency to offer them one of the new channels.

Mr German Sanchez Ruiz, Anaya's chairman, also wrote yesterday to the chief executive of Publicspana, Mr Berlusconi's

advertising agency in Madrid, and to Mr Valerio Lazaro, director general of Telecinco and a Berlusconi appointee, demanding that they immediately stop selling time through Publicspana.

The advertisement, which he said he deposited by the end of today, all documents he has signed in the name of Gestevision, Telecinco's holding company. Mr Sanchez is president of Gestevision.

A spokesman for Mr Sanchez said a Gestevision board meeting next week would probably result in either Mr Berlusconi or Anaya withdrawing from the project. In a letter to Mr Giulio Chiodarelli, Publicspana's chief executive, Mr Sanchez warns that "if you do not make a rapid and satisfactory response to the fair demands in my letter... no co-operation between the two companies (Publicspana and Gestevision) will be viable."

Mr Chiodarelli said he was "surprised" at the demands and

Emerging from rival's shadow

Haig Simonian on Dresdner's attempts to catch up with Deutsche Bank

THE past two years have not been easy for executives of Dresdner Bank, West Germany's second biggest financial institution. From their silver-clad Frankfurt skyscraper, they have watched Deutsche Bank, their bigger rival, push through a string of international acquisitions, culminating in the \$320m (\$1.62bn) purchase of Morgan Grenfell, the UK merchant bank.

Dresdner Bank's inaction was so striking that some analysts questioned whether it had any strategy for the future, let alone knew how to execute it. The bank was either too risk-averse, poorly-capitalised or simply inert to keep pace with its competitor in developing an international network.

Dresdner's sole buy was the Thornton Group, a UK fund manager specialising in Far East markets which it purchased in May 1988 for \$25m. That may have been a snip for a company that had expected to float for £100m before the 1987 crash, but the deal hardly set the world on fire.

However, the spotlight may now be shifting back to Dresdner Bank as its expansion strategy slowly gets into gear. Since October, it has made several acquisitions, culminating in the news of its joint bid with Banque Nationale de Paris (BNP) for Yorkshire Bank, the UK retail institution.

The winner of the battle for Yorkshire Bank, which could cost up to £1bn, will not be announced until this month. The contest is likely to be tough, but the bank is expected to win the prize, but the high price has already thinned out the field.

Dresdner and BNP are keeping quiet about their chances, which may be marginally helped because they belong to the Abecor group, a loose European grouping which also includes Barclays. Yorkshire Bank's second biggest shareholder with a 32 per cent stake.

But while the bidding continues behind the scenes, Dresdner has come into the open with two other deals. In October, it bought a 33 per cent share in Banque Internationale de Placement (BIP), a leader in the French treasury market. Dresdner's stake has risen to 63 per cent since it gained control of the bank in 1987. However, it is shunning full ownership to retain BIP's independent listing.

Barely two months later, it bought the treasury operations of Elders Finance Group, the financial subsidiary of the Australian brewing and agricultural concern.

Although smaller than BIP, the purchase has provided the long-awaited nucleus for an Australian merchant banking presence while beefing up Dresdner's highly-regarded international foreign exchange and treasury



Wolfgang Röllert: hint at higher dividend prompted by rise in full operating profits

operations in an important time zone.

Morale has been further boosted by soaring profits. Group partial operating income rose 20 per cent to DML52bn (\$894m) in the first 10 months of 1989, and the bank is heading for record full-year earnings. Full operating profits, which include gains from own-account trading, have also climbed, leading Mr Wolfgang Röllert, chief executive, to hint at a higher dividend.

More acquisitions will follow. A commercial banking takeover is planned in Austria - possibly with BNP - of a size which would easily dwarf Deutsche's small purchase there.

Meanwhile, further developments are due in France, where the bank now owns four stockbrokers via BIP. With regional brokers in Lyons, Bordeaux and Nantes, negotiations are under way to buy a firm in Lille.

Political developments in eastern Europe have also bolstered the bank. This week, it opened a new office in its "home town" of Dresden, some 106 years after it shifted its headquarters to Berlin. Further operations are planned for Leipzig and East Berlin, to be followed by other towns in East Germany.

Though of dubious immediate business value, the East German move could hardly be of greater symbolic significance. The symbolism of Dresdner Bank's name and its strong existing eastern bloc business means that recent events have opened up a host of new, albeit vague, possibilities for the bank in the east.

Yet, despite its greater confidence, Dresdner Bank is not going overboard on growth.

Expansion will remain highly targeted, with two key areas - fund management and trading, particularly in foreign exchange and treasury instruments - likely to remain at the forefront.

Portfolio management has been reorganised under three divisions covering Europe, the US and the Far East. Thornton has been followed by the purchase of the Oechsle group, an independent US manager of international funds.

Further small acquisitions are on the way. Far East coverage will be boosted by a stake in a Taiwanese trust company, and the bank's new French stockbroking presence has added some FF85bn (\$862m) in managed funds.

Treasury and trading activities have also been reorganised to reflect their growing role. A new international financial markets division has been set up, grouping the bank's treasury activities with its foreign new issues and secondary market trading business. Among future developments in treasury is closer co-ordination of the bank's international trading activities, especially regarding trading in financial futures and options.

The bank is putting the finishing touches to its operations for the new Deutsche Terminbörse, which is due to open on January 26.

Outside Germany, it is active on the London International Financial Futures Exchange, where it has not been hampered by the same "political" constraints that have held back Deutsche Bank. Moreover, BIP is a member of Matif and Monep, the French financial futures markets, while the Elders operation in Australia had a seat on the

Sydney Futures Exchange, although the bank says it does not plan to revive the membership at present.

Compared with trading and fund management, international commercial banking has lagged, despite opening some new offices in 1989. Buying Yorkshire Bank would be a boost, but Dresdner is still behind Deutsche elsewhere in Europe, notably Italy, where all its attempts to buy a bank have failed so far.

But it is Dresdner's growing co-operation with BNP which represents the biggest element of uncertainty in its competition with its bigger domestic competitor.

Institutionalised last June, when the French and German banks agreed to appoint one member to each other's supervisory boards, the Dresdner-BNP bond was further tightened in early December, when the managing boards of both institutions met for the first time at BNP's Paris headquarters.

The meeting appears to have amounted to little more than formal statements from the chief executives of both sides and an agreement to set up joint working groups. The boards did not even decide to regularise the joint board meetings.

Thus, although new joint initiatives may not be too contentious, co-operation in areas where the two banks are already established will be tougher.

"It's much easier to swap seats on a board than exchange meaningful ideas," says one participant. "No one wants to lose their identity." However, it may only be by such a partial loss that Dresdner Bank manages to pull ahead of its old rival.

All of these Securities have been sold. This announcement appears as a matter of record only.

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January, 1990

Saudis bid for UK motor dealer

By John Thornhill in London

THE JAMEEL Group, one of Saudi Arabia's largest trading concerns, yesterday launched a £12.2m (\$24m) takeover bid for Hartwell, a UK motor vehicle and fuel oil distributor.

Hartwell quickly rejected the offer as "wholly unwelcome and wholly unacceptable" and said the price was inadequate.

The Jameel Group, which already owned 19.3 per cent of Hartwell's ordinary shares and 32.1 per cent of its preference shares, strengthened its position through a dawn raid in the stock market which took the shareholdings to 23 per cent and 37.8 per cent respectively.

The all-cash offer, which is being made through Oakhill, a Jameel subsidiary, values Hartwell's shares at 126p each, compared with a closing price yesterday of 143p, up 23p on the day.

Mr Rupert Carrington, Oakhill's chairman and son of Lord Carrington, the former UK foreign secretary, said Jameel was making the offer because it was concerned at Hartwell's relatively poor performance and wanted to safeguard its investment. The Jameel Group's financial resources and motor distribution and property expertise would enable it to improve and expand Hartwell's businesses, he said.

Hartwell's motor distribution interests account for about 70 per cent of the company's operating profits, but it also has sizeable interests in property development and fuel oil distribution.

In the year to February 28 1989, Hartwell made pre-tax profits of £10.4m on turnover of £403.5m and at that date had net assets of £80m. The company, like many

other UK motor distributors, met tough trading conditions last year and reported static interim profits of £5.3m for the six months to August 31.

The Jameel Group, which is owned by Mr Abdulatif Jameel, was ranked the fifth biggest Saudi Arabian company in terms of sales in a recent survey in the newspaper Arab News. It owns the motor distribution rights for Toyota in Saudi Arabia and last year sold 61,954 cars, about 40 per cent of the country's new car market. It owns no dealerships in the UK.

The group has diversified internationally into property, shipping, photographic equipment and outdoor advertising. In 1988 turnover was Royal 3.1bn (\$629m) and at the year-end the company had net assets of Royal 1m.

Lex, Page 16; Details, Page 23

INTERNATIONAL COMPANIES AND FINANCE

BSN faces Birkel monopoly ruling

By William Dawkins in Paris

A TAKEOVER by BSN, the internationally ambitious French food group, has run into possible objections from West Germany's federal anti-trust authority.

The Cartel Office fears BSN's proposed acquisition of a controlling stake in Birkel, Germany's second largest maker of pasta and noodles, might create a dominant position. It plans to come to a decision by the end of this month, before its formal deadline in mid-February. If it finds against BSN, it could block the deal or - more likely - order the French group to sell its existing German pasta interests.

Birkel had a 33.5 per cent share of the German pasta market in 1988, while BSN's existing German groceries subsidiary, Sonnen-Bassermann, had just over 6 per cent. The deal goes through, BSN will overtake market leader Drei

BSN yesterday unveiled a FF3.3bn (\$561m) issue of convertible bonds, one to one, at any time.

The 10-year bonds are priced at FF900 each, which compares with yesterday's share price of FF763, and are convertible into shares, one to one, at any time.

They carry a 6.6 per cent interest rate and are redeemable on 1 January 2000. BSN shareholders will be given priority between January 8 and January 19 to subscribe for one bond for every 15 shares they own. Placing begins on Monday, arranged by bankers Lazard Frères and Crédit Lyonnais.

Glockner, which has 25 per cent of the market. The cartel office fears Birkel's underlying market share might be much larger than that, because the German company's sales were crippled two years ago by allegations since proved wrong - by Stuttgart local health authorities about the quality of the eggs which Birkel used in its pasta.

If the damage from that incident is only temporary, the combined market share of Birkel and Sonnen-Bassermann may easily rise above the cartel office's 33 per cent threshold for market dominance.

However, the deal could equally be cleared if the office was persuaded Birkel would collapse without BSN. French government officials have asked for emergency

talks in the next fortnight to plead BSN's case with the German Economics Ministry in Bonn. Cartel officials see this as an attempt to apply political pressure, since the companies usually have the right to appeal to Bonn only after the cartel authority has made its legal decision.

The Economics Ministry can reverse Cartel Office decisions if it thinks a potentially anti-competitive merger can be justified on wider economic grounds, as it did for the Daimler-Benz takeover of the MBB aerospace group.

BSN notified the German authorities of the deal in November, apparently hoping for a go-ahead by the new year. No price has been disclosed for the deal, under which BSN would take 15 per cent of the DM350m (\$147m) turnover company, later rising to a controlling share.

Hapoalim stake to be put out to tender

By Hugh Carnegie in Jerusalem

THE trade union controllers of Bank Hapoalim, Israel's largest financial group, yesterday agreed to relinquish their preferential voting stock and allow a competitive bid for a controlling stake. The move is the second breakthrough this week for the Government's efforts to dispose of its majority bank shareholdings.

An agreement in principle reached between MI Holdings, the state company handling the Government's interests in the banks, and Hevrat Ha'ovdim, the holding company of the Histadrut trade union federation, allows for the equalisation of all Bank Hapoalim shares, compensation for Hevrat Ha'ovdim in the form of 3 per cent of Hapoalim equity, and the competitive private placement of between 26 per cent and 51 per cent of the bank's shares.

A similar deal was struck last Sunday with the Recanati family, controllers of Israel Discount Bank, the country's third largest group. Both agreements exclude Bank Hapoalim and IDB from imminent legislation enforcing one-share, one-vote on the banks, allowing Hevrat Ha'ovdim and the Recanatis to remain in control until a sale is completed.

Still to reach terms with the Government are the controllers of Bank Leumi and Bank Mizrahi. However, the agreements over Bank Hapoalim and IDB have sharply accelerated previously stalled attempts by the Government to resolve the anomaly of its bank holdings. They were acquired at huge expense but without voting control when it bailed out the banking system in 1983 following a crash in artificially-inflated share prices.

The Government's original intention was to unseat the present controlling interests. But, like the Recanatis at IDB, Hevrat Ha'ovdim intends bidding to keep control of Bank Hapoalim. Although it will start from a total equity base of only about 4 per cent, it said yesterday it believed it could raise sufficient capital.

Kuwait pours oil on Spain's troubled waters

Peter Bruce on reaction to the Grupo Torras bid

Analysts are not being kind to Spain's most expensive takeover bid as the Kuwait Investment Office (KIO) attempts to take total control of Grupo Torras, its main investment vehicle in the country, and run it as a private holding company.

The bid, for the 97.5 per cent of Grupo Torras not directly owned by KIO or its Spanish associates, is reckoned to be worth \$630m.

Shareholders are being offered a share in KIO's aggressive Spanish property company, Prima Inmobiliaria, plus a cash payment of Ptas3,350 (\$76) for every nine Torras shares.

However, the City of London, in particular, has been vicious in its criticism. Spanish analysts in the City say Prima has been vastly overvalued and the bid represents an admission by KIO that it has failed to attract long-term investors. "Torras has done very badly in the market and they can't go on controlling the price," said one specialist. "People in the UK do not want the shares unless they really don't know about Spain."

KIO took control of Torras Hostench, a newly-recovered paper company, in 1986 and has since turned it into the biggest industrial group in the country not controlled by a bank.

It owns or controls the Ebro foods group, Ercros, an amalgamation of the Union Explosivos Rio Tinto (ERT) and Croc chemicals and fertiliser groups, plus the VOY paper operation which has expanded into production in Belgium, and a variety of financial services operations. Both Ebro and Ercros are quoted in Madrid, along with Grupo Torras, the holding company.

KIO now has 40 per cent of Grupo Torras while Mr Javier de la Rosa, its main Spanish partner and chief executive of the holding company, has 13.5 per cent. A number of senior group managers have stock options worth another 9 per cent lodged with Banco Santander.

Torras has expanded by raising more than \$1bn in new capital since 1986 and though Mr

De la Rosa yesterday said the group had paid out more than Ptas10bn in dividends in the past three years, many analysts, both in Spain and abroad, insist shareholders have not had value for their money.

Mr De la Rosa said yesterday the decision to "privatise" the holding company - taken in late November - was based on two points. The first one was the belief that shares in holding companies that own controlling stakes in subsidiaries tended to trade at a discount. The second was that the stock markets, particularly Madrid which has been slow to recover from the 1987 crash, were probably going to be flat for most of this year.

He said KIO's decision to take full control would guarantee the holding company a powerful and interested long-term partner without having to change industrial strategy, which involves breaking into the rest of western Europe before the end of 1992. The 9 per cent in stock options is also likely to be exercised by Torras executives, leaving Mr De la Rosa and the chairman of some subsidiaries with a Spanish interest worth 22.5 per cent.

He said: "What we need now is the ability to proceed calmly with our industrial strategy in Europe. Small investors cannot keep up in the long-term. We want to reinvest all our profits."

Everything depends now on how the bid, approved by the Spanish authorities last week, is received. For the first half of this week, Torras shares were trading at around Ptas1,580, well below the Ptas1,861 being offered. Much of this can be blamed directly on fears that Prima has been overvalued.

Mr John Gomez Hall, Prima's Anglo-Spanish chairman, insists the markets are wrong. KIO has applied standard UK practice in valuing Prima by counting in its asset valuation so-called "reserves for revaluation." All British property company balance sheets, he said, contain this calculation, which reflects the current market value of their properties. In Spain, the assets can only be entered at book value.

Richard Ellis's Spanish office has calculated the difference between the purchase price and current value of Prima's properties is Ptas9bn. Richard Ellis valued Prima's properties overall at Ptas137bn.

Prima is Spain's second largest property company. KIO has no far kept it separate from the Torras Group but its current shareholding of 63.5 per cent should fall to 34.9 per cent, if the offer is successful, and will be transferred to Grupo Torras.

Mr De la Rosa said KIO had been persuaded to surrender ownership of Prima in order to take control of Grupo Torras because the 34.9 per cent stake would still give it effective control. KIO-Torras will also be able to rebuild its stake in Prima by up to 6 per cent a year without triggering a full takeover.

KIO's entry into Spain in the mid-1980s - it remains the biggest single foreign investor in the country - has never been tranquil. It formed a disastrous partnership with two local entrepreneurs in 1986 to try to take over Banco Central, then the country's biggest bank. The partnership fell apart last year without coming close to achieving its objective.

Aggressive takeovers of KRT and Ebro in 1988 also attracted an extremely hostile press and the decision to take itself off the stock market - though the Torras subsidiaries will continue to be quoted - offers probably its best chance in a long time of a relatively quiet life in Iberia.

DAF lifts sales 16% in spite of weaker market

By Laura Raun in Amsterdam

DAF, the Dutch commercial vehicles maker, boosted its net income by 16 per cent to Fl147m (\$87m) in 1989 from Fl147m in 1988 in spite of some slackening of sales in the second half.

Mr Aart van der Padt, chairman, said yesterday production rose 2.7 per cent to 58,600 vehicles last year from 57,066 in 1988. Exports from Britain, where DAF took over Leyland trucks and Freight Rover in 1987, nearly doubled to 9,000 vehicles from 4,900.

DAF expects to sell the same number of trucks above 3.5 tonnes gross in 1990 as in 1989, in spite of a shrinking market, Mr van der Padt said. Growing demand in Europe for used vans fitted with new engines would enable DAF to maintain market share and increase production in Birmingham. "Despite the challenges which lay before us DAF faces 1990 with confidence," Mr van der Padt told employees at Eindhoven.

DAF took cost-cutting measures last year in anticipation of slower demand in some western European countries, notably Britain.

City surveyor's shares fall as profits drop two-thirds

By Paul Cheeseright in London

SHARES in Baker Harris Saunders, the UK chartered surveyor with a business based on the City of London, yesterday fell 25p to 90p in response to interim pre-tax profits reduced by two-thirds.

Pre-tax profits for the six months ended last October were £609,000 (\$974,400) on turnover of £4.02m compared with £1.93m on a turnover of £4.04m in the 1988-89 first half. Earnings per share were reduced to 2.5p from 10.7p. The interim dividend has been cut to 2.25p from 3p a share.

The company has been wounded by the slowdown of the City commercial property market at a time when operating costs have been increasing.

Baker Harris had been expanding to cope with a strong flow of new business, but this may not produce fees for two years. The figures from Baker Harris, following an announcement of reduced profits on Wednesday by Savills, another company of chartered surveyors, allied to warnings from property company chairmen, are harbingers of a more difficult time in the UK property industry.

The chase for space in the City has eased as more buildings have become available. Rents have reached a plateau after three years of sharp rises.

Sales should rebound in the second half if the economy continued to expand reasonably and steel industry production shrunk in line with demand, he added. Net profit surged about 30 per cent to Fl390m (\$201m) in 1989 from Fl301m the year before. Revenue rose 16.5 per cent to Fl9.17bn.

Trump buys into \$64m California property project

By Paul Cheeseright, Property Correspondent

MR DONALD TRUMP, the flamboyant New York property developer, has joined an Anglo-Irish consortium to develop a 23.5 acre site, on which is the Ambassador Hotel, famous for its association with Hollywood film stars, on Wilshire Boulevard in Beverly Hills, California.

He is paying \$12.5m for a 20 per cent stake in a project to build up to 6m sq ft of shops, homes and offices, with an hotel. Like other projects with which Mr Trump has been involved, this one will be named after him: Trump Tower West.

His arrival in what is called the Wilshire Partnership dilutes shareholdings of partners who originated the project. Power Corporation, the Dublin-based property group now holds 24 per cent as does Brent Walker, the London property and leisure group. AMEC, the British property and construction group, holds 20 per cent and Malkin Properties, a private US company, holds 12 per cent.

The original Wilshire Partnership paid \$64m for the site in September 1989, step

Hoogovens sees slowdown

By Laura Raun

HOOGOVENS, the Dutch steelmaker, expects 1990 to be "cloudier than the sunny year 1989" due to slower economic growth and sluggish demand for steel and aluminium.

Operating results in the first half of 1990 are expected to fall, explained Mr O.H. van Royen, chairman, yesterday.

NEW ISSUE

This announcement appears as a matter of record only.

December, 1989



¥10,000,000,000

6.375 per cent. Depositary Receipts due 1993

Issued by The Law Debenture Trust Corporation p.l.c. evidencing entitlement to payments of principal and interest on deposits in an aggregate principal amount of ¥10,000,000,000 with

Monte dei Paschi di Siena

(A Public Law-recognised Bank in the Republic of Italy)

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Nordic Countries + 1992

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FINANCIAL TIMES

CAISSE NATIONALE DE CREDIT AGRICOLE
91-93 boulevard Pasteur
75015 Paris

US dollar	125 000 000	11.5 %	notes	due	1990
US dollar	100 000 000	13.5 %	notes	due	1991
US dollar	125 000 000	11.5 %	notes	due	1992
US dollar	125 000 000	10 %	notes	due	1990
US dollar	125 000 000	7.5 %	notes	due	1996
US dollar	150 000 000	7.5 %	notes	due	1991
US dollar	150 000 000	7.20 %	notes	due	1993
US dollar	150 000 000	7.5 %	bonds	due	1994
Japanese Yen	20 000 000 000	7.5 %	bonds	due	1994
Japanese Yen	25 000 000 000	4.50 %	bonds	due	1992
US dollar	150 000 000	9.50 %	bonds	due	1993
US dollar	250 000 000	8.50 %	bonds	due	1994
US dollar	14 015 000	zero coupon	bonds	due	1994

NOTICE TO THE NOTEHOLDERS AND BONDHOLDERS

Noteholders and Bondholders are advised that:

- As a result of the Extraordinary Shareholders Meeting held on December 13, 1989, the Mutual Guarantee Fund, established to guarantee the credit operations of the Caisse Régionale de third parties, wholly owned by C.N.C.A., has been transferred to a subsidiary company especially created to this effect: Fonds Commun de Garantie du Crédit Agricole Mutual (F.C.G.).
- This new subsidiary is wholly owned and controlled by C.N.C.A.
- Therefore, this transfer does not prejudice nor affect in any way the exercise by the Creditors, Noteholders and Bondholders of C.N.C.A. of any of their rights under existing Agreements which are expressly maintained and continuing.

BankAmerica Corporation

(Incorporated in the State of Delaware)
U.S.\$400,000,000
Floating Rate Subordinated
Capital Notes Due 1997

Holder of Notes of the above issue are hereby notified that for the next interest sub-period from 8th January, 1990 to 8th February, 1990 the following will apply:

- Interest Payment Date: 7th March, 1990.
- Rate of Interest for Sub-period: 3 7/8% per annum.
- Interest Amount payable for Sub-period: US\$9,500,000 per annum.
- Accumulated Interest Amount payable: US\$7,416.66 per US\$50,000 nominal.
- Next Interest Sub-period will be from 8th February, 1990 to 7th March, 1990.

Agents Bank of America International Limited

TOTAL GROUP

TOTAL COMPAGNIE FRANÇAISE DES PETROLES

The TOTAL Group's involvement in the reorganization of the chemical sector

It was announced on January 2, 1990 that the TOTAL group is to take over part of the activities of the CRQEM group. This will enable TOTAL to stage a significant comeback in the chemical sector, and more particularly in fine chemicals. The group's turnover from chemicals will as a result rise slightly from approximately 7 billion French francs at the present time to nearly 20 billion.

The financial arrangements for this takeover, the broad outline of which has now been made public, will not alter the distribution of the capital of TOTAL CFP between the French State and the other shareholders. At the same time it will strengthen the group's financial ratios which continue to be among the healthiest in the industry.

In this way, the TOTAL group will be in a position to pursue development of its various sectors of activity and, in due course, to effect capital increases in accordance with market conditions.

TOTAL

5, rue Michel-Ange, 75701 PARIS CEDEX 16 FRANCE

All these shares having been sold, this announcement appears as a matter of record only.

NMB POSTBANK GROUP



NMB Postbank Groep N.V.

(Incorporated with limited liability in The Netherlands
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Financial adviser to
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S. G. Warburg Securities

The above shares were underwritten by the Regional Syndicates in
The Netherlands, Belgium and Luxembourg

NMB Postbank Groep N.V.

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Kredietbank International Group

Amsterdam-Rotterdam Bank N.V.

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BHF-Bank

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Aktiengesellschaft

Schröder Münchmeyer Hengst & Co

Westdeutsche Landesbank

Girozentrale

Commerzbank

Aktiengesellschaft

DG BANK

Deutsche Genossenschaftsbank

Bayerische Landesbank

Girozentrale

Vereins- und Westbank

Aktiengesellschaft

January, 1990

All of these Securities have been sold. This announcement appears as a matter of record only.

5,290,000 Shares



Common Stock

4,290,000 Shares

This portion of the offering was offered in the United States and Canada by the undersigned.

MORGAN STANLEY & CO.
Incorporated

COWEN & COMPANY

BEAR, STEARNS & CO. INC.

THE FIRST BOSTON CORPORATION

DILLON, READ & CO. INC.

DONALDSON, LUFKIN & JENRETTE

GOLDMAN, SACHS & CO.

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KIDDER, PEABODY & CO.

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PAINEWEBBER INCORPORATED

PRUDENTIAL-BACHE CAPITAL FUNDING

ROBERTSON, STEPHENS & COMPANY

SALOMON BROTHERS INC

SMITH BARNEY, HARRIS UPHAM & CO.

WERTHEIM SCHRODER & CO.

Incorporated

DEAN WITTER REYNOLDS INC.

1,000,000 Shares

This portion of the offering was offered outside the United States and Canada by the undersigned.

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Incorporated

S. G. WARBURG SECURITIES

December 29, 1989

S.G. Warburg Capital B.V.

U.S. \$200,000,000 Floating Rate Notes 2006

unconditionally and irrevocably guaranteed by

S.G. Warburg Group plc

In accordance with the provisions of the Notes, notice is hereby given that, for the six month period, 5th January, 1990 to 5th July, 1990, the Notes will bear interest at the rate of 8% per annum, per annum. Coupon No. 8 will therefore be payable on 5th July, 1990 at U.S. \$10.605,47 per coupon from Notes of U.S. \$250,000 nominal and U.S. \$424.22 per coupon from Notes of U.S. \$10,000 nominal.

S.G. Warburg & Co. Ltd.
Agent Bank

City of Copenhagen

¥7,000,000,000

Floating Rate Notes

Due 1996

Notice is hereby given that the Rate of Interest for the Interest Period from 5th January, 1990 to 5th July, 1990 is 6.22% per annum. Interest payable on 5th July, 1990 will amount to ¥3,084,438 per ¥100,000,000 principal amount of the Notes.

Agent Bank
The Long-Term Credit Bank
of Japan, Limited
Tokyo.

Saitama International (Hong Kong) Limited

(Incorporated in Hong Kong)

US \$100,000,000

Guaranteed Floating Rate Notes Due 1995

Holders of Floating Rate Notes of the above issue are hereby notified that for the Interest Period from 8th August, 1989 to 8th February, 1990 the accumulated interest amount payable is US \$429.57 per US \$10,000 nominal.

Agent Bank
Bank of America International Limited

TRANSPORT LINKS WITH THE CONTINENT

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

INTL. CAPITAL MARKETS AND COMPANIES

Rosy scenario for capital markets

Stephen Fidler envisages broadly spread benefits in the decade ahead

Sometimes in the international capital markets, it's hard to see where the next dollar is going to come from. Indeed, looking over one's shoulder at the last decade, one might be forgiven for taking a gloomy view of the future.

Current worries about corporate defaults, particularly in the US and UK, suggest the leveraged buy-out market, which provided so much excitement for investors and financial institutions in the 1980s, will slow, if not expire. Junk bond investors, once bitten, will be twice shy.

Dealing profits in equities and bonds have disappeared in many markets under the weight of competition which has depressed commissions: the only way to be profitable is to trade big positions, a risky prospect. The international bond markets are increasingly narrowly based, dominated by the Japanese and still unprofitable for most participants.

Yet it is possible, without stretching credibility, to envisage an extremely positive economic backdrop for the 1990s against which the nimble in the international capital markets could thrive.

Here follows the rosy scenario:

Europe: It is not hard to see where the good news could come from. The opening of the economies of eastern Europe to the west could provide a parallel to western Europe's post-war economic reconstruction. Post-1945, west European rebuilding of its capital stock (partly financed by US aid) provided demand for American goods and a motor for the US economy.

Chief beneficiaries from an economic revival in eastern European countries (partly financed by European aid) are likely to be their western European neighbours, particularly West Germany, which is particularly well placed as a producer of machinery and other capital goods. This will be overlaid on the expected benefits to emerge from the establishment of the single (west) European market.

Direct investment in eastern Europe could lead to the building of industry on western Europe's doorstep. The region's relatively low wages and often well educated workforce would be attractive to multinationals, making it a target for direct investment. Its low-cost exports should maintain discipline in other European economies, helping to keep inflationary pressures down.

Economic success in the rest of eastern Europe and the "peace dividend" resulting from an improvement in East-West relations could even see the Soviet Union emerging as an economic power.



The Americas: The "peace dividend" could shift US productive capacity from wasteful defence spending, and help to cure the apparently chronic budget deficit.

The Brady initiative to reduce Third World debt, but which may have its flaws, but offers a ray of light from the debt burden for economic reform-minded new democracies in Latin America.

Led by Mexico, Latin America could provide demand for US goods which will make the

region into a second giant trading bloc. Economies such as Brazil's have already given hints of their potential and flexibility. If one wanted to be really optimistic, this could be Latin America's decade.

Asia: Japan's economy will of course remain central to the well-being of the international financial markets. But its dominance may wane along with its current account surpluses. Japan's surpluses will diminish, sooner or later, as the Japanese consumer develops tastes for foreign goods and holidays and as Japanese companies move productive capacity overseas. Other countries around the Pacific, with lower costs than Japan, should benefit from this.

An important element of a growing Asian bloc would be the opening up of the Chinese economy. Delayed by the events of last year, this may occur as the current gerontocracy passes away in the 1990s.

All this, of course, could be blown off course by any number of events: a shift of power in the Kremlin, a reawakening of protectionism, environmental disaster or by the inability of the US to encourage foreign investment at roughly current interest rate levels to cover its current account imbalances.

Yet prospects for such a strong economic backdrop cannot fail to suggest opportunities for the financial markets. In the 1980s, international banks and investors turned inward. Bank lending soared but borrowers in the rich countries within the OECD were the beneficiaries of that lending. Equity investors reaped huge profits over the decade by investing in Japanese growth and by returns from the build-up in corporate debt in the US and UK.

With questions hanging over the leveraged buy-out business, banks and securities companies may be forced to seek

higher returns by shifting their focus to markets in lesser developed countries in eastern Europe, Latin America and the Pacific rim.

Given the rosy scenario, business in the OECD markets will continue to grow along with their economies and to dominate the capital markets by dint of their size. But the centre of gravity of the markets could shift as financial institutions reassert a traditional role in channelling investment and project funds (but not 1970s-style balance of payment loans) into countries outside the club of rich industrial nations.

Mr David Gill, a trustee of the Boston-based Batteryman Financial Management, an equity investment specialist, estimates that the potential flow of new equity from capital exporting countries into emerging stock markets could total \$100bn within five years. This means investor funds roughly equivalent to the size of the Swedish, Spanish or Dutch markets will be reaching developing country stock markets annually.

The great conundrum for financial intermediaries in the 1980s was the extent to which they failed, across a broad front, to benefit from the underlying economic success of the western economies. Huge profits have been made but the group of beneficiaries have been unusually narrow. For the rest, competition has forced down profit margins.

Competition will be no less fierce in the 1990s and not all in the international capital markets are equipped to broaden their scope, or interested in so doing. But if the benefits come, they will probably be more broadly spread.

This is the seventh and last in a series. Previous articles appeared on December 8, 13, 15, 20, 22 and January 3.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Closing prices on January 4						
US DOLLAR	Issued	Bid	Offer	Day	Week	Yield
STRAIGHTS						
Algeria 8 1/2 %	750	99 1/2	100	04/01	04/01	8.67
Algeria 9 1/2 %	600	103 1/2	104	04/01	04/01	10.03
Austria 9 1/2 %	140	102 1/2	103 1/2	04/01	04/01	8.94
B.F.C.E. 8 1/2 %	170	99 1/2	100	04/01	04/01	8.92
B.F.C.E. 9 1/2 %	170	99 1/2	100	04/01	04/01	8.92
Bril. Tel. Fin. 9 1/2 %	250	103 1/2	104	04/01	04/01	8.80
Canada 9 1/2 %	1000	102 1/2	103 1/2	04/01	04/01	8.97
C.C.F. 9 1/2 %	30	102 1/2	103 1/2	04/01	04/01	8.97
C.N.C.A. 9 1/2 %	150	101 1/2	102 1/2	04/01	04/01	8.78
Credit National 8 1/2 %	200	99 1/2	100	04/01	04/01	8.98
Credit National 9 1/2 %	100	97 1/2	98 1/2	04/01	04/01	8.98
Credit National 10 1/2 %	100	102 1/2	103 1/2	04/01	04/01	8.98
Credit National 11 1/2 %	100	107 1/2	108 1/2	04/01	04/01	8.98
Credit National 12 1/2 %	100	112 1/2	113 1/2	04/01	04/01	8.98
Credit National 13 1/2 %	100	117 1/2	118 1/2	04/01	04/01	8.98
Credit National 14 1/2 %	100	122 1/2	123 1/2	04/01	04/01	8.98
Credit National 15 1/2 %	100	127 1/2	128 1/2	04/01	04/01	8.98
Credit National 16 1/2 %	100	132 1/2	133 1/2	04/01	04/01	8.98
Credit National 17 1/2 %	100	137 1/2	138 1/2	04/01	04/01	8.98
Credit National 18 1/2 %	100	142 1/2	143 1/2	04/01	04/01	8.98
Credit National 19 1/2 %	100	147 1/2	148 1/2	04/01	04/01	8.98
Credit National 20 1/2 %	100	152 1/2	153 1/2	04/01	04/01	8.98
Credit National 21 1/2 %	100	157 1/2	158 1/2	04/01	04/01	8.98
Credit National 22 1/2 %	100	162 1/2	163 1/2	04/01	04/01	8.98
Credit National 23 1/2 %	100	167 1/2	168 1/2	04/01	04/01	8.98
Credit National 24 1/2 %	100	172 1/2	173 1/2	04/01	04/01	8.98
Credit National 25 1/2 %	100	177 1/2	178 1/2	04/01	04/01	8.98
Credit National 26 1/2 %	100	182 1/2	183 1/2	04/01	04/01	8.98
Credit National 27 1/2 %	100	187 1/2	188 1/2	04/01	04/01	8.98
Credit National 28 1/2 %	100	192 1/2	193 1/2	04/01	04/01	8.98
Credit National 29 1/2 %	100	197 1/2	198 1/2	04/01	04/01	8.98
Credit National 30 1/2 %	100	202 1/2	203 1/2	04/01	04/01	8.98
Credit National 31 1/2 %	100	207 1/2	208 1/2	04/01	04/01	8.98
Credit National 32 1/2 %	100	212 1/2	213 1/2	04/01	04/01	8.98
Credit National 33 1/2 %	100	217 1/2	218 1/2	04/01	04/01	8.98
Credit National 34 1/2 %	100	222 1/2	223 1/2	04/01	04/01	8.98
Credit National 35 1/2 %	100	227 1/2	228 1/2	04/01	04/01	8.98
Credit National 36 1/2 %	100	232 1/2	233 1/2	04/01	04/01	8.98
Credit National 37 1/2 %	100	237 1/2	238 1/2	04/01	04/01	8.98
Credit National 38 1/2 %	100	242 1/2	243 1/2	04/01	04/01	8.98
Credit National 39 1/2 %	100	247 1/2	248 1/2	04/01	04/01	8.98
Credit National 40 1/2 %	100	252 1/2	253 1/2	04/01	04/01	8.98
Credit National 41 1/2 %	100	257 1/2	258 1/2	04/01	04/01	8.98
Credit National 42 1/2 %	100	262 1/2	263 1/2	04/01	04/01	8.98
Credit National 43 1/2 %	100	267 1/2	268 1/2	04/01	04/01	8.98
Credit National 44 1/2 %	100	272 1/2	273 1/2	04/01	04/01	8.98
Credit National 45 1/2 %	100	277 1/2	278 1/2	04/01	04/01	8.98
Credit National 46 1/2 %	100	282 1/2	283 1/2	04/01	04/01	8.98
Credit National 47 1/2 %	100	287 1/2	288 1/2	04/01	04/01	8.98
Credit National 48 1/2 %	100	292 1/2	293 1/2	04/01	04/01	8.98
Credit National 49 1/2 %	100	297 1/2	298 1/2	04/01	04/01	8.98
Credit National 50 1/2 %	100	302 1/2	303 1/2	04/01	04/01	8.98
Credit National 51 1/2 %	100	307 1/2	308 1/2	04/01	04/01	8.98
Credit National 52 1/2 %	100	312 1/2	313 1/2	04/01	04/01	8.98
Credit National 53 1/2 %	100	317 1/2	318 1/2	04/01	04/01	8.98
Credit National 54 1/2 %	100	322 1/2	323 1/2	04/01	04/01	8.98
Credit National 55 1/2 %	100	327 1/2	328 1/2	04/01	04/01	8.98
Credit National 56 1/2 %	100	332 1/2	333 1/2	04/01	04/01	8.98
Credit National 57 1/2 %	100	337 1/2	338 1/2	04/01	04/01	8.98
Credit National 58 1/2 %	100	342 1/2	343 1/2	04/01	04/01	8.98
Credit National 59 1/2 %	100	347 1/2	348 1/2	04/01	04/01	8.98
Credit National 60 1/2 %	100	352 1/2	353 1/2	04/01	04/01	8.98
Credit National 61 1/2 %	100	357 1/2	358 1/2	04/01	04/01	8.98
Credit National 62 1/2 %	100	362 1/2	363 1/2	04/01	04/01	8.98
Credit National 63 1/2 %	100	367 1/2	368 1/2	04/01	04/01	8.98
Credit National 64 1/2 %	100	372 1/2	373 1/2	04/01	04/01	8.98
Credit National 65 1/2 %	100	377 1/2	378 1/2	04/01	04/01	8.98
Credit National 66 1/2 %	100	382 1/2	383 1/2	04/01	04/01	8.98
Credit National 67 1/2 %	100	387 1/2	388 1/2	04/01	04/01	8.98
Credit National 68 1/2 %	100	392 1/2	393 1/2	04/01	04/01	8.98
Credit National 69 1/2 %	100	397 1/2	398 1/2	04/01	04/01	8.98
Credit National 70 1/2 %	100	402 1/2	403 1/2	04/01	04/01	8.98
Credit National 71 1/2 %	100	407 1/2	408 1/2	04/01	04/01	8.98
Credit National 72 1/2 %	100	412 1/2	413 1/2	04/01	04/01	8.98
Credit National 73 1/2 %	100	417 1/2	418 1/2	04/01	04/01	8.98
Credit National 74 1/2 %	100	422 1/2	423 1/2	04/01	04/01	8.98
Credit National 75 1/2 %	100	427 1/2	428 1/2	04/01	04/01	8.98
Credit National 76 1/2 %	100	432 1/2	433 1/2	04/01	04/01	8.98
Credit National 77 1/2 %	100	437 1/2	438 1/2	04/01	04/01	8.98
Credit National 78 1/2 %	100	442 1/2	443 1/2	04/01	04/01	8.98
Credit National 79 1/2 %	100	447 1/2	448 1/2	04/01	04/01	8.98
Credit National 80 1/2 %	100	452 1/2	453 1/2	04/01	04/01	8.98
Credit National 81 1/2 %	100	457 1/2	458 1/2	04/01	04/01	8.98
Credit National 82 1/2 %	100	462 1/2	463 1/2	04/01	04/01	8.98
Credit National 83 1/2 %	100	467 1/2	468 1/2	04/01	04/01	8.98
Credit National 84 1/2 %	100	472 1/2	473 1/2	04/01	04/01	8.98
Credit National 85 1/2 %	100	477 1/2	478 1/2	04/01	04/01	8.98
Credit National 86 1/2 %	100	482 1/2	483 1/2	04/01	04/01	8.98
Credit National 87 1/2 %	100	487 1/2	488 1/2	04/01	04/01	8.98
Credit National 88 1/2 %	100	492 1/2	493 1/2	04/01	04/01	8.98
Credit National 89 1/2 %	100	497 1/2	498 1/2	04/01	04/01	8.98
Credit National 90 1/2 %	100	502 1/2	503 1/2	04/01	04/01	8.98
Credit National 91 1/2 %	100	507 1/2	508 1/2	04/01	04/01	8.98
Credit National 92 1/2 %	100	512 1/2	513 1/2	04/01	04/01	8.98
Credit National 93 1/2 %	100	517 1/2	518 1/2	04/01	04/01	8.98
Credit National 94 1/2 %	100	522 1/2	523 1/2	04/01	04/01	8.98
Credit National 95 1/2 %	100	527 1/2	528 1/2	04/01	04/01	8.98
Credit National 96 1/2 %	100	532 1/2	533 1/2	04/01	04/01	8.98
Credit National 97 1/2 %	100	537 1/2	538 1/2	04/01	04/01	8.98
Credit National 98 1/2 %	100	542 1/2	543 1/2	04/01	04/01	8.98
Credit National 99 1/2 %	100	547 1/2	548 1/2	04/01	04/01	8.98
Credit National 100 1/2 %	100	552 1/2	553 1/2	04/01	04/01	8.98
Credit National 101 1/2 %	100	557 1/2	558 1/2	04/01	04/01	8.98
Credit National 102 1/2 %	100	562 1/2	563 1/2	04/01	04/01	8.98
Credit National 103 1/2 %	100	567 1/2	568 1/2	04/01	04/01	8.98
Credit National 104 1/2 %	100	572 1/2	573 1/2	04/01	04/01	8.98
Credit National 105 1/2 %	100	577 1/2	578 1/2	04/01	04/01	8.98
Credit National 106 1/2 %	100	582 1/2	583 1/2	04/01	04/01	8.98
Credit National 107 1/2 %	100	587 1/2	588 1/2	04/01	04/01	8.98
Credit National 108 1/2 %	100	592 1/2	593 1/2	04/01	04/01	8.98
Credit National 109 1/2 %	100	597 1/2	598 1/2	04/01	04/01	8.98
Credit National 110 1/2 %	100	602 1/2	603 1/2	04/01	04/01	8.98
Credit National 111 1/2 %	100	607 1/2	608 1/2	04/01	04/01	8.98
Credit National 112 1/2 %	100	612 1/2	613 1/2	04/01	04/01	8.98
Credit National 113 1/2 %	100	617 1/2	618 1/2	04/01	04/01	8.98
Credit National 114 1/2 %	100	622 1/2	623 1/2	04/01	04/01	8.98
Credit National 115 1/2 %	100	627 1/2	628 1/2	04/01	04/01	8.98
Credit National 116 1/2 %	100	632 1/2	633 1/2	04/01	04/01	8.98
Credit National 117 1/2 %	100	637 1/2	638 1/2	04/01	04/01	8.98
Credit National 118 1/2 %	100	642 1/2	643 1/2	04/01	04/01	8.98
Credit National 119 1/2 %	100	647 1/2	648 1/2	04/01	04/01	8.98
Credit National 120 1/2 %	100	652 1/2	653 1/2	04/01	04/01	8.98
Credit National 121 1/2 %	100	657 1/2	658 1/2	04/01	04/01	8.98
Credit National 122 1/2 %	100	662 1/2	663 1/2	04/01	04/01	8.98
Credit National 123 1/2 %	100	667 1/2	668 1/2	04/01	04/01	8.98
Credit National 124 1/2 %	100	672 1/2	673 1/2	04/01	04/01	8.98
Credit National 125 1/2 %	100	677 1/2	678 1/2	04/01	04/01	8.98
Credit National 126 1/2 %	100	682 1/2	683 1/2	04/01	04/01	8.98
Credit National 127 1/2 %	100	687 1/2	688 1/2	04/01	04/01	8.98
Credit National 128 1/2 %	100	692 1/2	693 1/2	04/01	04/01	8.98
Credit National 129 1/2 %	100	697 1/2	698 1/2	04/01	04/01	8.98
Credit National 130 1/2 %	100	702 1/2	703 1/2	04/01	04/01	8.98
Credit National 131 1/2 %	100	707 1/2	708 1/2	04/01	04/01	8.98
Credit National 132 1/2 %	100	712 1/2	713 1/2	04/01	04/01	8.98
Credit National 133 1/2 %	100	717 1/2	718 1/2	04/01	04/01	8.98
Credit National 134 1/2 %	100	722 1/2	723 1/2	04/01	04/01	8.98
Credit National 135 1/2 %	100	727 1/2	728 1/2	04/01	04/01	8.98
Credit National 136 1/2 %	100	732 1/2	733 1/2	04/01	04/01	8.98
Credit National 137 1/2 %	100	737 1/2	738 1/2	04/01	04/01	8.98
Credit National 138 1/2 %	100	742 1/2	743 1/2	04/01	04/01	8.98
Credit National 139 1/2 %	100	747 1/2	748 1/2	04/01	04/01	8.98
Credit National 140 1/2 %	100	752 1/2	753 1/2	04/01	04/01	8.98
Credit National 141 1/2 %	100	757 1/2	758 1/2	04/01	04/01	8.98
Credit National 142 1/2 %	100	762 1/2	763 1/2	04/01	04/01	8.98
Credit National 143 1/2 %	100	767 1/2	768 1/2	04/01	04/01	8.98
Credit National 144 1/2 %	100	772 1/2	773 1/2	04/01	04/01	8.98
Credit National 145 1/2 %	100	777 1/2	778 1/2	04/01	04/01	8.98
Credit National 146 1/2 %	100	782 1/2	783 1/2	04/01	04/01	8.98
Credit National 147 1/2 %	100	787 1/2	788 1/2	04/01	04/01	8.98
Credit National 148 1/2 %	100	792 1/2	793 1/2	04/01	04/01	8.98
Credit National 149 1/2 %	100	797 1/2	798 1/2	04/01	04/01	8.98
Credit National 150 1/2 %	100	802 1/2	803 1/2	04/01	04/01	8.98
Credit National 151 1/2 %	100	807 1/2	808 1/2	04/01	04/01	8.98
Credit National 152 1/2 %	100	812 1				

INTERNATIONAL CAPITAL MARKETS

Matif outstrips London in 1988 futures volume

By Deborah Hargreaves

LONDON saw its lead of the European futures industry eroded last year when it was overtaken in contract volume by France's Matif, which traded a record 26m lots.

Nevertheless, the London International Financial Futures Exchange saw a 53 per cent jump in activity last year, climbing to its own record of close to 24m contracts.

European products represented 30 per cent of Liffe's volume. Its German bund futures volume reached 5.8m lots after a frenzied year's trading.

Interest-rate products proved attractive at both exchanges, as they did in Chicago, after a year of volatile short-term interest rates worldwide.

Matif's three-month interest rate Fibor product noticed up a huge rise in volume to 3.2m contracts from 1988's 452,374 lots. But it was the exchange's long-term notional bond that led the volume table, with 15m contracts traded compared with 12.4m a year earlier.

Liffe's short sterling futures traded 7.1m lots, up from 3.5m in 1988 and Eurodollar futures

were up 25 per cent at 2.1m lots from 1988's 1.6m contracts. However, the exchange's long gilt futures dropped by 27 per cent to 4.1m lots from 5.5m.

The Swiss Options and Financial Futures Exchange, Europe's first electronic exchange, traded just over 6m contracts as the innovative exchange completed its first full year of trading. In 1988 the exchange traded 1.5m contracts after its launch in mid-May.

Although Chicago's futures exchanges reported mixed fortunes last year, the Chicago Board Options Exchange saw a 13 per cent rise in volume to 126.8m lots, from 111.8m contracts traded in 1988.

The exchange's bellwether Standard & Poor's 100 index option, which has never fully recovered from the effects of the 1987 stock-market crash, saw a flat year with trading volume at 55.4m lots. This was barely changed from 1988's 57.4m contracts.

However, equity options volume rose by 25 per cent to 61.5m lots, from 49.4m contracts.

New French 10-year bond makes strong start

By George Graham in Paris

THE French Government sold FF6.5bn of bonds at its regular monthly auction yesterday, providing a good launch to its new 10-year bond in spite of difficult market conditions.

The new bond, the OAT 8.5 per cent 2000, is expected to be the main French bond issued this year. The auction gives it a starting float of FF5.1bn at a cut-off price of 98.25, with a weighted average yield of 9.56 per cent.

The Government also sold FF1.5bn of its 15-year fixed-rate bond, OAT 8.5 per cent 2004, at a cut-off price of 90.65, giving an average yield of 9.55 per cent.

There was no auction of floating-rate bonds yesterday, as the Government has modified its issue policy for the year.

Demand for floating-rate bonds has declined sharply in the last few weeks, largely because of a change in regulations governing the investments of French mutual funds, which are no longer required to hold 30 per cent of their assets in bonds.

This year the Government plans to issue in this segment of the market only if conditions are suitable, and yesterday they were not.

The OAT TME 2001 is now trading at a discount to the average of government fixed-rate bond issues on which it is indexed, and the outlook for interest rates is uncertain in the wake of this week's rise in West German rates.

In exchange, however, the French Government has undertaken to auction a bond denominated in Ecu at least once a quarter, through separate tenders from the regular monthly auctions.

These auctions will include either the existing eight-year tap stock, OAT Ecu 8.5 per cent 1997, or a new 10-year bond, OAT Ecu 9 per cent 2000.

France expects to cover 10 to 15 per cent of its total government borrowing requirements this year, estimated at between FF900bn and FF1100bn, in Ecu issues.

Investors cold-shoulder fixed-interest issues

By Stephen Fidler and Deborah Hargreaves

TRADING in the international bond markets continued in lively fashion yesterday but issuers of fixed-interest bonds in most currencies met a lack of committed investor interest. Investors continue to show early-year caution in all currencies.

INTERNATIONAL BONDS

rendices. Although the US dollar sector appears likely to be receptive to issuers, a lack of arbitrage opportunities means it is unattractive to many borrowers.

By contrast, sectors where attractive swap opportunities have been available for borrowing - in particular, sterling and Ecu - have generally attracted little investor interest.

Three early issues in sterling in the four- to five-year area put on a poor performance overall. A number of issuers waiting in the wings - including, it is said, IBM - have decided to put off sterling issues.

The long-term sterling market

NEW INTERNATIONAL BOND ISSUES									
Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner			
US DOLLARS									
Banque Nat. de Paris(a)(b)	200	8 1/4	101 1/4	1995	1 1/2	BNP Capital Markets			
CANADIAN DOLLARS									
Toronto-Dominion Bank(c)	85	10 1/4	100.80	1994	1 1/2	Deutsche Bank Cap.Mkts			
STERLING									
Boots Finance(b)(d)	155	6	100	2005	2 1/2	S.G. Warburg Secs.			
ECU									
Johnson & Johnson(a)(b)	100	10	101 1/2	1993	1 1/2	Merrill Lynch			
SBC Finance (Cayman Is.)(a)(b)	100	10	101 1/2	1993	1 1/2	Swiss Bank Corp.			
Crugan Finance(a)(b)	80	10 1/4	101 1/2	1993	1 1/2	Credit Lyonnais			

(a) Convertible. (b) Final terms. (c) Non-callable. (d) Conversion price 35p. Put option in year five to yield 11.80%. Also flexible put option may be added before end of year five. (e) Issue price plus accrued interest. Fungible with CS125m issue launched in Sept. 1989.

ket still awaits from Barings an expected £150m issue for the newly-privatised Severn-Trent Water company.

Syndicate managers expect a modest flow of issues in coming weeks and months, Warburg is said to have a mandate for a deal for Anglian Water, while Credit Suisse First Boston is expected to lead manage an issue for Thames Water. At least one other mandate is said to have been awarded, to Kleinwort Benson.

In US dollars, the World Bank is expected formally to

announce today plans for a second global bond issue, denominated in dollars. This is expected in two weeks or so, market conditions permitting.

The first deal, a 10-year issue of \$1.5bn launched in September, carried a launch spread of 37.5 basis points over the equivalent US Treasury issue. This subsequently declined to 21 basis points before widening again to 35. Market opinion differed on whether the bank would be well advised to tap the 10-year maturity again, or, as is possible, go for five years.

An issue of \$1.5bn is again expected.

BNP Capital Markets brought a \$200m, five-year issue for its parent at a spread of 60 basis points over Treasuries. The pricing was regarded as aggressive but not outrageous.

The lead manager was forced to buy some bonds back to keep their price from falling outside fees.

Investors seem to be waiting on the sidelines, at least until after today's US unemployment statistics.

Investors were in no rush yesterday to buy up the recent flurry of Ecu issues. The attractiveness of a 10 to 10 1/2 per cent coupon on the four Ecu deals launched over the past two days has been eclipsed by higher yields on European bond markets and this is where much retail cash has remained.

Nevertheless, the four deals were selling steadily into the Swiss market.

The buoyant UK stock market prompted the first large UK convertible for some time in the international market. An issue for Boots, through S.G. Warburg, was increased from £140m to £155m, the maximum allowed. The 15-year bonds, with a 6 per cent coupon and a conversion premium of 16.3 per cent, were trading above issue price.

They carry a novel flexible investor put an initial option will allow the investor to return the bonds to Boots at the end of five years at an 11.69 per cent yield. But before the end of the fifth year the company may decide to put in place a further unspecified investor put option.

US regulator proposes curb on dual trading

By Deborah Hargreaves

THE REGULATOR of the US futures industry has proposed a rule restricting the controversial practice of dual trading, following fierce debate on reform in the aftermath of a massive government inquiry into futures trading.

The Commodity Futures Trading Commission (CFTC) is effectively seeking a ban on dual trading - whereby a broker can trade for himself and for customers - in an attempt to curb inevitable conflicts of interest.

The announcement repre-

sents a compromise for the exchanges, which had been fearing a blanket ban.

Although some exchanges have backed away from full support for dual trading, they have repeated its value in establishing new products.

The CFTC proposes to implement the rule for a year while it compiles additional data on its impact.

It is also proposing a rule that would require exchanges to register broker associations. These controversial groups, similar to small clubs of brokers, promote each other's interests in the futures industry's hectic trading pits.

Their function was questioned in the wake of the FBI probe.

Jump in unemployment claims cheers US Treasuries

By Karen Zagor in New York and Deborah Hargreaves in London

US TREASURY bonds posted modest gains yesterday morning in the first positive session of the new year.

At mid-session the Treasury's benchmark 30-year bond was up 1/4 point at 10 1/2, yielding 8.02 per cent. The five-year

GOVERNMENT BONDS

issue was up 1/4 point, yielding 7.89 per cent.

The Federal Reserve arranged four-day system repurchase agreements, which Fed funds were trading at 8 1/2 per cent. The Fed's target for the funds is thought to be 8 1/2 per cent.

The mild optimism in the bond market was stimulated by a surprisingly strong jump in initial claims for state unemployment. These jumped 77,000 to 426,000 after a seasonally adjusted basis in the week ended December 23. The market was expecting

the figures to rise by no more than 10,000.

The debt market's gains came in spite of a drop in the dollar, which was changing hands at Y143.30 and DML6820 at midday in New York. In late Wednesday trading the US currency was quoted at Y145.47 and DML7210.

The narrow gains in bonds were partly attributed to traders taking positions ahead of today's release of employment figures for December. Non-farm payrolls are expected to rise by about 200,000 after a gain in November of 210,000.

THE Bundesbank offered relief to both the UK gilts market and the German bund market when it announced after its regular policy-making council meeting yesterday morning that there would be no rise in interest rates.

Investors in both markets had feared a rise for some days as bonds plummeted to their lowest levels for five years and UK gilts drifted downwards.

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
UK GILTS							
13.500	9/82	103-22	+0.32	11.85	11.75	12.02	
9.750	1/98	95-11	+7.32	10.63	10.62	10.95	
9.750	10/98	93-20	+5.32	9.74	9.71	9.95	
US TREASURY							
7.875	11/98	98-13	-5.32	7.86	7.81	7.81	
5.125	8/19	101-51	-8.02	8.02	7.87	7.88	
JAPAN							
No 111	4.800	9/99	92.830	-0.171	5.81	5.71	5.57
No 2	5.700	3/07	98.241	-0.502	5.79	5.66	5.51
GERMANY							
7.000	9/99	96.640	+0.650	7.49	7.33	7.28	
FRANCE							
8.000	10/94	91.8812	+0.208	10.21	10.03	9.52	
OAT	8.125	5/99	91.5000	+0.200	9.52	9.33	8.89
CANADA							
9.250	12/99	97.3500	+0.075	9.67	9.54	9.71	
NETHERLANDS							
7.250	7/99	94.8800	+0.450	8.08	7.87	7.78	
AUSTRALIA							
12.000	7/99	94.8533	+0.052	12.95	12.97	13.08	

London closing, "denotes New York morning session. Prices: US, UK in 32nds, others in decimal.

Technical Data/ATLAS Price Sources

Although both markets received a fillip yesterday, investors were by no means relieved of their long-term pessimism.

As some volume returned to the market after the holiday period, UK gilts rose by about 1/4 point, with the benchmark

11 1/2 per cent long gilt rising to 110 1/2 from a close on Wednesday of 110 1/4.

German bunds were also up slightly as the futures price recovered after frenzied trading.

The 7 per cent 1999 bund was up by 65 pfennigs to 96.64 as

the futures contract traded more than 56,000 lots.

AS THE Japanese market completed its first full day of trading after the seasonal break, prices lurched around a still thin market.

Most of the trading was driven by currency movements in a fairly active day for the yen. Although the bond market recovered at midday, it drifted downwards again in late trading.

Japan's benchmark 119 bond was yielding 5.81 per cent at the market's close, after trading in a range of 5.80 to 5.84 per cent.

The market continues to be uncertain and dogged by long-term hesitation ahead of an expected election in the next few months.

The bond market has also been affected by rumours linking Mr Yasuhiro Nakasone, the former Japanese premier, with share dealing scandals, even though these have been denied.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

	Rises	Falls	Same
British Funds	80	0	20
Corporations, Dominion and Foreign Bonds	9	3	28
Financial and Foreign	616	278	706
Industrial	245	126	321
Oil	24	3	38
Plantations	1	0	9
Others	62	61	7
Totals	1,061	593	1,291

LONDON RECENT ISSUES

EQUITIES										
Issue Price	Amount Paid	Latest Price	1989/90		Stock	Closing Price	4yr	Net Div	Times Gross Yield	P/E Ratio
			Low	High						
\$100	F.P.		101	98	Almost New Thai Inv.	100	-	-	3.5	-
975	F.P.		101	98	Do. W. Invest. Corp.	100	-1	-	3.5	-
240	F.P.		81	81	441-London Sp.	80	-	82.25	2.5	13.1
975	F.P.		101	98	"Analysis Hedge: 20p	100	-2	-	-	-
240	F.P.		101	98	Asiatic Inv. Corp.	100	-	81.5	3.3	6.6
\$100	F.P.		101	98	Asiatic Inv. Corp.	100	-	81.5	3.3	6.6
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BOND EMPIRE ON THE BRINK

Why the banks came knocking on the brewery door

Ray Bashford sees Alan Bond's growth strategy unwind while, below, Bruce Jacques finds business confidence in Australia at a low ebb

Among the pile of assets worth more than \$450m (US\$3.13bn) put up for sale by Mr Alan Bond, the Australian businessman fighting for his corporate survival, is an office block development that will dominate the heart of Sydney's skyline.

For a man who was once said to have an edifice complex, the 70-plus storey building was conceived as a symbol of his authority in Australia at a time when he strode the international business stage amassing investments in brewing, property and media.

However, the forced sale of the development into a depressed Sydney property market for an estimated \$430m will play a relatively insignificant part in Mr Bond's rescue effort to strip down his empire. His group has been teetering on the edge of collapse for several months until a decision last week by National Australia Bank, one of the country's biggest banks, to seek the appointment of a receiver to a key subsidiary strengthened significantly its likelihood.

In an effort to achieve some form of financial stability through the reduction of his borrowings, Mr Bond has disposed of assets worth an estimated \$45.5bn during the past year and, as he fights in a Melbourne court against the appointment of the receiver, virtually every asset retained within the group is up for sale.

The question being asked with hindsight is how banks such as Hongkong and Shanghai (owed some \$860m), Midland, First National Boston, Indosuez, Drexel Burnham Lambert, Merrill Lynch and a syndicate led by Salomon Brothers could have left themselves exposed to a company headed by a man with limited international business experience and with a chequered history in Australia.

Mr Bond's borrowings peaked at an estimated \$413bn in early 1988 following the purchase of Mr Robert Holmes à Court's Bell Corporation as well as the G. Heileman brewing business in the US for US\$1.5bn. St. Joe Gold also in the US for US\$500m, a television network in Australia for A\$1.05bn, a \$350m stake in Lorrho, the UK-based conglomerate, and a 15 per cent holding in Allied Lyons, the UK brew-

ing-based group. Piling purchase on top of purchase, there appeared no bounds to Mr Bond's ambition to achieve international recognition as an important figure in international finance. As the acquisitions progressed, his reputation as a deal maker became legendary.

As one of his former senior executives said recently: "Alan's biggest problem was he did not know when to say no."

The key to his strategy was to seize a leading role in international brewing which, through the strong cash generating nature of the business, would provide the capacity to fund borrowings for diversification into gold mining, property and media.

Using his experience in the Australian brewing industry, where he owns the Castlemaine XXXX, Tooheys and Swan businesses, Mr Bond moved offshore to acquire Heileman. However, analysts believe this was the worst deal he ever did, and blame it for much of his current crisis.

Mr Bond appears to have overpaid for the company in his enthusiasm. The deal was struck just before the 1987

stock market crash. But the US beer market was also shrinking amid increased concern about health and stronger appreciation of wines. The regional nature of the business, centred on three cities, also made it difficult to compete with the larger national



Alan Bond stumbles, but finds a helping hand aboard his yacht last week. Will his companies be so lucky?

brands. At the same time conditions in the Australian beer market tightened with the arrival of several small brewers which precipitated a battle for market share among the two majors.

The difficulties at home and in the US combined to weaken the Bond group's cash generating power while interest charges grew sharply. The group's interest bill is reputed to have peaked at US\$1m a week.

The signal that the entire strategy was being put into reverse came last year as he attempted unsuccessfully to sell the Australian brewing business, held under the Bond Brewing Holdings for A\$3.5bn.

Several other attempts have since been made to sell the offshoot, culminating in a revised deal, estimated to have valued it at A\$2.5bn and announced

There is the question of the A\$1.2bn "deposit" by Bell Resources, another Bond offshoot, to the parent company which, more than any other deal, probably sowed the seeds for the current threat to Bond's corporate survival.

The deposit was the basis of a petition late last year by Mr John Spelvin, chief of the Adelaide Steamship Investment group, to place Bell in receivership. The petition was backed by a Queen's Counsel opinion alleging an obvious conflict between these (Bond) directors' duties to Bell and their duties as directors or senior executives of Bond.

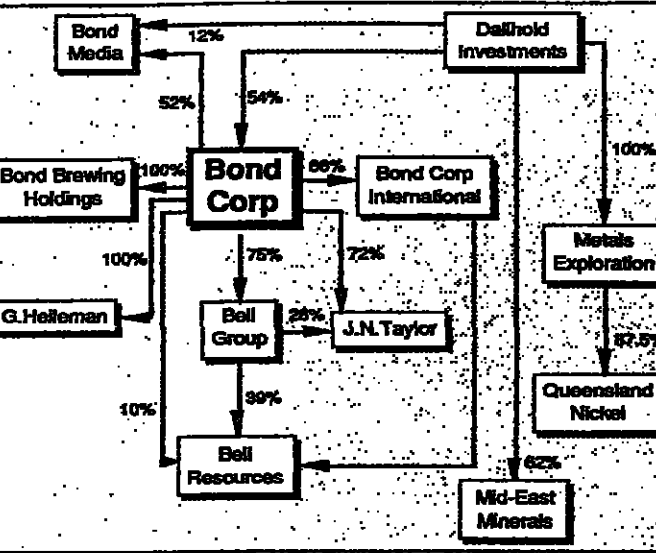
But with litigation flying and the NCSC taking a role, businessmen and analysts have been unwilling to go on record with criticism of the corporate standards of Bond and others.

Mr Geoff Hill, the new independent chairman of Bell Resources, has certainly implied a strong distaste for Bond management practices by instituting an investigation into group transactions going back three years to before Bond bought Bell from Mr Robert Holmes à Court, a rival Australian entrepreneur.

Generally, though, the critic's role has been left to journalists, and one of the most strident has been Mr Terry McCrann, of the Melbourne Herald.

Mr McCrann has called for a special investigation into the Bond saga, describing it as a textbook case of unacceptable corporate behaviour.

"Removal of Alan Bond from public and corporate life in Australia is entirely appropriate and indeed desirable," he said.



Alan Bond stumbles, but finds a helping hand aboard his yacht last week. Will his companies be so lucky?

hours before banks sought to appoint a receiver to the subsidiary.

The international syndicate of banks, led by National Australia, is owed A\$880m and its decision to pounce was founded in frustration with Mr Bond's failure to tie up a satisfactory deal while the whole structure of the group looked increasingly at risk.

The severity of Mr Bond's cash problems became public last year when it emerged that, in order to get his hands on the cash within Bell Resources, he put together a deal whereby Bell would pay Bond Corporation A\$1.2bn as a deposit for the purchase of the brewing assets.

The payment of the deposit to Bond Corp went through and is now the centre of an intense legal effort by minority shareholders in Bell, including the Western Australian government, to have it returned while the National Securities and Exchange Commission is also investigating the deal.

Mr Bond's public image was also damaged by a ruling by the Australian Broadcasting Tribunal, the Government's media watchdog, that Mr Bond was not a fit and proper person

to control a television network, although this ruling was later overturned.

The purchase of the Channel Nine Network from Mr Kerry Packer has proved another massive drain on the group's resources, reflected in a collapse in the shares of his Bond Media empire.

The network is up for sale at a time of turmoil in the Australian television industry where stations have been traded among several entrepreneurs with intense regularity during the past four years.

Weakened economic conditions have cut the television advertising since Mr Bond paid the A\$1.05bn purchase price and it is generally agreed that he would be hard pressed to receive even A\$700m for the network, particularly as a forced seller.

The sale of the 26 per cent stake in Lorrho last September is the most significant disposal he has completed, representing a forced withdrawal at a heavy loss after being poised to launch a fifth-plus takeover attempt early last year. The blasts fired at the Bond group, alleging it was "technically insolvent," were also damaging as he struggled to balance his international borrowings.

Apart from the brewing and television interests, other assets for sale or under negotiation are as diverse as a 38 per cent interest in British Satellite Broadcasting in which he has invested \$154m, coalfields in Queensland expected to return A\$217m, a 53 per cent interest in Chile's national telephone company, a Western Australian newspaper chain, a UK insurance group and an Australian radio network.

Dallhold Investments, the Bond family's private company which is a 54 per cent shareholder in Bond Corporation, is estimated to have investments worth A\$300m which will almost certainly come under attack from creditors if there is a collapse.

Van Gogh's Irises, bought for A\$69.5m by Dallhold, is unlikely to make the trip from Switzerland to Australia. If it does, Mr Bond will have fewer walls on which to hang it. On Wednesday he put up for sale his A\$8m Sydney harbour-side mansion.

Confidence ebbs with exposure of doubtful corporate morality

The threatened collapse of Mr Alan Bond's corporate empire caps more than a year of business debacles which have rendered all but the biggest and the best Australian stocks virtually untouchable in investors' eyes.

Collapses involving some of the country's leading names - like Hooker Corporation, the property and retail group, Qintex, the media and tourism operator, Budget, the country's biggest car rental group, and now possibly Bond - represent a delayed reaction to the 1987 stock market crash.

The collapses have shaken domestic and international confidence in Australian business at a time when the nation's economic performance has brought a downgrading of its standing by leading credit agencies.

On stock markets, the corporate collapses have produced a

two-tier effect.

Only the high capitalisation companies can issue equity in the present climate, while debt funding has all but dried up with punitive corporate borrowing rates above 20 per cent. Excessive borrowings were the catalyst in every single large corporate collapse, raising pertinent questions about the competence of the country's business managers.

But worse still are the questions raised about corporate morality. The collapses have exposed extremely creative accounting practices which hid the serious state of finances from shareholders, but there have also been much more specific revelations.

The Qintex collapse focused the spotlight glaringly on the widespread practice of service agreements between public corporations and private companies associated with their

directors. Such payments totalling more than A\$40m (US\$31.35m) to private companies associated with Mr Christopher Skase, the Qintex chief executive, have attracted the interest of the National Companies and Securities Commission (NCSC), the country's stock market watchdog.

The NCSC is also forcing Dallhold Investments, the Bond family company, to pay back a A\$30m fee received from last year's A\$130m deal to sell Perth's Emu Brewery site to FAI Insurance.

And National Australia Bank has alleged in the current Victorian Supreme Court receivership action that Bond Brewing had made unauthorised payments totalling A\$25m to Bond Corporation Holdings, its parent, last year. Bond has denied that these payments contravened the company's loan covenants.

The new shares will not rank for the group's recently launched rights issue but will rank for the one-for-10 bonus issue of warrants announced at the same time.

Stephenson House, Gravesend, Kent for £1.215m.

SURREY GROUP received acceptance in respect of 25.71m shares (79.4 per cent) for its recent rights issue. The balance has been sold in the market.

THAMES TELEVISION: the EGM approved the proposed acquisition of Reeves Communications via a recommended tender offer made by Thames (USA) Inc.

TUSKAR RESOURCES, USM-quoted independent oil company, said an exploration well in Turkey had tested at a flow rate of 330 barrels a day of light oil. Further testing was needed, but recoverable reserves were between 10m and 20m barrels. Tuskar holds a 26.75 per cent interest in the licence area where the well is located, with an option to increase this to 37.5 per cent.

WILKES (JAMES) has received acceptance in respect of 2.23m shares (77.32 per cent) for its recent rights issue. Underwriters will take up the balance.

UK COMPANY NEWS

Fisher buys Dutch mushroom processor

By David Owen

ALBERT FISHER, the fresh produce distributor, is further expanding in Europe with the purchase of JMM Theuvenen Beheer (Holco), a Dutch processor and distributor of mushroom products.

The consideration, part of which is on a deferred profit-related basis, could be up to £140m (£13m).

Last month Fisher launched a £180m rights issue and placing to fund growth. It has expanded aggressively in continental Europe, a region which now accounts for 35 to 40 per cent of profits. Businesses

acquired include de Leeuw's, one of Europe's largest fruit processing companies, and Limax, a distributor of fresh mushrooms.

Fisher shares reacted positively to the latest announcement, climbing 4p to close at 127p. According to Mr Ian Quinlan, finance director, the impact on gearing - currently about 30 per cent (prior to the rights issue) - will be insignificant.

Holco, which processes asparagus products in addition to its mushroom activities, has

a plant at Roermond in the Netherlands as well as sales and marketing companies in West Germany, Switzerland, Belgium and France. The majority of sales are exported to West Germany.

The group made adjusted pre-tax profits of £1.54m in 1988 on turnover of £3.7m. Net tangible assets were put at £1.6m.

Mr Joep Theuvenen, Holco's owner, has entered into a performance-related four-year service agreement.

COMPANY NEWS IN BRIEF

ASD, industrial distributor and steel stockholder, has bought the business and assets of Bat-chelors Steel Services, of Haverrill in Suffolk. Assets were expected to be £250,000 at end-1988.

ASSOCIATED ENERGY Services: The rights issue of 20.77m new ordinary was subscribed to the extent of 11.17m (53.78 per cent). The balance has been allotted to underwriters and sub-underwriters.

BRITISH GAS will pay to the Government in March the £400m fourth instalment of a £2.5bn debt connected with the privatisation.

CARGO CONTROL: under the open offer, applications received for 339,262 ordinary shares (24.15 per cent). Balance will be taken up by places.

GOODHEAD GROUP has purchased the title "Jacksonville Shopping Guide" and the operating assets relating to the publication in Florida, for \$773,000 (£480,000).

LONDON INTERNATIONAL Group has purchased Bedford

Colour Processing Laboratory together with the businesses of Barry Simmonds Photography, based near Tunbridge Wells. Robin Cook Film Laboratories of Worthing, and Business Photographic Services of Cardiff. Total consideration was some £1.6m cash, with £750,000 paid at completion and the remainder due over the next four years.

NSM has completed the sale of its last remaining property interest in California: Scripps Corporate Plaza, San Diego. The property was sold in December to Winger Development Corporation for \$18.25m (£1.15m).

PEEL HOLDINGS: the purchase agreement for the proposed acquisition of Instantpast has lapsed due to residential development permission on land owned by Instantpast having been refused.

PORTMEIRION Potteries is to acquire Naugatuck Triangle for about \$2m, satisfied by \$440,000 cash, \$362,000 in cash

or shares, and \$1.41m two-year loan notes bearing interest at 1 per cent above US prime rate.

RENTOKIT is expanding its office machinery maintenance division through the acquisition of Style Business Technology for £2.5m. In the year ended March 31 1989 SBT produced turnover of £3.78m and trading profit of £367,000.

SEAFIELD, through its subsidiary, Seafield International, has acquired H Tukker en Zonen Holdings and Gebr Heck v/h a Hartog, from H Tukker SNR for a total £1.11m (£3.53m) in cash, with £1.1m held in escrow until July 1990. The Tukker companies, based near Amsterdam, are involved in European transport and warehousing.

SPICE, the USM-quoted distributor of motor parts and accessories, has sold its Watford-based supercentre to Maccoss for £1.3m.

STEEL BURELL JONES Group announced contracts had been exchanged for the sale of its freehold interest in

Life Sciences continues US expansion

By David Owen

LIFE SCIENCES International, the maker of medical diagnostics equipment, is continuing its US expansion with the \$5.85m (£3.5m) purchase of Detroit-based Lipshaw Corporation, which specialises in the manufacture and distribution of body tissue handling and analysis products.

The deal is the fifth US acquisition by Life Sciences since October 1987. The company's US interests contribute over 80 per cent of profits.

According to Mr Christopher Eland, chairman, the bank loan-financed purchase will raise the group's gearing to some 80 per cent.

The shares responded to the announcement, rising 2p to close at 97p.

Under the acquisition terms Lipshaw's two principal shareholders - including Mr John Oldmsted, general manager - have subscribed for 332,078 new ordinary Life Sciences shares at 95p per unit.

Both have agreed to stay with the business, and have entered into non-compete and long-term consultancy agreements for which they will be paid \$1.1m over three years.

Life Sciences intends to merge Lipshaw with its existing Shandon division, which makes a number of complementary products. This will involve the relocation of Lipshaw's manufacturing operation to the Shandon premises in Pittsburgh.

In the nine months to September 30 1989 Lipshaw made unaudited pre-tax profits of \$725,000 on sales of \$7.2m.

Harding sells floor joist business for an initial £3.43m

By Clay Harris

HARDING GROUP is to sell Earthen's operating profits in 1989.

Mr Dennis Harding, chairman, said the disposal would eliminate his USM-traded company's borrowings. It intended to focus on organic growth, he said, "but if the right kind of acquisition comes up, we might be interested."

Earthen accounted for 45 per cent of Harding's operating profits of £1.46m in 1988, but the proportion fell last year because of the weak housing-building market. Mr Harding said there was every indication that the first half of 1990 would be very poor for housing starts.

The buyer is Kingsway Group, formerly Calcon, an unquoted manufacturer of concrete blocks and other building products. Its majority shareholder is Henrikson and Henrikson Industri of Denmark; a minority stake is owned by St.

Harding took a cash dividend of £1.25m from Earthen at the end of December. It will receive up to £1.3m more from Kingsway depending on

Anglia TV lifts radio share stakes

Anglia Television is stepping up its holdings in Mid-Anglia Radio and also announced it had bought 9.6 per cent of Essex Radio.

It is paying 800p each for 64,650 shares (8.6 per cent) in Mid-Anglia, which holds the two franchises for Peterborough and Cambridge and Newmarket. The holding equates to 19.6 per cent of the capital.

However, as 17,150 shares of the latest purchase were owned by Mr PG Sherman, a non executive director of Anglia, his wife and a company in which he has a substantial interest, Anglia shareholders will have to give their approval.

The purchase in Essex Radio was made on December 21 and comprised 94,367 shares priced at £13 each.

FT-Actuaries All-Share Index

THE FOLLOWING changes to the Financial Times Actuaries All-Share Index took effect on January 2 1990:

Reclassifications: Of the 53 constituent stocks in the Mechanical Engineering sub-section (Group 06), 44 will form the new Engineering-General sub-section (Group 07). Eight of the remaining nine constituents, listed in the table below, will form the new Engineering-Aerospace sub-section (Group 08).

The Transport Group will be renumbered from 45 to 44 and the Telephone Networks Group from 47 to 46.

A new Water Group (47) has been set up.

The Mining Finance Group (81) will be discontinued.

Individual company reclassifications: Anglian Water to 47 (from 48); Anglo United to 42 (08); British Aerospace to 06 (06); Expamet International to 10 (02); FR Group to 06 (06); Harbours & Crossfield to 43 (81); Hunting to 06 (06); ML Holdings to 06 (06); North West Water Group to 47 (48); Polly Peck International to 28 (91); Portals Holdings to 31 (06); Rolls-Royce to 06 (06); RTZ Corporation to 10 (81); Severn Trent to 47 (46); Thames Water to 06 (06); Thames Water to 47 (48); Westland Group to 06 (06).

Insertions: Northumbrian Water Group, Southern Water, South West Water, Welsh Water, Wessex Water, Yorkshire Water.

All six go into the new Water Group (47).

Deletions: Aitken Hume International (70), Barmore Corporation (32), Borthwick (25), Dominion International Group (70), Eagle Trust (10), Cartmore Information & Financial Trust (70), A. Goldberg & Sons (34), Joseph Holt (22), JS Pathology (27), PWS Holdings (27), Rea Brothers Group (88), Robertson Group (41), Romer (43) and Vivat Holdings (35).

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COMMODITIES AND AGRICULTURE

Diamond earnings down in spite of price rise

By Kenneth Gooding, Mining Correspondent

SALES FIGURES released yesterday by De Beers, the South African mining group which controls about 80 per cent of world trade in rough (uncut) diamonds, showed growth in demand for diamonds came to a halt last year.

De Beers said sales by its London-based Central Selling Organisation fell 2 per cent from the record \$4.17bn in 1988 to \$4.08bn in 1989.

That was in line with analysts' expectations and with De Beers early warning that it would be unrealistic to expect the "unusual and exceptional momentum of sales growth of 1988 to be maintained." In dollar terms its 1989 diamond sales were up 35 per cent on the 1987 figure, itself up 20 per cent on the previous year.

The CSO said yesterday that, in contrast with its own sales, world retail diamond jewellery sales grew by about 5 per cent

last year in US dollar terms. "This must be considered more than satisfactory on top of the extremely high levels of growth in 1987 or 14 per cent and 1988 of 16 per cent," it said. However, there was some slowing in demand for certain of the larger stones and CSO sales to the market reflected this. "CSO sales are determined ultimately by consumer demand," it was pointed out.

The CSO's performance looks even weaker in view of an exceptionally large 15.5 per cent price increase implemented last March. The organisation said its sales had failed to match the retail market because the industry had reacted to the slower rate of growth by ceasing to augment stocks and even by selling from stock. This was not unusual, the CSO insisted, as it presented 1989 as a year of consolidation when diamond

markets returned to more normal and stable conditions. Sales were affected by high interest rates, an unexpected appreciation of the US dollar and a slowing down of global economic growth, "all of which will again determine the level of sales for 1990."

The adverse elements hit the CSO hard in the second half of 1989 and sales fell by more than 10 per cent from \$1.97bn to \$1.76bn. The first six months saw a 5 per cent increase from \$2.2bn to \$2.3bn. In South African rand terms, 1989 sales improved by 13 per cent, from R3.5bn to R3.9bn. Analysts do not expect to see serious weakness developing in the diamond market in 1990. But "progress in CSO sales will not be easy with economic growth likely to be sluggish," said Mr Michael Coulson and Mr Charles Kinnaird, mining analysts at Kitcat & Aitken.

RTZ to raise Bingham output

By Kenneth Gooding

RTZ CORPORATION, the world's biggest mining company, is to expand annual copper output at its Bingham Canyon mine in Utah by 15 per cent at a cost of \$27m.

Bingham, already one of the world's biggest and lowest-cost copper mines following substantial rationalisation in the mid-1980s and a \$400m modernisation programme, will boost output from 235,000 short tons of copper a year to 270,000 tons by the end of 1992.

The mine, 25 miles from Salt Lake City, is owned and operated by Kennecott Corporation

and was one of the most important assets acquired by RTZ as part of its 1989 acquisition of British Petroleum's mineral interests for \$3.6bn.

Bingham was shut for nearly two years from March, 1985, mainly because of the exceptionally low market price for copper at that time. However, the rationalisation, which reduced the workforce by half to 2,000, and the modernisation scheme, completed in 1988, cut copper production costs to below 40 cents a lb.

This is partly because of valuable by-production of, cur-

rently, 350,000 troy ounces of gold, 2.6m ounces of silver, 4,350 short tons of molybdenum and 670,000 short tons of sulphuric acid. These levels should also be boosted by about 15 per cent.

Mr Frank Joklik, president of Kennecott, said yesterday that the increase in processing capacity, from 107,000 short tons of ore to 129,000 tons a day, would not shorten the anticipated 25-year working life of Bingham because material previously planned to be dumped as waste would in future be processed as ore.

Brazil resumes orange juice exports

By John Barham in Sao Paulo

BRAZIL HAS begun authorising orange juice exports again after the Government and juice producers reached agreement over a new pricing mechanism, thus easing the long-standing dispute over the Christmas frosts which damaged Florida orange groves.

Cacex, the Government's foreign trade department, has established a new export price of \$1,470 a tonne of frozen orange juice concentrate. Under the new rules, that price will be increased daily by \$10 until it meets parity with the New York Cotton Exchange, where orange juice contracts are traded.

The cumbersome process is intended to prevent exporters from channelling part of their export earnings to offshore accounts thus depriving the Central Bank of desperately-

needed hard currency.

This is Cacex's second recent intervention in Brazil's commodity trade. Late last year it refused to approve exports of some 100,000 tonnes of sugar because it is illegal to issue

export licenses for products being sold below world prices. The exports are embargoed pending a full court hearing, which cannot take place until February.

Under the previous arrangement, Cacex had to export prices to a 20-day moving average of Cotton Exchange prices. However, the sudden burst in prices over Christmas left the average was lagging seriously behind the daily level. Before the suspension, Cacex's price was one-fifth below the market price. Now it is about 14 per cent lower.

Exporters are thus under less of an temptation to siphon part of their windfall profits to secret bank accounts.

Brazil is the world's leading orange juice producer. Exports in 1989 are estimated at 700,000 tonnes, worth \$1.12bn.

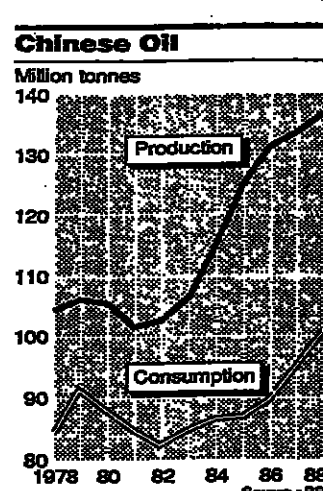
Chinese oil industry begins to feel its age

A special correspondent in Peking reports on the growing problem of flagging output

IN THE face of declining oil reserves and rising energy consumption, China is under increasing pressure to make significant new oil discoveries in the north-western region of the country if it is to avoid becoming a net importer of petroleum in the late 1990s.

"The Chinese are fighting not to increase but just to maintain their production," one Peking-based western oil expert said. "They are producing more oil than they are finding. They are not finding the reserves to replace what they have extracted."

One of the world's top six oil-producing countries, China faces the prospect of a gradually decreasing output over the coming decade. Production in 1988 was 137m tonnes and was estimated to have risen only slightly to 137.5m tonnes in 1989, according to the official Chinese-language People's Daily, 4m tonnes less than the state quota set for the industry.



Children play in front of an oil pump erected between housing blocks in Daqing, China's biggest oil field

domestic economy to export to earn foreign exchange for its exploration and development programme.

Most of China's oil exports currently go to Japan, while some is also shipped to North Korea, the US and South Korea.

The 30 to 40 per cent increase required to reach the country's goal of producing 200m tonnes by the year 2000 will be hard to achieve, oil industry experts say, although the Tarim Basin, a desert which is larger than Texas in north-western Xinjiang province, may have sufficient reserves.

The Chinese have recently announced the discovery of oil at a test well in the central part of the basin, but western experts are cautious about the find, saying it is too early in the exploration process to evaluate accurately the extent of the reserves.

"There is not enough data about what is recoverable," one western diplomat said.

Some oil experts have also questioned the quality of the oil, saying it is not clear from the data the Chinese provided whether oil or some form of gas had been discovered.

Despite the uncertainty, the Tarim Basin, the Junggar Basin, to the north of the Tarim, and the Qaidam Basin, in Qinghai province, together could have reserves compara-

ble to those found in the north sea or possibly to larger fields in the middle east, western oil analysts said.

"The Tarim basin could potentially be the largest oil deposit in China," one western diplomat said. "It could be as big as or bigger than Daqing."

But the Chinese have severely limited foreign participation in the exploration and development of the country's north-west to four or five oil field service companies. And they have restricted them to solving the most difficult, intractable problems. None of the major oil companies is involved in the north-west.

Several reasons have been suggested for keeping the foreign role to a minimum: a desire to retain the maximum amount of profit for China should large oil deposits be discovered; traditional xenophobia surrounding the north-west, which is near the Soviet border, a strategically sensitive area; and China's policy of self-reliance.

The development of the Daqing oil fields has served as an important model for China's independence. When the Soviets abruptly pulled out of the country in the 1960s, the Chinese were suddenly left to operate Daqing without assistance and their subsequent success was a triumph.

An additional, extremely important reason for limiting

foreign participation in the north-west concerns China's internal politics. The China National Petroleum Corporation, which manages onshore oil exploration, has a reputation for being conservative and highly bureaucratic. Its president, Wang Tao, and Li Peng, China's current premier, are reported to have been in the same class of orphans adopted by former premier Chou En-lai, who is reported to dislike foreigners and to be partly responsible for the current difficult relationship with foreign oil companies.

Despite the present negative climate, western experts believe several issues could prompt the Chinese leadership to reconsider its anti-foreign position.

One of the primary problems in the north-west is the huge cost involved in exploration, development, and transportation. The oil discovered so far in the Tarim is very deep and is in a complex geological area where underground temperatures and pressures at great depths could pose difficulties.

The environment is harsh, with wide temperature extremes, and the population is sparse.

"The problems in the Tarim Basin have been likened to those of the North Slope in Alaska," one oil expert said. "They have different problems."

but the remoteness and lack of infrastructure are very similar. The cost of operation is very high.

Even if massive oil reserves are discovered, the Chinese must transport the crude to the coast where it is needed, and most analysts believe a cross-country pipeline would be required. Construction of such a pipeline, which would be the longest in the world, surpassing the Soviet gas pipeline to Northern Europe, would cost billions. "It would make the great wall look simple," one western analyst commented, "and the North Slope pipeline would look small."

While the Chinese lack the capital resources and expertise to build quickly a pipeline several thousand km long, they could do it themselves over time.

"The costs are prohibitively high, and there is technology involved with which the Chinese are not familiar," one oil expert noted. "The Chinese can do it, but not as efficiently and cost effectively as a foreign oil company."

However, analysts believed a reversal in the present policy of not allowing foreign oil companies into the north-west is unlikely unless the current conservative leadership changes and the head of the China National Petroleum Corporation is replaced.

In contrast to the north-west, China has welcomed foreign companies to explore in offshore oil exploration in the South China Sea. So far, however, the discoveries have been a disappointment.

Offshore oil production currently accounts for only 2 to 3 per cent of the country's total annual output.

The East China Sea is another potentially large oil basin but is the subject of border disputes with Japan and Korea.

Thus, in the long term, the north-west is critical to China's oil exploration programme and the development of its economy. "The north-west should have been opened up years ago," one western expert said. "The longer the Chinese wait, the worse the situation becomes."

Five-cornered talks on food safety, trade and environment

By Nancy Dunne, near Orlando, Florida

FIVE TOP agricultural policy makers, representing the bulk of the non-communist world's food production, yesterday agreed to develop a crisis management plan on the safety of the world's food supply.

In the first meeting of its type, dubbed the "Quim" by its organisers, the agriculture ministers of the US, Canada, Japan and Australia, plus the European Community's Agriculture Commissioner, also

agreed to meet again this year "to augment" the efforts of trade ministers, now struggling for a resolution of contentious farm issues within the Uruguay round.

A US official said the ministers had readily agreed that food safety had become "a front burner issue" requiring discussion by the Uruguay round, focusing on the procedures in the hope of avoiding a

found-to-contain-cyanide, which resulted in massive losses to the Chilean industry. Canada's team, headed by Mr Donald Manikowski, the Agriculture Minister, led the safety talks and was asked to develop suggestions for a crisis management mechanism.

Mr Clayton Yeutter, the US Agriculture Secretary, said the EC's with the 1992 "single market" developments in the hope of avoiding a

last-minute impasse. He said the intention was not to prevent trade ministers but to have agriculture ministers along with their top aides discuss and debate in hopes of clarifying possible trade-offs.

The Uruguay round concludes in December. US officials will be busy meanwhile with the new farm programme and the EC's with the 1992 "single market" developments in Eastern Europe.

Most of the items on the agenda, however, are dimensions beyond the Uruguay round. The EC today is to lead talks on environmental issues. Japan leads on food security concerns and Australia, representing the Cairns Group, on international competitiveness. Mr Yeutter said issues facing farm ministers had grown more international in scope. "We can do a lot more co-operatively on our common interests," he said.

WORLD COMMODITIES PRICES

LONDON MARKETS

GOLD recovered in the afternoon after losing in morning trading on the bull market. It closed at \$385.75 an ounce, up \$1.25, on the back of an easier dollar and active buying. Traders said the market could go back over \$400 after a period of consolidation as bullish sentiment returned to a somewhat overvalued market. The sugar market had another active day after Wednesday's dramatic late rise - yesterday morning's LDP for raws rose \$25.40 to \$339.40 a tonne. Traders said the market was undervalued by about \$100 a tonne. It had bought up to 300,000 tonnes; that US import quotas could rise to replace crops damaged by frost; and that Cuba had arranged a deal with a London trade house to swap 500,000 tonnes of 1990-91 sugar for current supplies to ship to China. On the LME copper, prices continued to rise.

SPOT MARKETS

Crude oil (per barrel FOB) +0.10
Brent 120.00-120.10 -0.05
WTI (1st) 119.00-119.10 -0.05
Oil products (NVE prompt delivery per tonne CIF) +0.10
Premium Gasoline 228.20-228.30 +0.10
Gas Oil 226.20-226.30 -0.05
Heavy Fuel Oil 210.00-210.10 -0.05
Naphtha 119.00-119.10 -0.05
Petroleum Argus Estimates
Other
Gold (per troy oz) \$385.75 +1.25
Silver (per troy oz) \$23.25 +0.10
Platinum (per troy oz) \$740.00 +0.25
Palladium (per troy oz) \$134.15 +0.65
Aluminium (free market) \$164.50 +0.10
Copper (US Producer) 95.50-95.60 +0.10
Lead (US Producer) 33.50-33.60 +0.10
Nickel (free market) 57.50-57.60 +0.10
Tin (Kuala Lumpur market) 17.20-17.30 +0.10
Tin (New York) 38.50-38.60 +0.10
Zinc (US Prime Western) 73.50-73.60 +0.10
Cattle (live weight) 113.75p -0.40p
Sheep (dead weight) 203.35p -0.40p
Pigs (live weight) 52.40p -0.50p
London daily sugar (raw) 323.40 +25.40
London daily sugar (white) 340.10 +22.00
Tate and Lyle export price 323.45 +18.50
Barley (English seed) 111.85
Maize (US No. 3 yellow) 3.20
Wheat (US Dark Northern) 113.20
Rubber (RSS 10) 64.25p -0.75p
Rubber (RSS 15) 66.75p -0.75p
Rubber (RSS 20) 67.75p -0.75p
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LONDON SHARE SERVICE

BRITISH FUNDS

BRITISH FUNDS—Contd

LOANS

1989/90 High Low	Stock	Price	Yld	Int	Vol	Net	Ret.	1989/90 High Low	Stock	Price	Yld	Int	Vol	Net	Ret.	1989/90 High Low	Stock	Price	Yld	Int	Vol	Net	Ret.
"Sherts" (Lives up to Five Years)								Index-Linked								Public Board and Ind.							
9991	98	100	Each 12.19.1990	9918	+	11.04	14.79	1000	100	100	Each 12.19.1990	9918	+	11.04	14.79	471	43	47	43	43	43	43	43
9992	98	100	Each 12.19.1990	9918	+	11.04	14.79	1000	100	100	Each 12.19.1990	9918	+	11.04	14.79	471	43	47	43	43	43	43	43
9993	98	100	Each 12.19.1990	9918	+	11.04	14.79	1000	100	100	Each 12.19.1990	9918	+	11.04	14.79	471	43	47	43	43	43	43	43
9994	98	100	Each 12.19.1990	9918	+	11.04	14.79	1000	100	100	Each 12.19.1990	9918	+	11.04	14.79	471	43	47	43	43	43	43	43
9995	98	100	Each 12.19.1990	9918	+	11.04	14.79	1000	100	100	Each 12.19.1990	9918	+	11.04	14.79	471	43	47	43	43	43	43	43
9996	98	100	Each 12.19.1990	9918	+	11.04	14.79	1000	100	100	Each 12.19.1990	9918	+	11.04	14.79	471	43	47	43	43	43	43	43
9997	98	100	Each 12.19.1990	9918	+	11.04	14.79	1000	100	100	Each 12.19.1990	9918	+	11.04	14.79	471	43	47	43	43	43	43	43
9998	98	100	Each 12.19.1990	9918	+	11.04	14.79	1000	100	100	Each 12.19.1990	9918	+	11.04	14.79	471	43	47	43	43	43	43	43
9999	98	100	Each 12.19.1990	9918	+	11.04	14.79	1000	100	100	Each 12.19.1990	9918	+	11.04	14.79	471	43	47	43	43	43	43	43
10000	98	100	Each 12.19.1990	9918	+	11.04	14.79	1000	100	100	Each 12.19.1990	9918	+	11.04	14.79	471	43	47	43	43	43	43	43
Five to Fifteen Years								Unrated								FOREIGN BONDS & RAILS							
10001	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10002	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10003	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10004	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10005	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10006	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10007	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10008	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10009	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10010	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
Over Fifteen Years								Unrated								FOREIGN BONDS & RAILS							
10011	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10012	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10013	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10014	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10015	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10016	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10017	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10018	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10019	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43
10020	100	102	Each 12.19.1990	1005	+	11.65	11.61	1000	100	100	Each 12.19.1990	1005	+	11.65	11.61	471	43	47	43	43	43	43	43

Investment										Nikko Lawsonbury S.A.										Standard Bank—Contd.										Bank of Scotland																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																					
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MINES—Cont[illegible]

aya Group 10p .. y	41	-2	2.0	3.4	6.5	8
irace 10p..... y	127	#	n			
ay Firth 1p.... y	5					

[illegible]

NOTES
dealing classifications are indicated to the right

α, Alpha; β, Beta; γ, Gamma.
 P/E indicates, respectively, the price/earnings ratio as indicated; gross dividends are in pence; P/B is the estimated price/bookings ratio as indicated on latest annual reports and accounts and, where indicated, on half-yearly figures. P/Bs are calculated as the price divided by the estimated bookings (including commission and unrefined AET) where applicable. P/Bs are indicated 10 pence per cent more difference than the actual P/Bs. P/Bs are calculated as the price divided by the estimated bookings (including commission and unrefined AET) where applicable. P/Bs are indicated 10 pence per cent more difference than the actual P/Bs. P/Bs are calculated as the price divided by the estimated bookings (including commission and unrefined AET) where applicable. P/Bs are indicated 10 pence per cent more difference than the actual P/Bs.

Dividend after pending scrip and/or rights issue

[illegible]

vidend and yield based on prospectus or business for 1990. L Estimated annualised dividend based on latest annual earnings. M Dividend an

	98	-1		
	836			
	1559			
			Arrests	465
			Cannabis P.J.	163
			Hall R & H.J.	195
			Melton Higgs	17
			on parole	267
			United Drug	165

E96
E115

ADDITIONAL OPTIONS		
3-month call rates		
P & O Bid.....	51	
Polly, Rock.....	50	
Rascal Effect.....	39	
RHM.....	39	
Rare Org Org.....	72	
Reed Int'l.....	37	
STE.....	25	
St. John's.....	25	
Smilk, Brachman A.....	9	48
TI.....	38	
TSC.....	9	16
TSCCO.....	39	
Thorn, EMI.....	43	
Trust House.....	23	
Unilever.....	57	16
Vickers.....	57	
Wells.....	55	
Domestic		

31	Property	27
65	Brit Land	5
8	Control Secs	

[illegible]

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quantum for each security.

CANADA[illegible]

INDICES

NEW YORK DOW JONES					1989/90				1989/90	
	Jan 2	Jan 29	Jan 26		Jan. 3	Jan. 3	Jan. 2	Dec. 2	HIGH	LOW
S&P 500 Composite										
					DOW JONES INDUSTRIAL AVERAGE					
					DOW JONES TECHNOLOGY AVERAGE					
					DOW JONES ENERGY AVERAGE					
					DOW JONES HEALTHCARE AVERAGE					
					DOW JONES FINANCIAL AVERAGE					
					DOW JONES TELECOMMUNICATIONS AVERAGE					
					DOW JONES CONSUMER GOODS AVERAGE					
					DOW JONES AUTOMOTIVE AVERAGE					
					DOW JONES AEROSPACE AVERAGE					
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NEW YORK ACTIVE STOCKS

Wednesday	traded	price	on day		Jan 3	Jan 2	Dec 29
Verity Corp	2,670,700	2 1/4	+ 1/4	New York	192.30	162.070	165.94
IBM	2,413,400	49 1/2	+ 1/2	America	14.325	11.394	15.611
Walt	2,365,800	45 3/4	+ 3/4	NASDAQ	152.664	116.716	164.118
Frankie Mae	1,960,700	36 1/4	+ 1 1/4	Issues Traded	1.999	1.991	1.97
Kovatsar Intl	1,816,800	4 1/4		Rises	878	1,253	1,077
Gm Electric	1,655,300	66 1/2	- 1/4	Falls	726	403	46
Syntex	1,594,300	51 1/2	+ 1	Consolidates	395	335	43
Am T&T	1,531,300	46 1/2	- 1/2	New Highs	116	113	9
Bristol Myers	1,358,300	58 1/4	+ 1 1/4	New Lows	7	5	3
Amgen	1,265,500						

[illegible]

CANADA TORONTO						
	Jan 3	Jan 2	Dec 29	Dec 28	1989/90	
					HIGH	LOW
Metals & Minerals	3402.90	3427.33	3594.18	3306.60	3919.2 (10/89)	3207.5 (1/89)
Composite	4029.47	4004.37	3964.79	3932.24	4037.6 (10/89)	3350.5 (1/89)
MONTREAL Portfolio	2860.50	2954.14	2930.83	2911.92	2069.68(10/10/89)	1677.48 (1/89)

Base values of all indices are 100 except NYSE All Common - 50; Standard and Poor's - 10, and Toronto Composite and Metals - 1000. Toronto indices based 1975 and Montreal Portfolio 4/1/89.

Unavailable.

TOKYO - Most Active Stocks

Thursday January 4 1990

Sanyo Electric Co. Ltd.	38.6m	1,050	on
Chiba	33.7m	1,000	

Yugo Menka	32.7m	1,150	+90	Nichimen	9.3m	1,120	+40
Marubeni	23.5m	1,170	0	Hitachi	8.7m	1,580	+80
Toshiba	11.7m	1,310	+40	Mitsubishi Hyv	7.4m	1,150	0

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New York, NY 10022 USA

هذه امنه الفصل

Continued on Page 35

هذه امنه الأصل

NYSE COMPOSITE PRICES

Continued from previous Page.											
12 Month	Stock	Div. Yld %	High	Low	Close Prev.	12 Month	Stock	Div. Yld %	High	Low	Close Prev.
12	100	1.00	1.00	1.00	1.00	12	100	1.00	1.00	1.00	1.00
13	100	1.00	1.00	1.00	1.00	13	100	1.00	1.00	1.00	1.00
14	100	1.00	1.00	1.00	1.00	14	100	1.00	1.00	1.00	1.00
15	100	1.00	1.00	1.00	1.00	15	100	1.00	1.00	1.00	1.00
16	100	1.00	1.00	1.00	1.00	16	100	1.00	1.00	1.00	1.00
17	100	1.00	1.00	1.00	1.00	17	100	1.00	1.00	1.00	1.00
18	100	1.00	1.00	1.00	1.00	18	100	1.00	1.00	1.00	1.00
19	100	1.00	1.00	1.00	1.00	19	100	1.00	1.00	1.00	1.00
20	100	1.00	1.00	1.00	1.00	20	100	1.00	1.00	1.00	1.00
21	100	1.00	1.00	1.00	1.00	21	100	1.00	1.00	1.00	1.00
22	100	1.00	1.00	1.00	1.00	22	100	1.00	1.00	1.00	1.00
23	100	1.00	1.00	1.00	1.00	23	100	1.00	1.00	1.00	1.00
24	100	1.00	1.00	1.00	1.00	24	100	1.00	1.00	1.00	1.00
25	100	1.00	1.00	1.00	1.00	25	100	1.00	1.00	1.00	1.00
26	100	1.00	1.00	1.00	1.00	26	100	1.00	1.00	1.00	1.00
27	100	1.00	1.00	1.00	1.00	27	100	1.00	1.00	1.00	1.00
28	100	1.00	1.00	1.00	1.00	28	100	1.00	1.00	1.00	1.00
29	100	1.00	1.00	1.00	1.00	29	100	1.00	1.00	1.00	1.00
30	100	1.00	1.00	1.00	1.00	30	100	1.00	1.00	1.00	1.00
31	100	1.00	1.00	1.00	1.00	31	100	1.00	1.00	1.00	1.00
32	100	1.00	1.00	1.00	1.00	32	100	1.00	1.00	1.00	1.00
33	100	1.00	1.00	1.00	1.00	33	100	1.00	1.00	1.00	1.00
34	100	1.00	1.00	1.00	1.00	34	100	1.00	1.00	1.00	1.00
35	100	1.00	1.00	1.00	1.00	35	100	1.00	1.00	1.00	1.00
36	100	1.00	1.00	1.00	1.00	36	100	1.00	1.00	1.00	1.00
37	100	1.00	1.00	1.00	1.00	37	100	1.00	1.00	1.00	1.00
38	100	1.00	1.00	1.00	1.00	38	100	1.00	1.00	1.00	1.00
39	100	1.00	1.00	1.00	1.00	39	100	1.00	1.00	1.00	1.00
40	100	1.00	1.00	1.00	1.00	40	100	1.00	1.00	1.00	1.00
41	100	1.00	1.00	1.00	1.00	41	100	1.00	1.00	1.00	1.00
42	100	1.00	1.00	1.00	1.00	42	100	1.00	1.00	1.00	1.00
43	100	1.00	1.00	1.00	1.00	43	100	1.00	1.00	1.00	1.00
44	100	1.00	1.00	1.00	1.00	44	100	1.00	1.00	1.00	1.00

NASDAQ NATIONAL MARKET

2pm prices January 4

[illegible]

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FINANCIAL TIMES

Friday January 5 1990

AMERICA

Dow loses ground as profit-takers move in

Wall Street

THE EUPHORIA finally wore thin yesterday morning on Wall Street, with equities giving back some of their new year's gains amid heavy trading and profit-taking, writes Karen Zagor in New York.

At 2pm, the Dow Jones Industrial Average had slipped below the 2,800 level to 2,781.36, down 23.37 points. Volume on the New York Stock Exchange was heavy, with more than 120m shares changing hands by 1.30 pm. Declining issues outpaced those advancing by a ratio of nine to five on the Big Board.

The Dow's stock averages fell across the board yesterday. Utilities fell 3.27 points to 230.88, transportation stocks dropped 8.89 points to 1,182.61

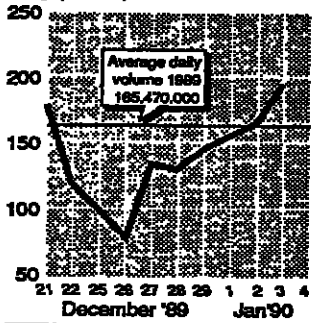
and the Dow composite was down 5.32 points at 1,941.57. The decline in the Dow was mirrored in other, broader-based market indices. At 1pm the Standard & Poor's 500 was 350 points at 355.25, the New York Stock Exchange composite lost 1.67 points to 196.13 and the American Exchange composite fell 0.47 points to 381.96.

Bonds were more positive than equities yesterday morning. In mid-session trading the Treasury's bellwether 30-year bond was up a point, yielding 8.01 per cent. Both the debt and stock markets are now waiting for December's employment figures, which are due this morning.

The stock market pull-back was led by oil issues after heating oil futures plunged in morning New York trading, pulling down crude oil gas-

NYSE volume

Daily (million)



oline contracts. Exxon dropped 3/4 to \$49.90, Chevron fell 1/4 to \$66 1/4. Mobil lost 1/4 to \$60 1/4 and Texaco fell 1/4 to \$57 1/4. Among oilfield service stocks, Schlumberger fell 1/4 to \$47 1/4, Halliburton lost 1/4 to \$41 1/4, Baker Hughes fell 1/4 to \$34 1/4 and Parker Drilling slid 1/4 to \$3 1/4.

Technology issues managed to hold their ground in morning trading in spite of the lower market. IBM rose 1/4 to \$89 1/4, and Digital Equipment gained 3/4 to \$86 1/4. Apple rose 1/4 to \$37 1/4 in over-the-counter trading.

Although a number of stores posted stronger-than-expected Christmas sales yesterday, department store stocks moved lower. Sears was down 1/4 to \$38 1/4, Dayton Hudson fell 1/4 to \$65 1/4, and Woolworth lost 1/4 to \$53 1/4. May Department Stores rose 1/4 to \$48 1/4 and J.C. Penney added 1/4 to \$74 1/4. The Gap, one of the most successful specialty retail groups, added 1/4 to \$63 1/4. Among blue chip issues, Philip Morris dropped 1/4 to \$41 1/4, American Telephone and Telegraph slid 1/4 to \$45, Johnson & Johnson lost 1/4 to \$59 1/4 and Dupont fell 1/4 to \$124 1/4. Adac Laboratories lost 1/4 to \$4 1/4 in heavy trading after it lowered forecasts for December quarter revenue.

Canada

GOLD shares rebounded after Wednesday's decline in an otherwise flat market. The composite index fell 6.8 points to 4,002.6 by mid-session in volume of 13.6m shares. Advances led declines 281 to 220.

Campeau lost 15 cents to C\$3.50 after two private Robert Campeau companies defaulted on bank loans.

Gold shares rose 71.54 to 7,717.50 after London bullion prices made some gains.

EUROPE

Bourse spotlight on Paris as Frankfurt cools down

THE focus of international activity changed yesterday, as Paris drew the buyers and Frankfurt met profit-taking, writes Our Markets Staff.

PARIS rose to a record high in late trading, helped by the Bank of France and the Bundesbank leaving key interest rates unchanged. As worries over short-term rates receded, the CAC 40 index recovered from an early loss to close 26.53 higher at 2,006.42. It appeared that some foreign investors, among them the Japanese, were switching attention from Germany to France.

There were two dramatic moves late in the day. The banking group, Paribas, put on a late spurt to close FF17 higher at FF708 on a block trade, before a board meeting to discuss its bid for Navigation Mixte.

On the downside, Eurotunnel plunged FF7.50, or nearly 12 per cent, to FF756.50 after surging to FF69.50; there was no immediate explanation, but the volatile shares have strongly outperformed the market in recent days.

Heavy turnover in such stocks as Cérus, the De Benedetti holding company in France, Elf Aquitaine and Eurotunnel helped to swell volume to an estimated FF3.5bn, from FF2.5bn on Wednesday.

Cérus saw 330,000 shares, or about 3 per cent of its capital, change hands in a deal with French institutions which was linked to the company's recent merger with Duménil Leblé.

Elf Aquitaine climbed FF2.26 to FF75.39, boosted by the oil price and by the split-up of Orkem, under which Elf takes over its petrochemical and fertilizer interests. Elf Gabon was another beneficiary of the strong oil price, gaining FF66 to FF11.25 as 11,000 shares traded, or 11 times the normal daily level. It has a large onshore oil field in Gabon, and there is also speculation that it will restore dividend payments.

FRANKFURT traders came in to the news that Tokyo trading in West German international blue chips overnight had not lifted them to the premiums they enjoyed before the New Year holiday. Foreign institutions and domestic pri-

ESTABLISH tiny stock market has defied a traditional slowdown in commercial activity around the new year to show an increase in its index of 33.3 points, or 15 per cent, between January 28 and yesterday's close of 2,468, writes Jim Hodgner in Ankara.

Turnover yesterday at TL44bn (\$19m) was more than double that on January 2. The bull run has been feeding itself, as investors learned that shares have risen on average sixfold during 1989. It has been stoked by large block purchases of blue chips by two external funds, formed respectively to promote Turkish equities in the US, and to market Mediterranean securities.

vate investors took some of their profits, and the FAZ and DAX indices dropped 12.99 to 761.97, and 33.78 to 1,835.38 respectively. Turnover was still very high at DM10.9bn, but down from a record DM13.1bn.

Blue chips led the decline, although international firms like Siemens and Deutsche Bank - down DM8.50 to DM742.50, and DM22 to DM839 - actually fared better than slightly lesser lights such as BMW, DM17 lower at DM579, and Dresdner, off DM17 at DM440.

There was talk of West German institutional investors, and some foreign investors reappearing after hours. This was balanced by consideration of the wage demands by the IG Metall union, due to begin some regional negotiations on Monday, and the possible response by the Bundesbank if inflationary wage settlements are concluded this year.

AMSTERDAM turned down as the dollar was driven lower by central bank intervention and investors decided to take profits in line with the West German market. The CBS-tendency index eased 0.7 to 118.3, with international bearers the brunt of the selling.

Royal Dutch, which had risen FL4.20 on the previous two days, came off FL13.10 to FL14.70, in spite of the strength of oil prices. Hoogovens, the steel stock, fell FL3.20 to FL86.70 before its new year statement, which revealed that earnings last year rose 30 per cent and predicted a weaker first half this year.

But the truck maker, was off FL1.70 to FL41.20. In its new year statement after the close, the company said its provisional net profits last year were up 16 per cent.

MILAN rose again in active trading, this time by a little over a percentage point, and the Comit index returned, after an absence of two days, at 700.24 for a rise of 1.9 per cent over the past three trading days.

Favoured stocks included Banca Commerciale, up L\$5 to L\$5,065 on industry restructuring speculation; the Amato banking law now in front of the Italian parliament has an increased level of privatization as its main thrust, but this should involve opportunities for existing quoted banks.

OSLO moved to its second consecutive high buoyed by rising oil prices, new liquidity in the market, and renewed confidence in the Norwegian economy. The all-share index closed up 2.13 at a record 564.88 in trading worth Nkr755m.

Elkem, the metals producer, added a further Nkr20.5 to close at Nkr253.0. Although the company said it could not explain the rise, analysts pointed to renewed speculation over the intentions of Orkla Borgerstad, which holds a 80 per cent stake in the group.

STOCKHOLM was led upwards by Asea and Ericsson which dominated a busy day's trading worth SKr437m. Ericsson free B shares climbed SKr20 to SKr319, while Asea free B shares rose 1 SKr25 to SKr780. Both companies have received positive press and analysts' comments recently.

BRUSSELS firmed on selective buying of blue chip stocks and the general mood of optimism in other stock markets. The cash market index closed 36.08 ahead at 6,532.50.

HELSINKI moved slightly higher in nervous trading, as investors awaited the conclusion of talks between unions and employers on a wages deal. The Unitas all-share index ended 2.1 ahead at 588.5.

The French Indicateur de Tendances has been discontinued and is replaced in the indices panel by the CAC 40 index.

US defence sector shivers in cold war thaw

Karen Zagor looks at the reaction of shares to the Pentagon's planned spending cuts

THE THAW in the cold war, greeted with relief in most of Europe, sent a shiver of fear through the US defence and aerospace industry; the initial frisson did not become a collapse, but there has been relative weakness in share prices over the past six weeks or so.

The Standard & Poor's aerospace index plunged 15.06, or more than 4 per cent, to 348.60 on November 20, the first day of trading after Mr Richard Cheney, US Defence Secretary, said that Pentagon spending from 1992 to 1994 might be cut by as much as 5 per cent after inflation. Only Boeing defied the trend, rising 1 1/4 on the day.

Since then, the absolute level of share prices in the sector has largely recovered; the sub-index was 369.63 in mid-week, above its mid-November levels but below a weekly peak of 391.77 early in October.

However, the recent flat trajectory compares with a near 7

per cent rise in the Dow Jones Industrial Average between November 20 and January 2. Boeing is still looking strong, thanks largely to the demand by commercial airlines for aircraft to replace ageing fleets. In the event of government spending cuts, it is better positioned than many in the sector, since government business accounts for only about 28 per cent of total sales.

The company's firm backlog orders are expected to top last year's outstanding level of \$55bn. Not everyone is bullish on Boeing, however, and there are questions about how high the profit margins will be on these orders. Meanwhile, its shares are trading at \$82, near historic highs, and the p/e ratio of more than 17 is above the average of around 13 for the aerospace manufacturing sector.

The company's earnings per share leapt by 66.7 per cent in the latest quarter compared with a decline of 36 per cent in

the sector as a whole. McDonnell Douglas, on the other hand, relies on the Government for about 65 per cent of its sales. It has been trading at \$63 1/4, only slightly above its 1989 low of \$62 1/4. The company took a series of charges in the recent quarter, which contributed to a 54 per cent plunge in earnings per share.

Northrop, the company which makes the B-2 bomber, is even more heavily dependent on Pentagon spending than McDonnell Douglas, since the Government accounts for about 92 per cent of its sales. With costs for each B-2 pegged at about \$530m, there is a risk that the programme might be one of the first to go when the Pentagon cuts costs.

Mr Cheney has said that he will stick with plans to build five B-2 bombers in fiscal 1991, but has left open the question of further funding for the programme. Initially the Govern-

ment had proposed a 132-plane fleet but this will almost certainly be scaled down.

Northrop's stock, at around \$18 1/4, is lagging well behind 1989 levels, when it traded in a range of \$25 1/4 to \$35 1/4.

As the 1990s begin, the investment community is wary about putting more money into what is perceived as a declining industry. "Investors are not very attracted to a sector where there is no unit growth, where there don't appear to be substantial new products to lift sales and where some companies will still be required to take on debt," says Mr Howard Rubel, an aerospace analyst at C.I. Lawrence, Morgan Grenfell in New York.

Reduced Pentagon spending is nothing new to the defence industry. The defence budget of 1985 was \$335.7bn, and fell last year to \$289.3bn. Other uncertainties about defence stocks stem from the fact that the administration is far from clear about where the cuts will come. "Every congressman and senator has his favourite programme to protect and his favourite one to kill," said Mr Rubel.

Some analysts believe that the bulk of the cuts will be from personnel, reduced buying of tactical aircraft and the retirement of older equipment such as ships, which would be less damaging to defence companies than drastic cuts in programmes.

However, Mr Gary Rich, a defence and aerospace analyst for Shearson, Lehman and Hutton, is very bullish about the long-term prospects for the industry. Share prices are rising now because people are looking for bargains, he says, but the industry is in for some very rough years.

This will be worse than the Vietnam War, according to Mr Rich, "because now we don't have the enemy we thought we had after Vietnam, namely the USSR."

SOUTH AFRICA

IN MIXED trading, the JSE all-gold index closed 2 up at 2,019. Blue chip industrials attracted interest, the industrial index adding 45 to 2,852.

ASIA PACIFIC

Talk of scandal sends Nikkei lower

Tokyo

THE SPECTRE of scandal floated into the Tokyo market on its first day of new year trading, generating a cautious mood and index-linked selling which took the Nikkei index substantially lower, writes Michio Nakamoto in Tokyo.

Trading began in an atmosphere of good cheer highlighted by women dressed in colourful kimonos and the propitious hand-clapping that is said to bring good luck in the new year. But the gaiety and celebratory buying failed to withstand worries brought on by a weak yen, interest rate implications and speculation about political instability.

The Nikkei closed the half-day session 202.90 down, at 33,712.88, after a day's high of 33,950.77 and a low of 33,705.14. Declines outnumbered advances by 558 to 339 while 212 issues were unchanged.

Turnover at 472.09m shares was slightly lower than the 472.75m traded on the half-day final session last Friday. The Tokyo index of all listed shares lost 13.67 to 2,867.70; but, in London, the ISE/Nikkei index rose 3.57 to 2,158.65.

Yesterday was only the second time in the past 10 that the Tokyo market closed lower on the first day of trading for the year. The market had closed last Friday with many investors

looking forward to higher prices; but while Japan was on holiday, a stock trading scandal had triggered a plunge in the yen overseas.

The January 1 issue of a leading Japanese daily reported that an accountant employed by a political organisation of the former prime minister, Mr Yasuhiro Nakasone, had made nearly ¥120m (\$822,000) by buying shares in a company from a securities firm, and selling those shares back to the securities house a month later at a higher price.

The share price of the company in question had been rising at the time as it was being bought up by that same securities house. Although the accountant, and Mr Nakasone, both denied that the former Prime Minister had anything to do with the deal, the news sparked fears of a scandal which could hurt the ruling Liberal Democratic Party before national elections in February, and lead to further political instability.

Last year, the involvement of high-ranking politicians in the Recruit share-sale scandal contributed to widespread disenchantment with the ruling party and its loss of a majority in the Upper House of the Diet.

The more generalised interest rate worries hit banks yesterday, with Mitsubishi Bank falling ¥160 to ¥3,190. Utilities suffered on that score, on the

strong dollar and on higher oil prices. Tokyo Electric Power dropped ¥150 to ¥6,040.

Some trading houses saw profit-taking in Chubu, second in volume with 32.7m shares, lost ¥10 to ¥1,290; but others fared better on expectations that increasing trade with communist countries would boost their profits. Toyo Menka was actively pursued on a news report that it will set up a joint venture cement plant in Poland. It was the third most actively traded with 26.5m shares and gained ¥90 to a record high of ¥1,150.

Interest in special situations helped support the Osaka market, where the OSE average closed with a slim gain of 7.37 at 39,403.83. Volume was 47m shares for the half-day, down from the 56m traded in the session last Friday. Osaka Building rose ¥150 to ¥2,300 on expectations that its revenues from office building leasing would rise further.

Roundup

IN CONTRAST with Japan, most regional markets continued to rise yesterday, with Australia and Singapore leading the way.

AUSTRALIA was supported by foreign interest, which helped to push the All Ordinaries index to its highest close since the mid-October collapse in share prices around

the world. The record reached in London on Wednesday, and the weaker Australian dollar, encouraged buying.

The index gained 20.6 to 1,706.8, giving a two-day rise of 3 per cent, in healthy turnover of 102m shares worth A\$277m, up from 81m worth A\$177m. The gold sub-index alone finished lower, following the steep drop in bullion prices.

Among the biggest gains were banks, while News Corp put on 45 cents to A\$14.35 and BHP added 12 cents to A\$9.78.

SINGAPORE hit its second consecutive all-time high, in spite of profit-taking. The Straits Times industrial index rose 12.18 to 1,534.17 and turnover was high at 183m shares worth S\$313m, compared with Wednesday's 196m and S\$274m.

HONG KONG reacted to the amid nervousness about the possibility of unrest in China. But the Hang Seng index got a boost from overseas markets, ending 9.23 higher at 2,887.95. Turnover was HK\$546m, up slightly from HK\$458m.

TAIWAN began the new year enthusiastically, sending the weighted index up 23.97, or 2.4 per cent, to 8,533.15. But banks met profit-taking after their sharp gains last week.

SEOUL was driven higher by talk of overtures from North Korea and expectations of a decline in interest rates. The composite index added 20.23 to 928.82, in moderate turnover.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY JANUARY 3 1990						TUESDAY JANUARY 2 1990				DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989/90 High	1989/90 Low	Year ago (approx)	
Figures in parentheses show number of stocks per grouping													
Australia (84)	153.71	+1.5	141.55	130.46	+2.1	5.23	151.42	139.26	127.80	160.41	128.28	145.59	
Austria (19)	205.96	+6.6	189.66	183.63	+7.2	1.33	193.15	177.65	171.23	205.96	92.84	96.70	
Belgium (16)	155.27	+0.3	142.98	138.23	+1.6	4.02	154.78	142.38	136.08	155.27	125.58	130.06	
Canada (120)	129.51	+0.1	129.46	129.30	+0.1	3.10	129.46	141.14	128.96	154.17	124.67	124.67	
Denmark (36)	236.59	-0.3	217.96	215.13	+0.4	1.46	237.50	218.43	214.24	242.22	165.35	159.61	
Finland (26)	130.39	-0.7	120.07	111.70	-0.4	2.52	131.29	120.75	112.16	159.16	118.69	128.55	
France (126)	152.64	-0.9	140.56	140.73	-0.1	2.65	153.46	141.87	140.67	156.44	112.57	115.54	
West Germany (96)	126.85	+3.0	116.81	113.46	+3.7	1.89	123.16	113.28	109.40	126.85	75.26	88.69	
Hong Kong (48)	118.17	+0.8	108.82	118.54	+0.8	4.81	117.28	107.87	117.61	140.33	66.41	113.88	
Ireland (17)	171.61	+3.2	173.44	173.08	+3.8	2.51	182.58	167.52	168.67	188.35	125.00	129.72	
Italy (87)	97.44	+0.1	83.98	83.98	+0.8	2.44	97.32	85.56	83.10	93.10	74.97	86.02	
Japan (465)	194.89	+0.4	179.47	179.43	+0.0	0.45	194.18	178.57	173.43	200.11	164.22	192.77	
Malaysia (36)	234.94	+1.2	216.35	244.98	+1.4	2.19	232.05	213.42	241.61	234.94	143.35	143.35	
Mexico (13)	284.53	-1.0	283.55	284.46	-0.3	3.23	277.80	301.58	285.23	321.90	183.32	183.32	
Netherlands (43)	144.19	+0.5	132.78	127.83	+1.3	4.77	143.40	131.89	125.26	144.19	110.63	112.78	
New Zealand (18)	75.36	+4.5	69.39	67.32	+4.5	5.23	72.09	66.30	64.44	88.18	62.64	68.53	
Norway (24)	262.73	+3.2	192.27	188.36	+3.4	1.45	202.34	188.10	182.22	208.79	139.92	145.02	
Singapore (26)	182.27	+1.4	167.85	160.22	+1.9	1.82	179.70	165.27	157.28	182.27	104.57	124.57	
South Africa (60)	199.38	+0.7	183.59	182.03	+0.5	3.71	195.99	180.25	151.92	199.38	115.35	117.76	
Spain (43)	165.33	+0.4	150.41	137.26	+1.0	3.84	162.69	149.83	135.95	169.75	143.14	147.30	
Sweden (56)	191.37	+0.6	178.22	177.27	+1.3	1.93	185.73	174.58	175.04	192.05	138.46	141.51	
Switzerland (62)	94.58	+2.4	87.09	92.53	+2.9	1.93	92.33	84.92	89.95	94.58	67.81	78.79	
United Kingdom (307)	161.32	+1.2	148.56	148.56	+1.3	4.23	159.44	146.64	146.64	161.32	133.28	135.19	
USA (542)	145.06	-0.2	133.60	145.06	-0.2	3.23	145.40	133.73	145.40	145.06	112.13	113.74	
Europe (284)	143.62	+1.1	132.25	130.62	+1.6	3.24	142.01	130.61	128.75	143.62	112.63	118.00	
Nordic (121)	186.99	+0.5	171.27	163.55	+1.1	1.73	185.01	170.18	161.94	187.37	137.26	140.90	
Pacific Basin (667)	190.45	+0.4	175.38	175.19	+0.1	0.89	189.82	174.40	175.01	194.72	160.44	187.60	
Euro-Pacific (1631)	171.88	+0.7	158.29	157	+0.6	1.56	170.74	157.03	155.53	173.24	141.56	158.54	
North America (662)	149.49	-0.2	133.98	144.07	-0.2	3.22	145.78	134.09	144.36	148.86	112.79	114.98	
World Ex. UK (867)	121.15	+1.2	110.93	110.11	+1.3	1.99	118.67	111.11	108.67	121.15	87.19	90.95	
Pacific Ex. Japan (212)	137.19	+1.5	128.33	122.54	+1.8	4.71	135.23	124.37	120.37	140.05	113.91	122.85	
World Ex. US (1854)	171.61	+0.7	158.03	156.72	+0.5	1.63	170.48	156.79	155.79	172.76	141.49	156.99	
World Ex. Japan (2388)	121.15	+1.2	110.93	110.11	+1.3	1.99	118.67	111.11	108.67	121.15	87.19	90.95	
World Ex. So. Af. (2536)	160.81	+0.4	148.08	132.71	+0.3	1.28	160.21	146.55	132.60	160.81	136.87	140.91	
World Ex. Japan (1941)	145.19	+0.4	133.70	139.00	+0.3	2.29	144.63	133.02	139.21	145.19	114.51	115.16	
The World Index (2396)	161.04	+0.4	148.30	152.70	+0.3	3.13	160.43	147.55	152.19	161.04	136.68	140.94	